# Q3-2020 Airport Construction Impact Report

# U.S. Core 30+ Airports 3-Year Construction Outlook

System Operations Services - Performance Analysis FAA National Headquarters, Washington, DC 20591

July 01, 2020 Compiled by: AJR-G5

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Disclaimer: Not for operational use. This report contains active and planned airport construction projects, which may impact airport capacity and delays. Due to the nature of airport construction, this information is constantly changing and may be postponed or canceled at any time. This report will be updated quarterly.



| Impact Summary   | <u>4</u>  |
|--|-----------|
| Fact North Convice Area  | F         |
| East-North Service Area  | <u>5</u>  |
| BOS—General Edward Lawrence Logan International Airport          | <u>6</u>  |
| BWI—Baltimore-Washington Thurgood Marshall International Airport | <u>8</u>  |
| DCA—Ronald Reagan Washington National Airport                    | <u>9</u>  |
| EWR—Newark Liberty International Airport                         | <u>10</u> |
| IAD—Washington Dulles International Airport                      | <u>12</u> |
| JFK—John F. Kennedy International Airport                        | <u>14</u> |
| LGA—LaGuardia Airport  | <u>16</u> |
| PHL—Philadelphia International Airport                           | <u>19</u> |
| East-South Service Area  | <u>20</u> |
| ATL—Hartsfield-Jackson Atlanta International Airport             | <u>21</u> |
| CLT—Charlotte/Douglas International Airport                      | <u>24</u> |
| FLL—Fort Lauderdale/Hollywood International Airport              | <u>26</u> |
| MCO—Orlando International Airport                                | <u>27</u> |
| MIA—Miami International Airport                                  | <u>30</u> |
| TPA—Tampa International Airport                                  | <u>31</u> |
| Central Service Area   | <u>33</u> |
| DFW—Dallas/Fort Worth International Airport                      | <u>34</u> |
| DTW—Detroit Metropolitan Wayne County Airport                    | <u>42</u> |
| IAH—George Bush Intercontinental/Houston Airport                 | <u>46</u> |
| MDW—Chicago Midway International Airport                         | <u>49</u> |
| MEM—Memphis International Airport (now part of East-South)       | <u>50</u> |
| MSP—Minneapolis-St. Paul International/Wold-Chamberlain Airport  | <u>51</u> |
| ORD—Chicago-O'Hare International Airport                         | <u>55</u> |

| Western Service Area   | <u>59</u>                        |
|--|----------------------------------|
| DEN—Denver International Airport                                   | <u>60</u>                        |
| HNL—Daniel K. Inouye International Airport                         | <u>61</u>                        |
| LAS—McCarran International Airport                                 | <u>61</u><br><u>63</u>           |
| LAX—Los Angeles International Airport                              | <u>64</u>                        |
| PHX—Phoenix Sky Harbor International Airport (now part of Central) | 64<br>67<br>70<br>73<br>74<br>77 |
| SAN—San Diego International Airport                                | <u>70</u>                        |
| SEA—Seattle-Tacoma International Airport                           | <u>73</u>                        |
| SFO—San Francisco International Airport                            | <u>74</u>                        |
| SLC—Salt Lake City International Airport                           | <u>77</u>                        |
|  |                                  |
| Additional Airports  | <u>80</u>                        |
| ANO TICL   | 01                               |

| Additional Airports                             | <u>80</u> |
|---|-----------|
| ANC—Ted Stevens Anchorage International Airport | <u>81</u> |
| PBI—Palm Beach International Airport            | <u>82</u> |

#### **Construction Impact Key**

No Capacity Effect – Departures taxi delays and/or Arrivals airborne holding delays are 15 minutes or less

Reduced Capacity and Delay Impact – Departures taxi delays and/or Arrivals airborne holding delays of 16 to 45 minutes

Reduced Capacity and Greater Delay Impact – Departures taxi delays and/or Arrivals airborne holding delays greater than 45 minutes

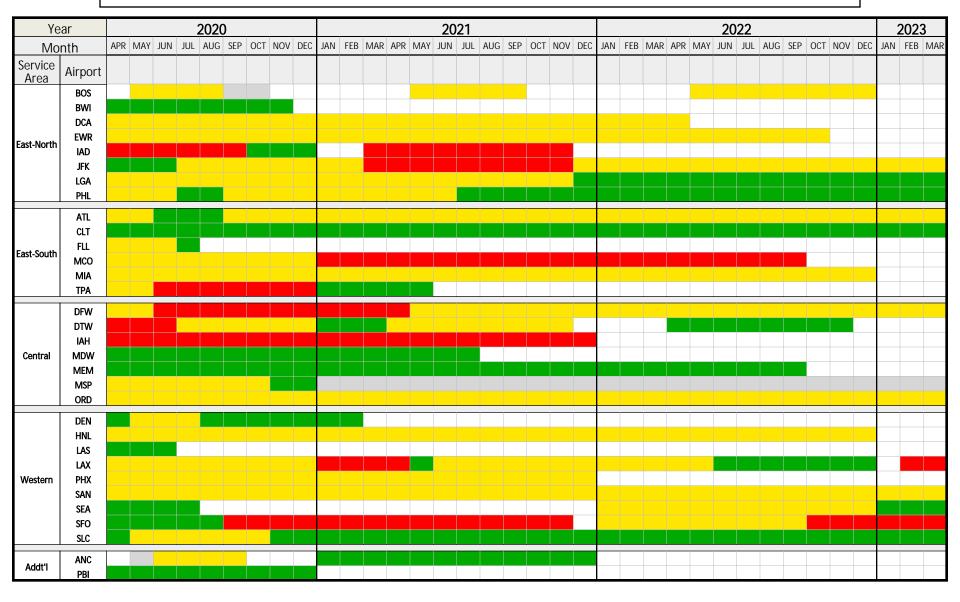
#### **IATA Airport-Level Designations**

Level 1 – Airport infrastructure capacity is generally adequate to meet the demands of airport users at all times

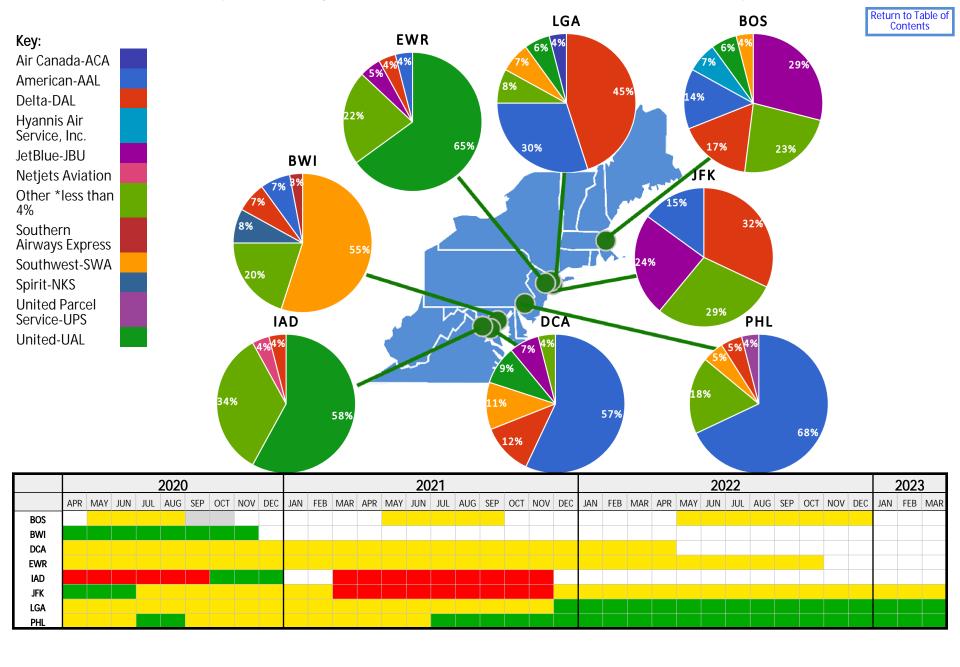
Level 2 – Airports where potential for congestion exists during some periods that can be resolved by schedule adjustments mutually agreed between the airlines and facilitator

**Level 3** – Airports with full slot controls where demand for airport infrastructure significantly exceeds the capacity during certain periods and expansion of infrastructure to meet demand is not possible in the short term

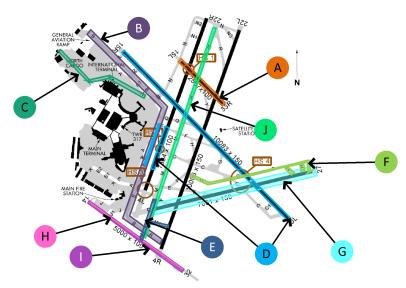
The below figure provides a broad overview of all construction with the potential to impact the NAS at the Core 30 Airports. Expanded details for each of the specific airports can be found on the following pages.



No capacity effect

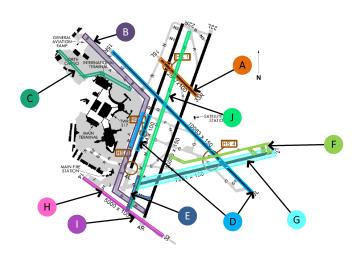


# Q3 2020 Airport Construction Outlook



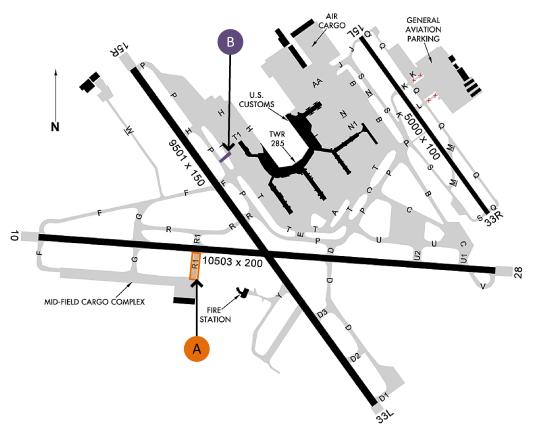
|   |                       |       |     |     |     | 2020 |     |     |     |     |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 20  | 22  |     |     |     |     |     | 2   | 2023    |
|---|-----------------------|-------|-----|-----|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|---------|
|   | Project               | APR I | MAY | JUN | JUL | AUG  | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB MAR |
| Α | RWY 15L/33R           |       |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |         |
| В | TWY B Lighting        |       |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |         |
| С | North-South fuel line |       |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |         |
| D | Fuel Hydrant Project  |       |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |         |

| ſ |   | Project               | Description of Work   | Estimated Dates          | Status      | Impact | Notes   |
|---|---|-----------------------|---|--------------------------|-------------|--------|---|
|   | Α | RWY 15L/33R           | Rwy 15L/33R closed except for taxiing.  | 05/03/2020 to 07/31/2020 | In Progress |        | Runway only available for use by small prop aircraft.  Periodic closures for establishment of a PAPI. Delayed due to COVID-19.  |
| I | В | TWY B Lighting        | Taxiway B centerline lights replacement.  | 05/13/2020 to 06/15/2020 | Complete    |        | Work will be limited to night construction and done during periods of low activity.   |
|   | С | North-South fuel line | North-South fuel line project Phase 1 scheduled to begin.   | 05/13/2020 to 10/18/2020 | In Progress |        | Work performed 0600-1600L Monday through Friday. The fuel line trench will be inside of the 280 foot RSA which means if RWY 15R/33L is used during IFR conditions the area has to be restored to Part-139 specifications. No humps, ruts, depressions, holes, trenches, plates or barricades. |
|   | D | Fuel Hydrant Project  | Closure of RWY 4L/22R and TWY B between TWY A2 and TWY C and between TWYs C and F. From 5/26-5/29/20, requesting the closure of RWY 15R/33L from 0700 to 1530L. | 05/25/2020 to 05/29/2020 | Complete    |        |   |



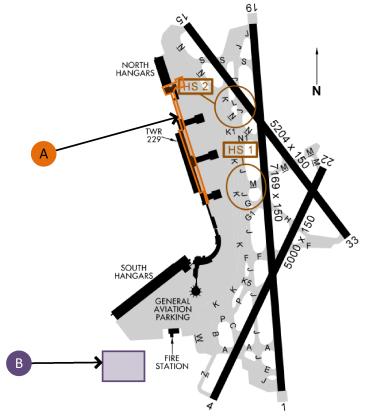
|   |                      |     |     |     |     | 202   | 0   |     |     |     |     |     |     |     |     | 20  | 021 |    |      |     |      |     |     |     |     |     |       |     | 202 | 22  |     |     |     |     |     |     | 2023 | 3   |
|---|----------------------|-----|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|----|------|-----|------|-----|-----|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project              | APR | MAY | JUN | JUL | . AUG | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AU | G SE | P O | CT N | VOV | DEC | JAN | FEB | MAR | APR N | ЛΑΥ | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR |
| E | TWY M and M1         |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |    |      |     |      |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |      |     |
| F | TWY D, D1, D2        |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |    |      |     |      |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |      |     |
| G | RWY 9/27             |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |    |      |     |      |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |      |     |
| Н | RWY 14/32 and TWY J1 |     |     |     |     | L     |     |     |     |     |     |     |     |     |     |     |     |    |      |     |      |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |      |     |
| 1 | RWY 14/32 Rehab      |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |    |      | I   |      |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |      |     |
| J | TWY M Rehabilitation |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |    |      |     |      |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |      |     |

|   | Project              | Description of Work  | Estimated Dates          | Status      | Impact | Notes   |
|---|----------------------|--|--------------------------|-------------|--------|---|
| E | TWY M and M1         | TWY M closed between RWY 14/32 and TWY K closed. TWY M1 closed.                    | 05/26/2020 to 08/07/2020 | In Progress |        | Used as a haul route for the required construction vehicles involved in the rehabilitation of RWY 9/27. |
| F | TWY D, D1, D2        | TWY D, D1 and D2 closed.   | 05/26/2020 to 08/07/2020 | In Progress |        |   |
| G | RWY 9/27             | RWY 9/27 closed for rehabilitation. Milling and repaving.                          | 05/26/2020 to 08/07/2020 | In Progress |        | Project will consists of a full, continuous closure for 73 days.  |
| Н | RWY 14/32 and TWY J1 | RWY 14/32 closed except for taxiing between TWY J1 and the approach end of RWY 14. | 06/01/2020 to 07/06/2020 | In Progress |        |   |
| I | RWY 14/32 Rehab      | Runway 14/32 closed for rehabilitation   | 05/01/2021 to 09/30/2021 | Upcoming    |        |   |
| J | TWY M Rehabilitation | TWY M closed for rehabilitation  | 05/01/2022 to 12/31/2022 | Upcoming    |        |   |



|   |                                    |     |    |      |      | 2   | 2020 | )   |     |     |     |     |       |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 202   | 2     |       |     |     |     |     |     | 202 | 3   |
|---|------------------------------------|-----|----|------|------|-----|------|-----|-----|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------|-------|-----|-----|-----|-----|-----|-----|-----|
|   | Project                            | APR | MA | Y JU | JN . | JUL | AUG  | SEP | ОСТ | NOV | DEC | JAN | N FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN . | IUL A | AUG S | SEP | OCT | NOV | DEC | JAN | FEB | MAR |
| Α | Midfield Cargo and Mill<br>Overlay |     |    |      |      |     |      |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |     |     |     |     |     |     |     |
| В | TWY T2                             |     |    |      |      |     |      |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |     |     |     |     |     |     |     |

|   | Project | Description of Work  | Estimated Dates          | Status      | Impact | Notes  |
|---|---------|--|--------------------------|-------------|--------|--|
| Α |         | Mill and overlay of Taxiway R1 between Runway 10/28 and midfield cargo ramp. | 04/06/2020 to 05/08/2020 | Complete    |        | May require an occasional Runway 10/28 closure,<br>but should be an overnight closure and should not<br>effect capacity. |
| В | TWY T2  | Installing a new Taxiway (T2) between TWY T and TWY P north of TWY F         | 05/04/2020 to 11/20/2020 | In Progress |        | This project will necessitate closures to adjacent taxiways, but no effect on capacity at BWI.                           |

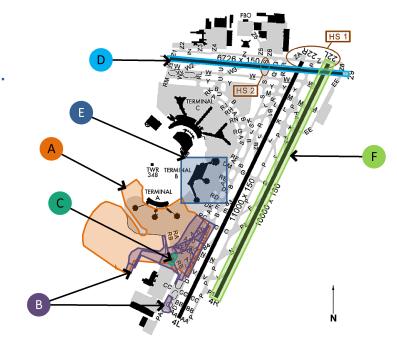


|   |                           |       |        | 20     | 20     |     |     |       |      |      |        |       | 20  | 21  |     |     |     |     |     |     |     |     |       |         | 2022  |        |     |     |     |     | :   | 2023    |
|---|---------------------------|-------|--------|--------|--------|-----|-----|-------|------|------|--------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|---------|-------|--------|-----|-----|-----|-----|-----|---------|
|   | Project                   | APR M | AY JUN | JUL AL | JG SEP | OCT | NOV | DEC J | AN F | EB M | IAR AP | R MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR N | //AY JU | JN JL | JL AUG | SEP | OCT | NOV | DEC | JAN | FEB MAR |
| Α | North Concourse           |       |        |        |        |     |     |       |      |      |        |       |     |     |     |     |     |     |     |     |     |     |       |         |       |        |     |     |     |     |     |         |
| В | Lighting Vault Relocation |       |        |        |        |     |     |       |      |      |        |       |     |     |     |     |     |     |     |     |     |     |       |         |       |        |     |     |     |     |     |         |

| I |   | Project                   | Description of Work  | Estimated Dates                       | Status      | Impact | Notes   |
|---|---|---------------------------|--|---------------------------------------|-------------|--------|---|
|   | Α | North Concourse           | New regional concourse gates replacing surface gates.  | 04/19/2017 to 04/01/2022              | In Progress |        | Safety Risk Assessment determined medium risk due to controller workload increase.  New 14 Regional Jet (RJ) gates with jet bridges will allow handling of larger aircraft with 76-seats, versus current restriction of smaller aircraft with 50-seats. |
|   | В | Lighting vault Relocation | TV-900 Lighting Vault Relocation. Airport lighting vault will be relocated. FAA NAVAIDS and communication equipment will be relocated to the new lighting vault. | Summer 2020 TBD to Summer<br>2021 TBD | Upcoming    |        |   |

IATA Level 2

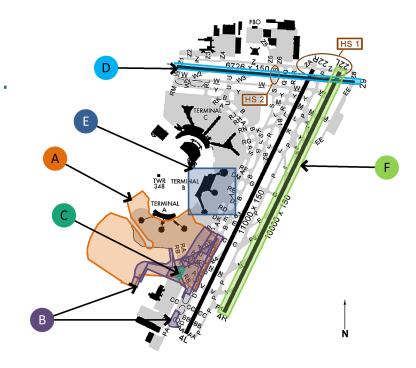




|   |                        |        |       | 20    | 20     |        |       |     |     |     |       |       | 202   | 21  |       |     |     |     |     |     |     |        |        | 20  | )22 |     |     |       |     |       | 2     | 023   |
|---|------------------------|--------|-------|-------|--------|--------|-------|-----|-----|-----|-------|-------|-------|-----|-------|-----|-----|-----|-----|-----|-----|--------|--------|-----|-----|-----|-----|-------|-----|-------|-------|-------|
|   | Project                | APR MA | Y JUN | JUL A | JG SEF | OCT NO | V DEC | JAN | FEB | MAR | APR N | ЛАҮ . | JUN . | JUL | AUG S | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR AF | PR MAY | JUN | JUL | AUG | SEP | OCT N | ION | DEC . | JAN I | FEB M |
| Α | Terminal One           |        |       |       |        |        |       |     |     |     |       |       |       |     |       |     |     |     |     |     |     |        |        |     |     |     |     |       |     |       |       |       |
| В | South TWYs & Ramp Area |        |       |       |        |        |       |     |     |     |       |       |       |     |       |     |     |     |     |     |     |        |        |     |     |     |     |       |     |       |       |       |
| С | TWY FE                 |        |       |       |        |        |       |     |     |     |       |       |       |     |       |     |     |     |     |     |     |        |        |     |     |     |     |       |     |       |       |       |

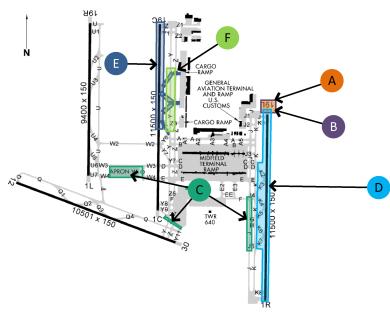
|   | Project                | Description of Work   | Estimated Dates              | Status      | Impact | Notes  |
|---|------------------------|---|------------------------------|-------------|--------|--|
| Α | Terminal One           | Terminal One redevelopment program. Demolition of existing Terminal A complex and construction of new Terminal One complex. Includes infrastructure required to support a 33 gate terminal complex. | 01/01/2018 to 10/20/2022 TBD | In Progress |        | Multi-phased project. Expect taxiing delays in/out due to ramp congestion.  Partial Terminal Opening, Q3-2021 (21 Gates) Full Terminal Opening, Q3-2022 (33 Gates) |
| В | South TWYs & Ramp Area | Rehabilitation and paving of South TWYs and ramp areas.  Stage 6A - 11/15/19 to 12/31/19 &11/15/20 to 6/30/2021 Stage 6B, 6C, 6D, 7, 8 - 11/15/19 to 11/15/20 Stage 9, 10 - 11/15/20 to 6/30/21     | June 2019 to June 2021       | In Progress |        | Staging sequence and schedule subject to change. Check current NOTAMS for status of taxiway closures.  Expecting ramp and taxiway congestion.                      |
| С | TWY FE                 | TWY FE closed.  | 04/26/2020 to 08/21/2020     | In Progress |        |  |

IATA Level 2



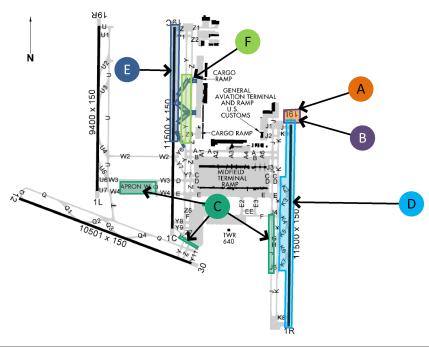
|   |                          |     |     |     |    | 202   | 0   |     |     |     |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 202   | 22    |     |     |     |     |     | - 2 | 2023    |
|---|--------------------------|-----|-----|-----|----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------|-----|-----|-----|-----|-----|-----|---------|
|   | Project                  | APR | MAY | JUN | JU | L AUC | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN . | JUL / | AUG | SEP | OCT | NOV | DEC | JAN | FEB MAR |
| D | RWY 11/29 Rehabilitation |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |     |     |     |     |     |     |         |
| Е | Terminal B Ramp Rehab    |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |     |     |     |     |     |     |         |
| F | RWY 4R/22L               |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |     |     |     |     |     |     |         |

|   | Project                  | Description of Work   | Estimated Dates             | Status      | Impact | Notes   |
|---|--------------------------|---|-----------------------------|-------------|--------|---|
| D | RWY 11/29 Rehabilitation | RWY 11/29 closed for rehabilitation.  | 04/30/2020 to 07/03/2020    | In Progress |        |   |
| E | Terminal B Ramp Rehab    | Terminal B Ramp Rehab.  | 2021 TBD                    | Upcoming    |        |   |
| F | RWY 4R/22L               | RWY 4R/22L closed for reconstruction. Includes milling and paving runway, high-speed turn-offs, and crossing taxiways. Will shift the runway centerline slightly. | March 2021 to November 2021 | Upcoming    |        | Project sponsor (PANYNJ) evaluating and coordinating several potential project staging/scheduling options Runway closure dates and duration TBD. Project includes lighting systems upgrades |



|   |                             |       |        |     | 2020    |     |        |      |     |       |       |        | 202  | 1     |    |       |     |     |     |     |     |     |     |     | 202   | 2   |        |   |        |       |     | 2023 |     |
|---|-----------------------------|-------|--------|-----|---------|-----|--------|------|-----|-------|-------|--------|------|-------|----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-------|-----|--------|---|--------|-------|-----|------|-----|
|   | Project                     | APR M | AY JUN | JUL | AUG SEF | OCT | NOV DE | CJAN | FEB | MAR A | APR N | /AY JI | UN . | JUL A | JG | SEP C | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN J | IUL | AUG SE | P | OCT NO | V DEC | JAN | FEB  | MAR |
| Α | RWY 19L ALSF-2              |       |        |     |         |     |        |      |     |       |       |        |      |       |    |       |     |     |     |     |     |     |     |     |       |     |        |   |        |       |     |      |     |
| В | RWY 19L RSA                 |       |        |     |         |     |        |      |     |       |       |        |      |       |    |       |     |     |     |     |     |     |     |     |       |     |        |   |        |       |     |      |     |
| С | Multi-Area Aircraft Parking |       |        |     |         |     |        |      |     |       |       |        |      |       |    |       |     |     |     |     |     |     |     |     |       |     |        |   |        |       |     |      |     |
| D | RWY 1R/19L                  |       |        |     |         |     |        |      |     |       |       |        |      |       |    |       |     |     |     |     |     |     |     |     |       |     |        |   |        |       |     |      |     |

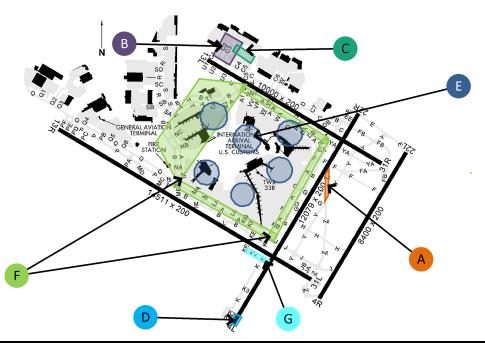
|   | Project                     | Description of Work   | Estimated Dates          | Status      | Impact | Notes  |
|---|-----------------------------|---|--------------------------|-------------|--------|--|
| A | RWY 19L ALSF-2              | Update RWY 19L Approach Lighting System with Sequence Flashing Lights (ALSF-2).  Open trench work at the approach end of RWY 19L. | 09/28/2019 to 09/25/2020 | In Progress |        | RWY1R/19L potential operational impacts due to work inside the RSA   |
| В | RWY 19L RSA                 | RSA work for ALSF on RWY 19L.   | 2020 TBD                 | Upcoming    |        | RWY 1R/19L potential operational impacts due to work inside the RSA. Runway will be closed from 2300-1100 M-F nights and weekend closures. Minimum impact. |
| С | Multi-Area Aircraft Parking | Multiple apron areas, Taxilane E and Twy J will be closed for aircraft parking.   | 05/05/2020 to 06/30/2020 | In Progress |        |  |
| D |                             | RWY 1R/19L closed for rehabilitation, including TWYs K2, K3, K4, K5, K6 and K7.   | 07/20/2020 to 08/30/2020 | Upcoming    |        | Project is to extend the life of the pavement for the runway and associated taxiways, including high-speed taxiways within the Runway Safety Area (RSA).   |



|   |                          |     |     |     |     | 202 | 0   |     |     |     |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 202   | 22  |     |     |     |     |     |     | 2023    |
|---|--------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|---------|
|   | Project                  | APR | MAY | JUN | JUI | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN . | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB MAR |
| E | RWY 1C/19C               |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |         |
| F | TWYs Y, Y2, Y3, Y4, & Y5 |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |         |

|   | Project                  | Description of Work   | Estimated Dates              | Status   | Impact | Notes  |
|---|--------------------------|---|------------------------------|----------|--------|--|
| E | RWY 1C/19C               | Reconstruction of the North section of RWY<br>1C/19C & High Speed TWYs Y2, Y3, Y4 & Y5, inside<br>the Runway Safety Area (RSA). FAA owned<br>Runway Status Lights (RWSL) to be relocated. | 03/01/2021 to 11/30/2021     | Upcoming |        | Crossing TWYs W2, W3 and W4 will remain open for aircraft arriving or departing RWY 1L/19R. Displaced threshold possible to relieve potential capacity impact.  Project will start Q1 March 2021.  |
| F | TWYs Y, Y2, Y3, Y4, & Y5 | Reconstruction & widening of TWYs Y, Y2, Y3, Y4 & Y5 outside the RSA.   | 03/01/2021 to 11/30/2021 TBD | Upcoming |        | Project will coincide with RWY 1C/19C construction.  Loss of capacity on RWYS 1C and 19C due to closure of first 2 high-speed exits for RWY 19C and the closure of last 2 high-speed exits for RWY 1C.  Greater in-trail spacing will be required due to increased aircraft runway occupancy time. Closure time may be reduced from 9 months to 6 months for this portion with addition of displaced threshold.  Project will start Q1 2021. |

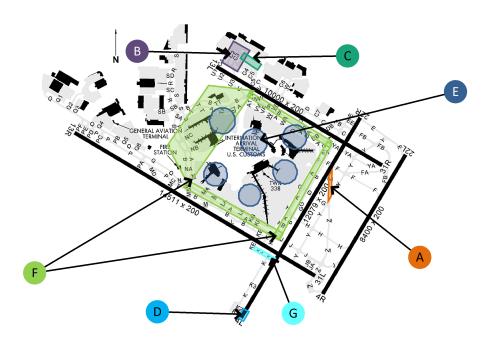
IATA Level 3



|   |   |     |     |     |     | 2020 | )   |     |     |     |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 202   | 2   |     |     |     |     |     | 2   | 2023 | 3   |
|---|---|-----|-----|-----|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project                                   | APR | MAY | JUN | JUL | AUG  | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN . | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR |
| Α | TWY Z                                     |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |      |     |
| В | TWYs C2 and C3<br>Enhancement Project     |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |      |     |
| С | Apron Hangars 3,4,5 North and South ramps |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |      |     |

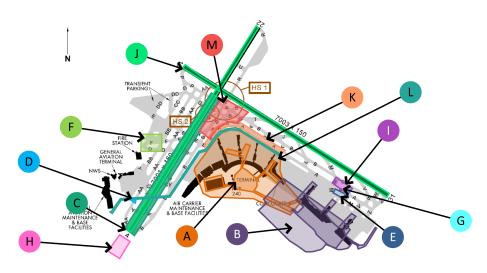
|   | Project                                      | Description of Work  | Estimated Dates          | Status      | Impact | Notes   |
|---|--|--|--------------------------|-------------|--------|---|
| , | TWY Z  | TWY Z closed for construction between RWY 4L/22R and TWY Y.  | 07/29/2019 to 10/30/2020 | In Progress |        | Alternate TWYs available.   |
| ı | TWYs C2 and C3<br>Enhancement Project        | Relocation (Shift) and Reconstruction of Taxiways C2, C3, and reconstruction of West portion of North Cargo Area Ramp. | 12/13/2019 to 07/01/2020 | In Progress |        | Taxiway C2 and portion of TWY C closed. Check current NOTAMS for status of taxiway closures.  |
|   | Apron Hangars 3,4,5 North<br>and South ramps | Apron and Hangars 3,4 and 5 North and South ramps closed at various times.   | 01/04/2020 to 12/25/2020 | In Progress | -      | Twy C5 closed between Twy C and Hangars 3,4 and 5 South ramp == 4/30/20-12/25/20.  Apron Hangars 3,4 and 5 North ramp closed== 1/4/20-6/30/20.  Apron Hangars 3. 4 and 5 South ramp closed== 8/21/19-6/30/20. |

IATA Level 3



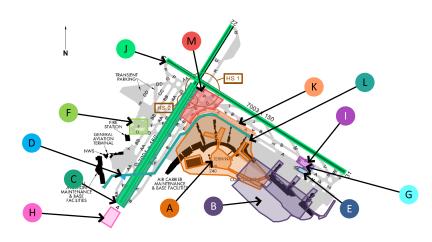
|   |   |     |     |     |    | 202   | 0   |     |     |     |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 202 | 22  |     |     |     |     |     | :   | 2023 |     |
|---|---|-----|-----|-----|----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project                                       | APR | MAY | JUN | JU | L AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR |
| D | RWY 4L Runway End<br>Identifier Lights (REIL) |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| Ε | Terminal Area                                 |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| F | TWYs A and B                                  |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| G | TWY K4  |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |

|   | Project                                       | Description of Work  | Estimated Dates                  | Status      | Impact | Notes  |
|---|---|--|----------------------------------|-------------|--------|--|
| D | RWY 4L Runway End<br>Identifier Lights (REIL) | RWY 4L Runway End Identifier Lights (REIL) work.                                   | 05/08/2020 to 09/08/2020         | In Progress |        |  |
| E | Terminal Area                                 | Redevelopment construction involving Terminals 1,4, and 5-7 and other areas.       | Summer 2020 TBD to 2025 TBD      | Upcoming    |        | 24 hardstands will be relocated. This will result in increased towing operations and limited metering locations. |
| F | TWYs A and B                                  | Full reconstruction of TWYs A and B  | March 2021 to November 2021      | Upcoming    |        | Coordination with ATC to minimize impact.  |
| G | TWY K4  | Effort lead by JFK Redevelopment for the construction/redevelopment of Taxiway K4. | Spring 2021 TBD to Fall 2021 TBD | Upcoming    |        |  |



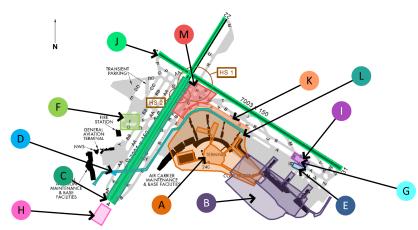
|   |                 |           |        | 2020  |        |       |       |        |       |       |     | 202 | 21  |        |      |        |       |     |       |         |       | 202 | 22  |     |     |        |      |     | 2023 |     |
|---|-----------------|-----------|--------|-------|--------|-------|-------|--------|-------|-------|-----|-----|-----|--------|------|--------|-------|-----|-------|---------|-------|-----|-----|-----|-----|--------|------|-----|------|-----|
|   | Project         | APR MAY J | UN JUI | L AUG | SEP OC | T NOV | DEC . | JAN FI | ЕВ МА | R APF | MAY | JUN | JUL | AUG SI | EP C | OCT NO | V DEC | JAN | FEB I | MAR APF | R MAY | JUN | JUL | AUG | SEP | OCT NO | DE O | JAN | FEB  | MAR |
| Α | Terminal B      |           |        |       |        |       |       |        |       |       |     |     |     |        |      |        |       |     |       |         |       |     |     |     |     |        |      |     |      |     |
| В | Terminals C & D |           |        |       |        |       |       |        |       |       |     |     |     |        |      |        |       |     |       |         |       |     |     |     |     |        |      |     |      |     |
| С | RWY 4/22        |           |        |       |        |       |       |        |       |       |     |     |     |        |      |        |       |     |       |         |       |     |     |     |     |        |      |     |      |     |

|   | Project         | Description of Work  | Estimated Dates          | Status      | Impact | Notes   |
|---|-----------------|--|--------------------------|-------------|--------|---|
| Α | Terminal B      | Terminal B redevelopment of the Central Terminal Building (CTB). Construction expected to include the demolition of the existing terminal and associated infrastructure.  Construction is for a new 35 gate terminal.  | 08/04/2015 to 11/07/2021 | In Progress |        | Concourse B now open. Headhouse opened June 2020. North portion of Concourse A tentatively scheduled to open August 2020.   |
| В | Terminals C & D | Terminals C & D redevelopment. Construction includes demolition of the existing terminals and reconstruction. Construction is for a 37 gate terminal.  | 08/01/2017 to 01/24/2025 | In Progress |        | Construction includes new main terminal. Terminal C & D is approx. 38% of LGA passenger traffic (275 daily departures).  Concourse G now open. Concourse E construction underway.   |
| С | RWY 4/22        | RWY 4/22 closed for rehabilitation. Mill and overlay of runway deck wearing course, and concrete panel replacement. Includes lighting upgrades. Resurfacing RWY 4/22 from the approach end of RWY 4 to the runway intersection. Includes all runway crossings and exits.  Runway paving and grooving completed Oct 2019. | 04/14/2019 to 11/30/2020 | In Progress |        | Multi-phased project. The majority will be completed during weekend closures. The runway closures required for this project will be scheduled during nighttime, and during scheduled weekend closures to minimize impacts. Associated taxiway work will continue through November 2020. |



|   |                 |        |     |     | 2020 |       |       |       |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |        | 20    | )22 |     |     |     |     |     | 2   | 2023 |     |
|---|-----------------|--------|-----|-----|------|-------|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|--------|-------|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project         | APR MA | JUN | JUL | AUG  | SEP O | CT NO | V DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR MA | Y JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | ИAR |
| D | TWY AC          |        |     |     |      |       |       |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |        |       |     |     |     |     |     |     |     |      |     |
| E | TWY M           |        |     |     |      |       |       |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |        |       |     |     |     |     |     |     |     |      |     |
| F | TWYS D and F    |        |     |     |      |       |       |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |        |       |     |     |     |     |     |     |     |      |     |
| G | TWY N           |        |     |     |      |       |       |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |        |       |     |     |     |     |     |     |     |      |     |
| Н | RWY 4 Localizer |        |     |     |      |       |       |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |        |       |     |     |     |     |     |     |     |      |     |

|   |   | Project         | Description of Work   | Estimated Dates           | Status      | Impact | Notes  |
|---|---|-----------------|---|---------------------------|-------------|--------|--|
| ı | ) | TWY AC          | TWY AC closed   | 11/17/2019 to 11/17/2020  | In Progress |        |  |
| ı | Ξ | TWY M           | A portion of TWY M was permanently closed on Feb. 18, 2020 to support construction of the new Terminal C Concourse E. The remainder of TWY M became non-movement area and renamed Taxilane 17 on May 2, 2020. | February 2020 to May 2020 | Complete    |        | In support of Terminal C redevelopment. New Airport Diagram published on May 21, 2020 to reflect these changes.  Delta has captured TWY M (non-movement area now).   |
|   | F | TWYS D and F    | TWYs D and F closed west of TWY BB daily 0001-1200.   | 03/09/2020 to 10/31/2020  | In Progress |        |  |
| ( | 3 | TWY N           | TWY N closed between TWY A and M.   | 04/07/2020 to 07/31/2020  | In Progress |        | Closed to aircraft with wingspans greater than 118 feet.   |
| ŀ | 4 | RWY 4 Localizer | Construction of an extension of the runway deck platform.   | 2022 TBD                  | Upcoming    |        | Proposal to relocate the RWY 04 localizer to support a more stable localizer signal.  The relocation from a pier over the water to an extension of the runway deck platform to eliminate signal reflection issues with the tide changes. |



|     |                                  |     |    |     |     | 2    | 020 | )   |     |    |       |     |     |     |     |     | 20  | )21 |     |     |     |     |     |     |     |     |     |     | 20  | 22  |     |     |     |     |     | 2   | 023     |
|-----|----------------------------------|-----|----|-----|-----|------|-----|-----|-----|----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|---------|
|     | Project                          | APR | MA | JUI | N J | UL . | AUG | SEP | OC. | NO | V DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB MAR |
| - 1 | TWY A Shoulder                   |     |    |     |     |      |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |         |
| J   | Rwy Closures                     |     |    |     |     |      |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |         |
| K   | TWY A                            |     |    |     |     |      |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |         |
| L   | Hydrant Fueling Line             |     |    |     |     |      |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |         |
| М   | TWYs P,R, B, G<br>Rehabilitation |     |    |     |     |      |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |         |

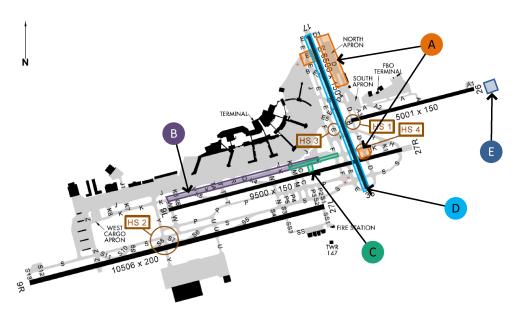
|     | Project                       | Description of Work  | Estimated Dates                       | Status      | Impact | Notes  |
|-----|-------------------------------|--|---------------------------------------|-------------|--------|--|
| - 1 | TWY A Shoulder                | TWY A shoulder work to tie in new Terminal C<br>Concourse E paving and drainage to TWY A.                                      | March 2020 to 2020 TBD                | In Progress |        | Nightly closure from 2300-0700. Possible closure of TWY N between A and M.   |
| J   | Rwy Closures                  | Airport closed for overnight work.   | 04/15/2020 to 11/15/2020              | In Progress |        | Airport closed to fixed wing aircraft for routine repairs to runways and taxiways and to accommodate construction from 0000L to 0600L.   |
| K   | TWY A                         | TWY A closed overnight (0001 to 0600L) for rehabilitation. Resurfacing TWY A between TWY E and TWY K.                          | 04/26/2020 to September 2021          | In Progress |        | All work to be performed during nightly closures. PANYNJ exploring possibilities to extending night time work hours to 8am and possibly allow some daytime work due to decreased airport operations resulting from COVID-19 pandemic.        |
| L   | Hydrant Fueling Line          | Installation of fuel hydrants line.  | Spring 2021 TBD to Winter 2021<br>TBD | Upcoming    |        | Dates are tentative.   |
| М   | TWYs P,R, B, G Rehabilitation | TWYs P, R, B and G will require rehab work to be broken up in stages and completed over the course of two years (2021 & 2022). | Spring 2021 TBD                       | Upcoming    |        | Asphalt and concrete work are required. Approximately 20, 54-hour weekend closures required to complete the concrete work. 54-hour closures include taxiway segments only. Both runways will return to service at or before 1200L on Sunday. |

No capacity effect

Reduced Capacity and Delay impact

Reduced Capacity and Greater Delay Impact

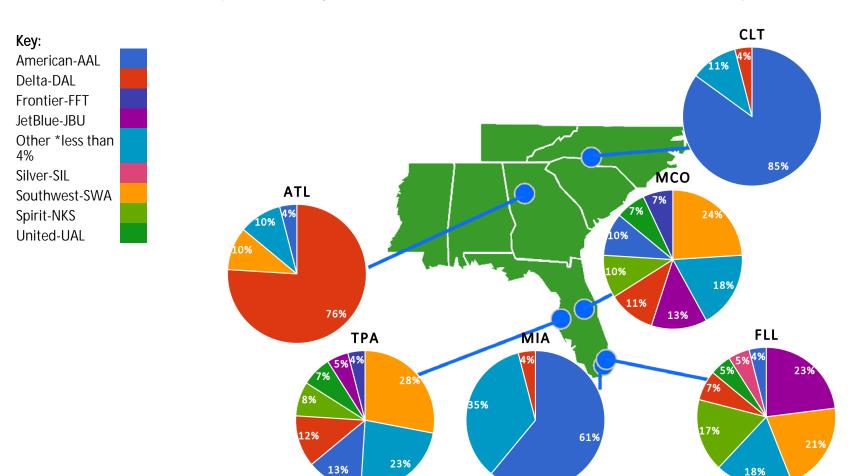
To be determined



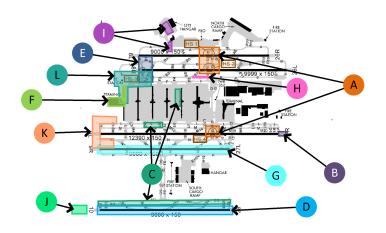
|   |                          |     |     |     |    | 202   | 0   |     |     |       |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 20  | 22  |     |     |     |     |       | 2      | 2023   |      |
|---|--------------------------|-----|-----|-----|----|-------|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|--------|--------|------|
|   | Project                  | APR | MAY | JUN | JU | L AUC | SEF | OCT | NOV | / DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | VOV | DEC . | JAN    | FEB N  | /IAR |
| Α | Airfield North Apron     |     |     |     |    |       |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |        |      |
| В | TWY K Reconstruction     |     |     |     |    |       |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |        |      |
| С | TWYs K and L             |     |     |     |    |       |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       | $\Box$ | $\Box$ |      |
| D | RWY 17/35 Rehabilitation |     |     |     |    |       |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |        |      |
| Е | RWY 26 RSA               |     |     |     |    |       |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |        |      |

|   | Project                  | Description of Work  | Estimated Dates          | Status      | Impact | Notes  |
|---|--------------------------|--|--------------------------|-------------|--------|--|
| Α | Airfield North Apron     | Reconstruction and rehabilitation of the North<br>Apron, currently includes Taxiway E2 and RSA of<br>Runway 17/35 and Taxiway K. | 03/05/2019 to 06/30/2020 | In Progress |        | Phased closures on North Apron area.   |
| В | TWY K Reconstruction     | Reconstruction of TWY K. Construction includes demolition, paving, lighting, marking, and grading.                               | 03/15/2020 to 08/31/2024 | In Progress |        | Potential for limited impact to adjacent TWYs.                               |
| С | TWYs K and L             | TWYs K and L closed.   | 05/04/2020 to 07/31/2020 | In Progress |        | TWY K closed between TWY F and M. TWY L closed between RWY 9L/27R and TWY K. |
| D | RWY 17/35 Rehabilitation | Pavement and lighting rehabilitation.  | 09/15/2020 to 06/15/2021 | Upcoming    |        | Schedule is tentative until contractor is selected.                          |
| E | RWY 26 RSA               | Runway 26 RSA Improvements. The airport is planning to install EMAS on the RWY 26 end.   | 05/01/2022 to 11/15/2022 | Upcoming    |        | These are very tentative dates.  |

#### Q3 2020 Airport Construction Outlook

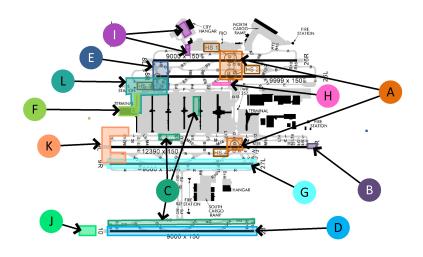






|   |                                 |       |     |     |     | 2020 | 1   |     |     |     |     |     |     |     |     | 20  | )21 |     |     |     |     |       |     |     |     |     |     | 20  | )22 |     |     |     |     |     | 2   | 2023    |
|---|---------------------------------|-------|-----|-----|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|---------|
|   | Project                         | APR N | MAY | JUN | JUL | AUG  | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | V DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB MAR |
| Α | Hot Spots 1, 2, and 4           |       |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |         |
| В | RWY 27R RSA                     |       |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |         |
| С | South Complex, Multiple<br>TWYs |       |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |         |
| D | RWY 10/28                       |       |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |         |

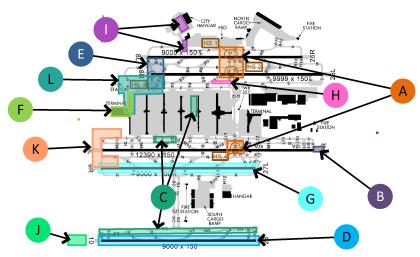
|   | Project                         | Description of Work   | Estimated Dates           | Status      | Impact | Notes   |
|---|---------------------------------|---|---------------------------|-------------|--------|---|
| A | Hot Spots 1, 2, and 4           | RWY Incursion Mitigation Program: RWY 8L/26R, HS1, TWY C, D, B intersections; RWY 8R/26L, HS2, TWY C, D intersections. HS4 at RWY 9L/27R and TWY D intersections. | November 2019 to May 2020 | Complete    |        | RWY Incursion Mitigation Program (RIM) of HS1 and HS2. requires shifting of portions of TWYs C and D that intersect RWYs 8L/26R and 8R/26L at midfield. Phased project planned to minimize costs and airfield impacts.  Completed the north complex at TWYs C & D (11/2019). HS4 at 9L/27R expected work week of 5/11/2020. |
| В | RWY 27R RSA                     | RWY 27R RSA improvements.   | 01/01/2020 to 2020 TBD    | In Progress |        | Nightly closures.   |
| С | South Complex, Multiple<br>TWYs | TWY L closed between L4 and L5. TWY SG and Ramp 4 are also closed for slab replacement.   | 03/20/2020 to 04/15/2020  | Complete    |        |   |
| D | RWY 10/28                       | RWY 10/28 closed.   | 03/20/2020 to 06/20/2020  | Complete    |        |   |



|   |                                 |       |        |    | 202    | 20    |     |     |     |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |       | :      | 2022  |     |     |     |     |     | 2   | 2023 |     |
|---|---------------------------------|-------|--------|----|--------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|--------|-------|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project                         | APR N | 1AY JL | JN | IUL AU | G SEF | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR N | 1AY JU | IN JU | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | ИAR |
| E | North Complex, Multiple<br>TWYs |       |        |    |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |       |     |     |     |     |     |     |      |     |
| F | Concourse T                     |       |        |    |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |       |     |     |     |     |     |     |      |     |
| G | RWY 9R/27L                      |       |        |    |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |       |     |     |     |     |     |     |      |     |
| Н | TWY E                           |       |        |    |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |       |     |     |     |     |     |     |      |     |

|   | Project                         | Description of Work  | Estimated Dates           | Status   | Impact | Notes  |
|---|---------------------------------|--|---------------------------|----------|--------|--|
| Е | North Complex, Multiple<br>TWYs | Construction on TWYs E, H and F and Ramp 1.  | 04/05/2020 to 06/04/2020  | Complete |        | TWY E from Ramp 1 to E1, TWY H from E to F, TWY F2. First of four phases started April 5, 2020.  |
| F | Concourse T                     | North extension; modify parking, apron areas, and construct five (5) new gates to accommodate up to Aircraft Design Group (ADG) III. | 09/01/2020 to Winter 2023 | Upcoming |        | Concourse T will be extended. Construction will add five (5) new gates.  |
| G | RWY 9R/27L                      | RWY 9R/27L closure for slab replacement.   | 09/22/2020 to 09/25/2020  | Upcoming |        | Most likely TBFM delays through ZTL. Timesharing RWY 9L as both an arrival and departure runway. 6 SM final spacing with 160kts speed restrictions while in Triple Arrivals. |
| н | TWY E                           | TWY E closed between E7 and Dixie.   | Fall 2020                 | Upcoming |        | This will be done as a future project and the new dates are unknown. Minor impact to operation. No delays expected.  |

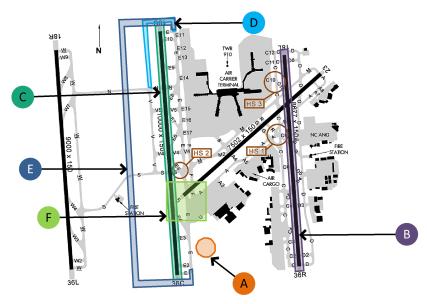
# Q3 2020 Airport Construction Outlook



|   |                          |     |    |     |     | 202 | 0   |     |     |     |     |     |     |     |      | 20  | 021 |     |     |     |     |       |     |     |     |     |     | 20  | 22  |     |     |     |     |     |     | 2023 | 3   |
|---|--------------------------|-----|----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|-----|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project                  | APR | MA | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | R MA | JUN | JUL | AUG | SEF | OCT | NO' | V DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB  | MAR |
| 1 | Ramp 19 and Taxilane A3  |     |    |     |     |     |     |     |     |     |     |     |     |     |      |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| J | RWY 10 Glideslope        |     |    |     |     |     |     |     |     |     |     |     |     |     |      |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| K | RWY 9L End-Around TWY    |     |    |     |     |     |     |     |     |     |     |     |     |     |      |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| L | Taxiway V / TWY V Bypass |     |    |     |     |     |     |     |     |     |     |     |     |     |      |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |

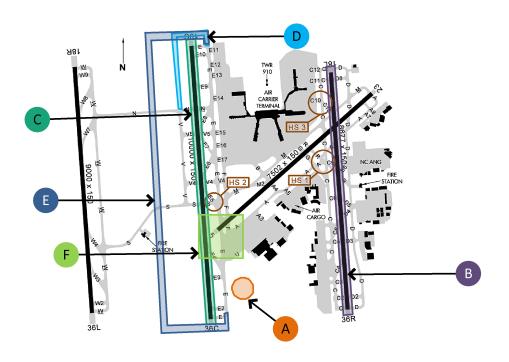
|   |   | Project                  | Description of Work   | Estimated Dates          | Status   | Impact | Notes   |
|---|---|--------------------------|---|--------------------------|----------|--------|---|
|   | 1 | Ramp 19 and Taxilane A3  | Ramp 19 and Taxilane A3 Pavement Replacement.   | 2021 TBD                 | Upcoming |        | Procurement cancelled. Will be rebid this summer for construction in 2021 and 2022  |
| ŀ |   |                          |   |                          |          |        | No impact to AT operations.  Will reduce capacity during Instrument operations  |
|   | J | RWY 10 Glideslope        | Safety area improvements on north complex and grading of RWY 10 glideslope reflective plane.          | 03/01/2021 to 07/01/2021 | Upcoming |        | Will reduce capacity during Instrument operations.<br>Glideslope outage for 120 days. Localizer will be<br>operational.                                 |
|   |   |                          | grading of KWY To glidestope reflective plane.  |                          |          |        | Project is in design phase. Construction Spring 2021.   |
|   | K | RWY 9L End-Around TWY    | Construction of an EAT at RWY 9L to provide more efficient capacity and reduce delays.                | 05/01/2021 to 08/01/2022 | Upcoming |        | Impacts uncertain until designs are finalized.  |
|   |   | Taxiway V / TWY V Bypass | TWY V realignment and redesign, for TWYs E, F, H, E1 and F2. Construction will affect TWY V, E, and F | Fall 2021 TBD            | Upcoming |        | Preliminary work to support the construction of, and use of, Concourse T expansion. 4-phases to minimize the impact to operations.                      |
|   | _ | Taniway V / TWT V Dypass | outside of Ramp 1N.   | 1 an 2021 100            | opcoming |        | If TWY V is not available, will have to stage aircraft to cross RWY 8R/26L, impacting the departure rate on the North side. Project is in design phase. |

# Q3 2020 Airport Construction Outlook



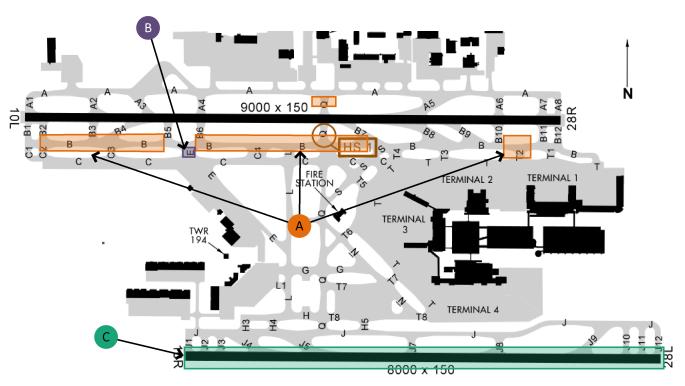
|   |                                    |        |        |     | 2020 |       |         |     |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 202 | 22  |     |     |     |     |     | 2   | 2023 |     |
|---|------------------------------------|--------|--------|-----|------|-------|---------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project                            | APR MA | AY JUN | JUL | AUG  | SEP C | OCT NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | ЛAR |
| Α | Control Tower                      |        |        |     |      |       |         |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| В | RWY18L/36R                         |        |        |     |      |       |         |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| С | RWY 18C/36C                        |        |        |     |      |       |         |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| D | North End-Around Taxiway<br>(NEAT) |        |        |     |      |       |         |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |

|   | Project                            | Description of Work  | Estimated Dates          | Status      | Impact | Notes   |
|---|------------------------------------|--|--------------------------|-------------|--------|---|
| Α | Control Tower                      | New FAA Control Tower.   | 06/02/2017 to 2021 TBD   | In Progress |        | Tower should be commissioned and operational in 2020 or 2021.   |
| В | RWY18L/36R                         | RWY 18L/36R closed for rehabilitation. First work area completed 12/31/2019. | 09/01/2019 to 06/30/2020 | In Progress |        | This project takes place nightly between 2315L-0715L.   |
| C | RWY 18C/36C                        | RWY 18C/36C closed for joint seal replacement.<br>Nightly closures.          | 08/01/2020 to 11/30/2020 | Upcoming    |        | This project work expected to occur during overnight hours, between 2300-0600L daily.   |
|   | RVV1 IOC/30C                       | RWY 18C/36C closed for joint seal replacement. Nightly closures.             | 09/01/2020 to 12/31/2020 | Upcoming    |        | This project expecting during overnight hours, between 2315-0600L daily.  |
| D | North End-Around Taxiway<br>(NEAT) | Build a taxiway around Runway 18C.   | 11/15/2020 to 07/21/2024 | Upcoming    |        | Multi-phased project. Design phase starts in 2020. Possible service interruptions due to infrastructure system tie-ins. Possible arrival/departure impacts due to equipment, and construction cranes. |



|   |                         |       |        | _    | 2020      |      |     |     |     |       |        |       | 20    | )21 |     |     |     |     |     |     |     |     |     |       | 202 | 22    |       |      |     |        |      | 202   | 3   |
|---|-------------------------|-------|--------|------|-----------|------|-----|-----|-----|-------|--------|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-----|-------|-------|------|-----|--------|------|-------|-----|
|   | Project                 | APR M | IAY JU | N JI | UL AUG SE | P OC | NOV | DEC | JAN | FEB N | MAR AI | PR MA | Y JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY . | JUN | JUL / | AUG S | EP O | CTN | IOV DE | CJAN | I FEB | MAR |
| Е | New 4th Parallel RWY    |       |        |      |           |      |     |     |     |       |        |       |       |     |     |     |     |     |     |     |     |     |     |       |     |       |       |      |     |        |      |       |     |
| F | Terminal Ramp Expansion |       |        |      |           |      |     |     |     |       |        |       |       |     |     |     |     |     |     |     |     |     |     |       |     |       |       |      |     |        |      |       |     |

|   | Project                 | Description of Work   | Estimated Dates          | Status   | Impact | Notes  |
|---|-------------------------|---|--------------------------|----------|--------|--|
| E | New 4th Parallel RWY    | Build new runway to add capacity, 10,000 ft. x 200 ft., plus end-around TWYs.                               | 03/01/2023 to 03/01/2026 | Upcoming |        | Multi-phased project. Design phase 2018. Possible service interruptions due to infrastructure system tie-ins. Possible arrival/departure impacts due to equipment, and construction cranes.  |
| F | Terminal Ramp Expansion | Close Rwy 5/23 and extend ramp to the south to improve ground traffic flow and facilitate future expansion. | 03/01/2023 to 03/01/2026 | Upcoming |        | Environmental Assessment is underway. Multi-<br>phased project. Design phase targeted to start in<br>2021. Possible service interruptions due to<br>infrastructure system tie-ins. Possible<br>arrival/departure impacts due to equipment, and<br>construction cranes. |

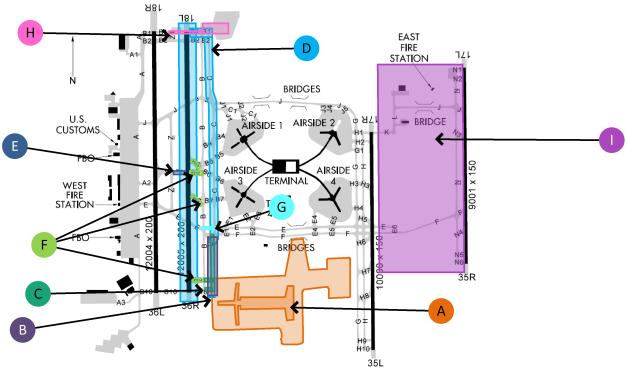


|   |             |       |     |     |     | 202 | 0   |     |     |     |     |     |     |     |     | 20  | )21 |     |     |     |     |     |     |     |     |     |     | 2022   | 2    |        |        |     |     | 1   | 2023    |
|---|-------------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|--------|------|--------|--------|-----|-----|-----|---------|
|   | Project     | APR N | MAY | JUN | JUL | AUG | SEP | OC1 | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN JI | UL A | UG SEI | OCT    | NOV | DEC | JAN | FEB MAR |
| Α | TWYs B & Q  |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |        |      |        |        |     |     |     |         |
| В | TWY E       |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |        |      |        | $\Box$ |     |     |     |         |
| С | RWY 10R/28L |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |        |      |        |        |     |     |     |         |

|   | Project     | Description of Work   | Estimated Dates          | Status      | Impact | Notes                                 |
|---|-------------|---|--------------------------|-------------|--------|---------------------------------------|
| Α | TM/Vc D 9 O | Phase 4 (159 days) - TWY B and Q rehabilitation.  TWY rehabilitation, includes milling and paving.  New surface markings and signage. | 06/03/2019 to June 2020  | Complete    |        | Expected end of construction: June 1. |
| В | TWY E       | TWY E closed between TWY B and TWY C  | 11/18/2019 to 03/31/2020 | Complete    |        |                                       |
| С | RWY 10R/28L | RWY 10R/28L closed for pavement maintenance.  | 06/08/2020 to 07/06/2020 | In Progress |        |                                       |

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|   |                        |       |          |       | 2020    |     |        |      |     |       |       | 2     | 021 |     |     |     |     |     |     |     |     |       | - 1    | 2022  |     |     |     |     |     | 2   | 2023    |
|---|------------------------|-------|----------|-------|---------|-----|--------|------|-----|-------|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|--------|-------|-----|-----|-----|-----|-----|-----|---------|
|   | Project                | APR N | /IAY JUI | N JUL | AUG SEF | OCT | NOV DE | CJAN | FEB | MAR A | PR MA | NUL Y | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR | APR N | ΛΑΥ JU | N JUI | AUG | SEP | OCT | NOV | DEC | JAN | FEB MAR |
| Α | South Terminal Complex |       |          |       |         |     |        |      |     |       |       |       |     |     |     |     |     |     |     |     |     |       |        |       |     |     |     |     |     |     |         |
| В | TWY C                  |       |          |       |         |     |        |      |     |       |       |       |     |     |     |     |     |     |     |     |     |       |        |       |     |     |     |     |     |     |         |

|   | Project                | Description of Work  | Estimated Dates           | Status      | Impact | Notes  |
|---|------------------------|--|---------------------------|-------------|--------|--|
| Α | South Terminal Complex | Construction of a South Terminal Complex and Intermodal Facility. Associated apron/taxiway construction. Limited RWY/TWY closures for tie-ins. | June 2019 to Jun 2022 TBD | In Progress |        | Construction cranes may impact arrival minimums during inclement weather. Expecting some system impacts when taxiway closures are required.  |
|   |                        | Includes a 19-gate concourse and terminal.   |                           |             |        | Associated limited impacts on RWYs and TWYs during construction of Virgin train rail network.  |
| В | TWY C                  | TWY C closed South of TWY F in conjunction with the South Terminal Project.  TWY C is scheduled to close for an extended period.               | 12/10/2019 to 03/31/2021  | In Progress |        | Possible capacity issues with delay impacts. Will no longer be able to stage aircraft on parallel taxiways. Also, less flexibility to move aircraft not ready to depart at runway end. Only North operations affected. During South operations, possible gate delays and impacts on airfield capacity. Weather events may cause more delay(s). |

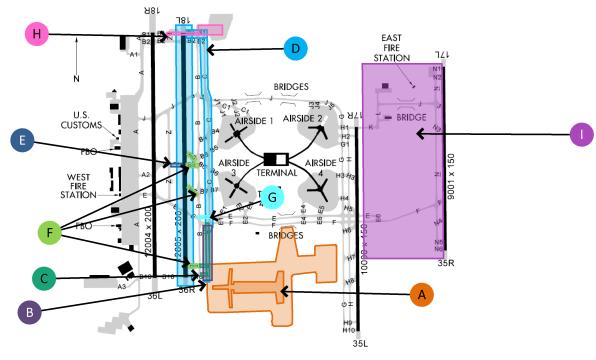
No capacity effect

Reduced Capacity and Delay impact

Reduced Capacity and Greater Delay Impact

To be determined

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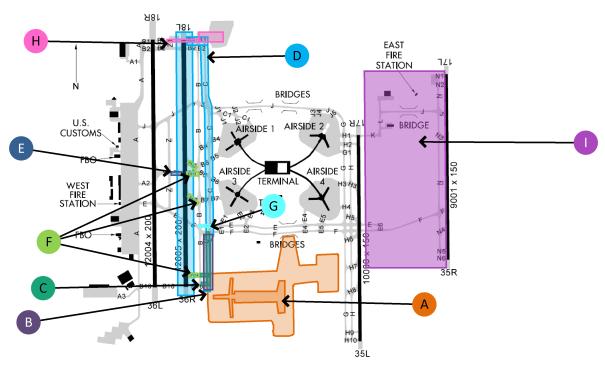
|   |                            |        |     | 2   | 020    |       |        |      |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |       |         | 20  | 22  |     |     |     |     |       | 20   | 023   |
|---|----------------------------|--------|-----|-----|--------|-------|--------|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|---------|-----|-----|-----|-----|-----|-----|-------|------|-------|
|   | Project                    | APR MA | JUN | JUL | AUG SE | P OCT | NOV DE | CJAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR A | APR MAY | JUN | JUL | AUG | SEP | OCT | VOV | DEC J | AN F | EB MA |
| С | TWYs B9, B10 and C         |        |     |     |        |       |        |      |     |     |     |     |     |     |     |     |     |     |     |     |     |       |         |     |     |     |     |     |     |       |      |       |
| D | RWY 18L/36R<br>TWYS B1 & C |        |     |     |        |       |        |      |     |     |     |     |     |     |     |     |     |     |     |     |     |       |         |     |     |     |     |     |     |       |      |       |
| Е | TWY Y                      |        |     |     |        |       |        |      |     |     |     |     |     |     |     |     |     |     |     |     |     |       |         |     |     |     |     |     |     |       |      |       |

|   | Project                    | Description of Work   | Estimated Dates          | Status      | Impact | Notes  |
|---|----------------------------|---|--------------------------|-------------|--------|--|
| С | TWYs B9, B10 and C         | TWY B9 closed between TWY B and TWY C. TWY B10 closed between TWY B and TWY C. TWY C closed between TWY F and TWY B10.  | 12/10/2019 to 03/31/2021 | In Progress |        |  |
| D | RWY 18L/36R<br>TWYS B1 & C | RWY 18L/36R closed for rehabilitation. TWY B1 and TWY C closed for milling/overlay, and other repairs. Improvements to pavement geometry, runway shoulder pavement widening, blast pad enhancements, markings, lighting, and signage. | 01/13/2020 to 09/18/2020 | In Progress |        | Runway 18R/36L will be a shared departure/arrival<br>runway. More delays during weather requiring TMU<br>initiatives. Possible longer taxi times. Additional<br>taxiway closures expected during construction. |
| Е | TWY Y                      | TWY Y closed between RWY18L/36R and TWY Z.  | 01/13/2020 to 08/09/2020 | In Progress |        |  |

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|   |                        |        |       |     |     |     |        |       |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 202 | 2   |       |     |       |     |     |     | 2023 | ,   |     |     |     |     |
|---|------------------------|--------|-------|-----|-----|-----|--------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-----|-------|-----|-----|-----|------|-----|-----|-----|-----|-----|
|   | Project                | APR MA | Y JUN | JUL | AUG | SEP | OCT NO | / DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR I | MAY | JUN . | JUL | AUG | SEP | OCT  | NOV | DEC | JAN | FEB | MAR |
| F | TWYs B5, B6, B7 and B9 |        |       |     |     |     |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |       |     |     |     |      |     |     |     |     |     |
| G | TWY E                  |        |       |     |     |     |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |       |     |     |     |      |     |     |     |     |     |
| Н | TWY B1                 |        |       |     |     |     |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |       |     |     |     |      |     |     |     |     |     |
| 1 | East-side Taxiways     |        |       |     |     |     |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |       |     |     |     |      |     |     |     |     |     |

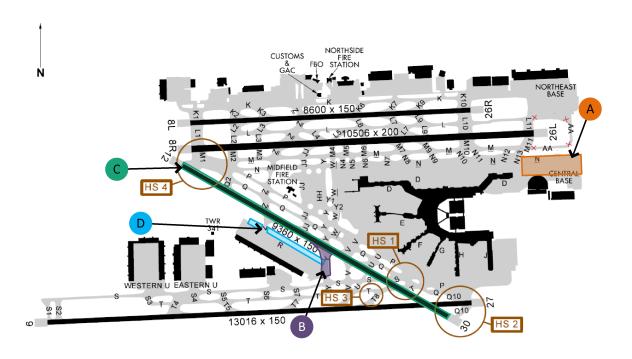
|   | Project                | Description of Work   | Estimated Dates              | Status      | Impact | Notes  |
|---|------------------------|---|------------------------------|-------------|--------|--|
| F | TWYs B5, B6, B7 and B9 | TWYs B5, B6, B7 and B9 closed between RWY 18L/36R and TWY B   | 01/13/2020 to 08/09/2020     | In Progress |        |  |
| G |                        | TWY E closed between TWY B and TWY C to aircraft with wingspans greater than 214 feet.                              | 05/04/2020 to 06/30/2020     | In Progress |        |  |
| Н | TWY B1                 | TWY B1 and holding pad closed. TWY B1 closed from the approach end of RWY 18L from B1 to Z1.                        | 06/19/2020 to 07/10/2020     | In Progress |        |  |
| 1 | East-side Taxiways     | Associated TWYs closed for rehabilitation, lighting, painting and signage on all taxiways between RWYs 17L and 17R. | Jan 2021 TBD to Sep 2022 TBD | Upcoming    |        | Still in the design phase. If long term taxiway closures are encountered, capacity could be reduced due to the fact RWY 17L/35R.could not be accessed. |

No capacity effect

Reduced Capacity and Delay impact

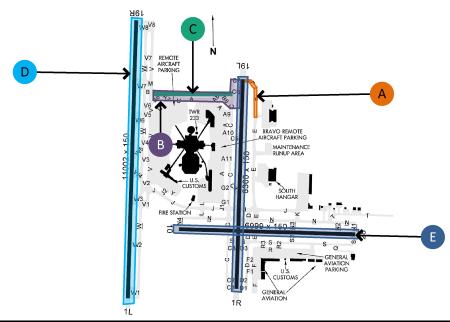
Reduced Capacity and Greater Delay Impact

To be determined



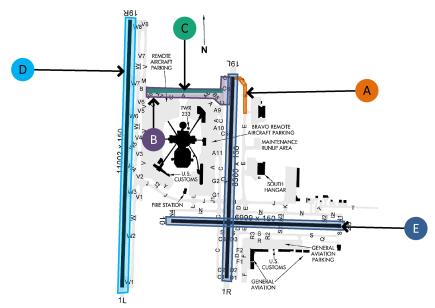
|   |                   |       |        |     | 2020    |     |        |     |     |        |       | 20  | )21 |     |     |     |     |     |     |     |     |       |       | 2022    |     |       |     |        |        | 2023  | }   |
|---|-------------------|-------|--------|-----|---------|-----|--------|-----|-----|--------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------|---------|-----|-------|-----|--------|--------|-------|-----|
|   | Project           | APR M | AY JUN | JUL | AUG SEF | OCT | NOV DE | JAN | FEB | MAR AP | PR MA | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR I | MAY . | JUN JUL | AUC | G SEP | OCT | NON DI | EC JAI | N FEB | MAR |
| Α | Central Base Ramp |       |        |     |         |     |        |     |     |        |       |     |     |     |     |     |     |     |     |     |     |       |       |         |     |       |     |        |        |       |     |
| В | TWY Y             |       |        |     |         |     |        |     |     |        |       |     |     |     |     |     |     |     |     |     |     |       |       |         |     |       |     |        |        |       |     |
| С | RWY 12/30 Closure |       |        |     |         |     |        |     |     |        |       |     |     |     |     |     |     |     |     |     |     |       |       |         |     |       |     |        |        |       |     |
| D | TWY R             |       |        |     |         |     |        |     |     |        |       |     |     |     |     |     |     |     |     |     |     |       |       |         |     |       |     |        |        |       |     |

|   | Project           | Description of Work   | Estimated Dates          | Status      | Impact | Notes  |
|---|-------------------|---|--------------------------|-------------|--------|--|
| Α | Central Base Ramp | Central Base (East side) ramp expansion and taxiway tie-in. | June 2019 to 2022 TBD    | In Progress |        | Project will impact operations during taxiway tie-in work at the N-13 intersection.                                |
| В | TWY Y             | TWY Y closed for upgrades.                                  | 11/25/2019 to 05/30/2020 | Complete    |        | Limited impact, with possible increased taxi times.<br>Expecting major construction work during mid-shift<br>hours |
| С | RWY 12/30 Closure | Runway 12/30 closed for Taxiway R construction tie-in.      | 04/19/2020 to 07/19/2020 | In Progress |        | Taxiway R construction in progress; runway closure as indicated.   |
| D | TWY R             | TWY R closed for extension.                                 | 06/20/2020 to May 2021   | In Progress |        | Currently open. Will close on June 20, 2020.   |



|                 |                                       |     |    |       |      | 202  | 20   |      |      |       |     |     |     |       |       | 2   | 021  |      |     |      |     |     |     |     |     |     |       |     | 2     | 022   |     |     |     |     |     |     | 202 | .3  |
|-----------------|---------------------------------------|-----|----|-------|------|------|------|------|------|-------|-----|-----|-----|-------|-------|-----|------|------|-----|------|-----|-----|-----|-----|-----|-----|-------|-----|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----|
|                 | Project                               | APR | MA | / JUI | ال ا | L AU | G SE | P OC | T NO | / DEC | JAN | FEB | MAF | R API | R MAY | JUN | ı JU | L AU | G S | EP C | OCT | NOV | DEC | JAN | FEB | MAI | R APF | RMA | IUL Y | 1 JUL | AUC | SEP | OC1 | NOV | DEC | JAN | FEB | MAR |
| Α               | TWY E                                 |     |    |       |      |      |      |      |      |       |     |     |     |       |       |     |      |      |     |      |     |     |     |     |     |     |       |     |       |       |     |     |     |     |     |     |     |     |
| Not<br>Depicted | Airfield Runway Threshold<br>Lighting |     |    |       |      |      |      |      |      |       |     |     |     |       |       |     |      |      |     |      |     |     |     |     |     |     |       |     |       |       |     |     |     |     |     |     |     |     |
| Not<br>Depicted | Multiple TWYs                         |     |    |       |      |      |      |      |      |       |     |     |     |       |       |     |      |      |     |      |     |     |     |     |     |     |       |     |       |       |     |     |     |     |     |     |     |     |
| В               | TWY A Bridge                          |     |    |       |      |      |      |      |      |       |     |     |     |       |       |     |      |      |     |      |     |     |     |     |     |     |       |     |       |       |     |     |     |     |     |     |     |     |

|                 | Project                               | Description of Work   | Estimated Dates          | Status      | Impact | Notes  |
|-----------------|---------------------------------------|---|--------------------------|-------------|--------|--|
| Α               | TWY E                                 | TWY E closed between airborne North Ramp and approach end of RWY 19L. Closed to aircraft with wingspans greater than 118 feet.  | 07/23/2019 to 11/16/2020 | In Progress |        |  |
| Not<br>Depicted | Airfield Runway Threshold<br>Lighting | Runway threshold lighting on all runways will be upgraded to meet FAA standards.  | 10/01/2019 to 12/20/2019 | Complete    |        | Single-day closures of each runway to complete this work. Possible airborne holding, expanded miles-intrail, ground stop, or ground delay program. |
| Not<br>Depicted | Multiple TWYs                         | Multiple TWYs closed temporarily for renaming taxiways and signage.   | 11/04/2019 to 07/01/2020 | In Progress |        |  |
| В               | TWY A Bridge                          | TWY A bridge closed for construction. TWY B closed between TWY C and TWY V. Restricted to Group III or smaller thru 12/2020. Associated TWYs B8, C6, C7 closed 2/2020 – 5/2020. | 12/08/2019 to May 2021   | In Progress |        |  |

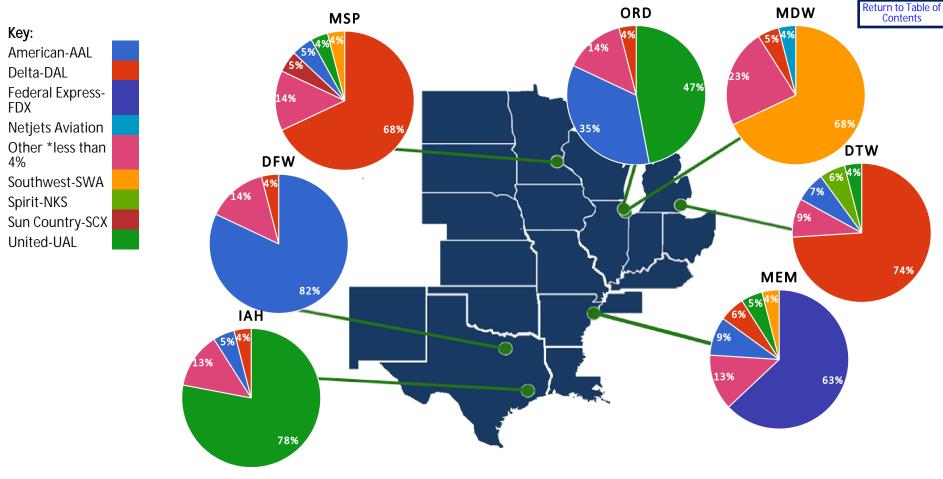


|                 |                                   |        |     | 2     | 020   |        |       |     |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 202 | 2  |     |     |     |     |     | 2   | 2023 | $\overline{}$ |
|-----------------|-----------------------------------|--------|-----|-------|-------|--------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|----|-----|-----|-----|-----|-----|-----|------|---------------|
|                 | Project                           | APR MA | JUN | JUL A | AUG S | SEP OC | T NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | UL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR           |
| С               | TWY B                             |        |     |       |       |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |    |     |     |     |     |     |     |      |               |
| Not<br>Depicted | FY 20 runway slab<br>replacements |        |     |       |       |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |    |     |     |     |     |     |     |      |               |
| D               | RWY 1L/19R                        |        |     |       |       |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |    |     |     |     |     |     |     |      |               |
| Е               | RWYs 1R/19L & 10/28               |        |     |       |       |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |    |     |     |     |     |     |     |      |               |

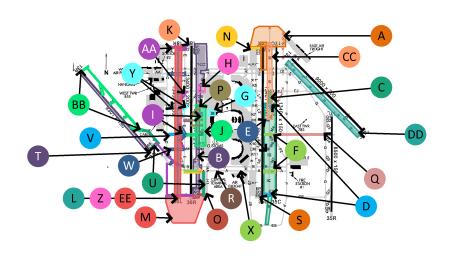
|   |                 | Project                           | Description of Work   | Estimated Dates              | Status      | Impact | Notes  |
|---|-----------------|-----------------------------------|---|------------------------------|-------------|--------|--|
|   | С               | TWY B                             | TWY B closed between TWY C and TWY V to aircraft with wingspan greater than 118 feet. | 04/02/2020 to 12/31/2020     | In Progress |        |  |
| ı | Not<br>Depicted | FY 20 runway slab<br>replacements | Multiple runway and taxiway closures for slab replacements.                           | 06/01/2020 to 12/01/2020     | In Progress |        | Expecting arrival and departure delays due to reduction in airport capacity. Possible arrival holding, expanded miles-in-trail, ground stops or ground delay programs. |
|   | D               | RWY 1L/19R                        | RWY 1L/19R closed for multiple runway and RSA projects.                               | 07/06/2020 to 08/31/2020 TBD | Upcoming    |        | Expecting arrival and departure delays due to reduction in airport capacity. Possible arrival holding, expanded miles-in-trail, ground stops or ground delay programs. |
|   | E               |                                   | RWYs 1L/19R and 10/28 closed for multiple runway and RSA projects.                    | 09/07/2020 to Nov 2020 TBD   | Upcoming    |        | Expecting arrival and departure delays due to reduction in airport capacity. Possible arrival holding, expanded miles-in-trail, ground stops or ground delay programs. |

#### Central Service Area, Impact Summary, Carrier Distribution

#### Q3 2020 Airport Construction Outlook

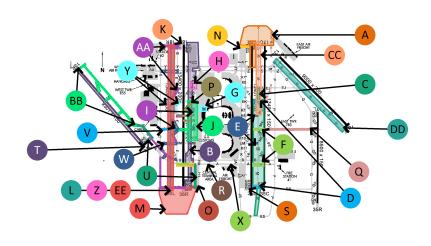






|   |                                 |        |       | 2     | 020    |      |       |       |      |     |       |       | 20  | 21  |     |     |     |     |     |     |       |        |        | 20  | 22  |     |     |       |       |        | 202  | 23    |
|---|---------------------------------|--------|-------|-------|--------|------|-------|-------|------|-----|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-------|--------|--------|-----|-----|-----|-----|-------|-------|--------|------|-------|
|   | Project                         | APR MA | Y JUN | JUL A | AUG SE | POCT | NOV D | EC JA | N FE | ВМА | R APF | R MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB N | MAR AI | PR MAY | JUN | JUL | AUG | SEP | OCT N | 10V E | DEC JA | N FE | B MAR |
| Α | Northeast End-Around<br>Taxiway |        |       |       |        |      |       |       |      |     |       |       |     |     |     |     |     |     |     |     |       |        |        |     |     |     |     |       |       |        |      |       |
| В | TWYs F & G                      |        |       |       |        |      |       |       |      |     |       |       |     |     |     |     |     |     |     |     |       |        |        |     |     |     |     |       |       |        |      |       |
| С | TWY M South                     |        |       |       |        |      |       |       |      |     |       |       |     |     |     |     |     |     |     |     |       |        |        |     |     |     |     |       |       |        |      |       |

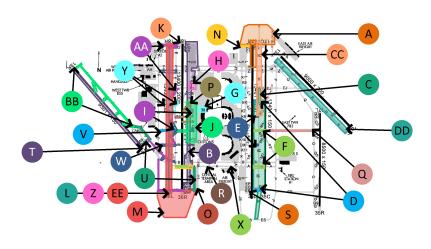
|   | Project              | Description of Work  | Estimated Dates          | Status      | Impact | Notes   |
|---|----------------------|--|--------------------------|-------------|--------|---|
|   | Northeast End-Around | RWYs 17C and 17R, Northeast End-Around<br>Taxiway (EAT). Package I: Taxiway P realignment<br>will need non-simultaneous closures of TWYS Y/N<br>and Z/P, 5/24/18 to 10/19/2019.  | 05/24/2018 to 12/31/2020 | In Progress |        |   |
| Α | Taxiway              | Package II: Includes construction of TWY N from the N1 high speed and connection to TWY M.   | 03/01/2020 to 12/31/2020 | In Progress |        |   |
|   |                      | Package III: Glycol facilities relocation near the approach end of RWY 17R.  | 07/09/2019 to 06/30/2020 | In Progress |        |   |
| В | TWYs F & G           | TWY F and associated TWYs closed for rehabilitation. Includes reconstruction of TWY F shoulder. Expansion of fillets at key intersections. Includes reconstruction of portions of TWY G between TWY Z and TWY G5. Replace and expand asphalt shoulders, concrete panels, expand pavement at key intersections. | July 2019 to 01/31/2021  | In Progress |        | Multiple access points will be left open to minimize impact. Possible increase to taxi-out/taxi-in times. Includes upgrading to LED taxiway lighting. |
| С | TWY M South          | TWY M South closed for construction.   | 10/30/2019 to 10/31/2020 | In Progress |        | Lessened access to high speed turn-offs in south flow will increase taxi-in times.  |



|   |                  |         |     | 20    | 020    |     |        |      |       |     |       |       | 20  | 21  |     |     |     |     |     |     |     |     |         | 20  | 22  |     |     |     |     |     | - 1 | 2023 |     |
|---|------------------|---------|-----|-------|--------|-----|--------|------|-------|-----|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|---------|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project          | APR MAY | JUN | JUL A | UG SEP | OCT | NOV DI | C JA | N FEI | ВМА | AR AP | R MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR | APR MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR |
| D | TWYs ER & EK     |         |     |       |        |     |        |      |       |     |       |       |     |     |     |     |     |     |     |     |     |     |         |     |     |     |     |     |     |     |     |      |     |
| Е | TWYs EM & K8     |         |     |       |        |     |        |      |       |     |       |       |     |     |     |     |     |     |     |     |     |     |         |     |     |     |     |     |     |     |     |      |     |
| F | TWYs A & EL      |         |     |       |        |     |        |      |       |     |       |       |     |     |     |     |     |     |     |     |     |     |         |     |     |     |     |     |     |     |     |      |     |
| G | Apron Terminal D |         |     |       |        |     |        |      |       |     |       |       |     |     |     |     |     |     |     |     |     |     |         |     |     |     |     |     |     |     |     |      |     |
| Н | TWY G            |         |     |       |        |     |        |      |       |     |       |       |     |     |     |     |     |     |     |     |     |     |         |     |     |     |     |     |     |     |     |      |     |

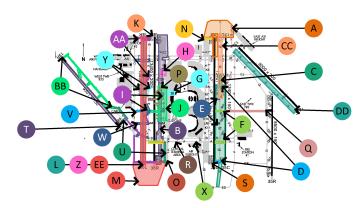
|   | Project          | Description of Work  | Estimated Dates          | Status      | Impact | Notes   |
|---|------------------|--|--------------------------|-------------|--------|---|
| D | TWYs ER & EK     | TWY ER closed between approach end of RWY 35C and approach end of RWY 35L.  TWY EK closed between RWY 17C/35C and RWY 17R/35L. | 11/01/2019 to 09/01/2020 | In Progress |        | Part of TWY M rehab.                              |
| E | TWYs EM & K8     | TWY K8 closed between RWY 17R/35L and TWY M.  TWY EM closed between RWY 17R/35L and TWY M.                                     | 11/01/2019 to 09/30/2020 | In Progress |        |   |
| F | TWYs A & EL      | TWYs A and EL closed between RWYs 17C/35C and 17R/35L.   | 11/01/2019 to 09/30/2020 | In Progress |        |   |
| G | Apron Terminal D | Apron Terminal D Ramp closed to aircraft with wingspans greater than 135 feet.   | 01/10/2020 to 03/01/2021 | In Progress |        | Apron Terminal D closed between gates D6 and D10. |
| Н | TWY G            | TWY G closed between TWY G5 and WJ to aircraft with wingspans greater than 118 feet.   | 01/20/2020 to 06/10/2020 | Complete    |        | Part of TWY F rehabilitation, phase 12.           |

# **Q3 2020 Airport Construction Outlook**



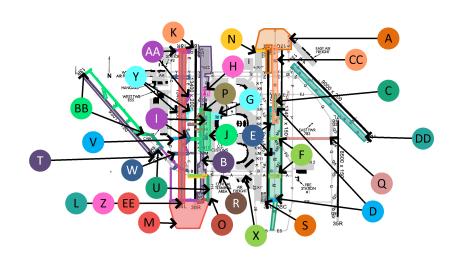
|   |                                 |       |       |      | 20    | )20   |      |        |     |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |       |       |       | 2022  |       |       |    |       |      |      | 202 | 3   |
|---|---------------------------------|-------|-------|------|-------|-------|------|--------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------|-------|-------|-------|-------|----|-------|------|------|-----|-----|
|   | Project                         | APR N | ЛAY J | UN . | JUL A | UG SE | P OC | CT NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR A | APR N | 1AY J | UN JL | JL Al | JG SE | РО | CT NO | V DE | CJAN | FEB | MAR |
| 1 | TWYs G7 & G8                    |       |       |      |       |       |      |        |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |       |       |       |    |       |      |      |     |     |
| J | TWYs F, F3, F4, WL              |       |       |      |       |       |      |        |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |       |       |       |    |       |      |      |     |     |
| K | RWY 18R/36L                     |       |       |      |       |       |      |        |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |       |       |       |    |       |      |      |     |     |
| L | RWY 18R/36L Mill and<br>Overlay |       |       |      |       |       |      |        |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |       |       |       |    |       |      |      |     |     |

|   | Project                         | Description of Work  | Estimated Dates          | Status      | Impact | Notes  |
|---|---------------------------------|--|--------------------------|-------------|--------|--|
| 1 | TWYs G7 & G8                    | TWY G7 closed between TWY F and TWY G. TWY G8 closed between TWY E and RWY 18L/36R.  | 01/29/2020 to 06/30/2020 | In Progress |        | Part of TWY F rehabilitation phases 4-5.   |
| J | TWYs F, F3, F4, WL              | TWYs F, F3 and F4 closed between RWY 18L/36R from TWY WK to G10. TWY WL closed between TWY E and TWY G.  | 01/30/2020 to 06/30/2020 | In Progress |        | Part of TWY F rehabilitation phases 4-5  |
| K | RWY 18R/36L                     | RWY 18R/36L nightly closures in preparation for upcoming rehabilitation.   | 02/01/2020 to 05/31/2020 | Complete    |        | Preparation for full closure.  |
|   |                                 | Reconstruction of keel (center) section of runway.<br>Mill and overlay. Upgrades to drainage, electrical,<br>and lighting systems. NAVAIDs adjustment. | 03/01/2020 to 08/17/2020 | In Progress |        | Preparation for full closure. RWY 18R/36L nightly closures in preparation for upcoming rehabilitation.                                     |
| L | RWY 18R/36L Mill and<br>Overlay | RWY 18R/36L closed for rehabilitation.  Full closure until 4/16/21, followed by flight checks between 4/17/21 to 4/30/21.                              | 08/18/2020 to 04/30/2021 | Upcoming    |        | Lowered AAR for the duration of construction will require greater use of TMIs, GDP, and MIT.  Expecting TWYs A and B to reopen on 12/8/20. |
|   |                                 | RWY 18R/36L closed for completion of rehabilitation. Closed nightly between 2300 to 0600 (as needed).  | 05/01/2021 to 08/30/2021 | Upcoming    |        | Nightly work estimated for 122 Calendar Days.  |



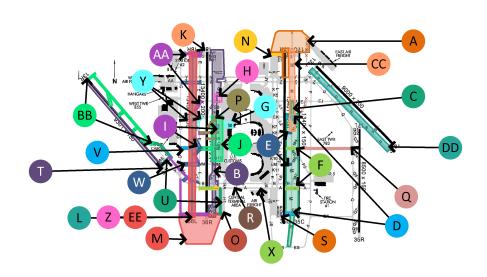
|   |                                 |     |     |     |     | 2020 | )   |       |         |     |       |     |       |     | 202 | 21  |     |     |     |     |     |     |     |     |       |     | 202   | 2   |       |      |     |     |     | 2   | 2023 |     |
|---|---------------------------------|-----|-----|-----|-----|------|-----|-------|---------|-----|-------|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-----|-------|-----|-------|------|-----|-----|-----|-----|------|-----|
|   | Project                         | APR | MAY | JUN | JUL | AUG  | SEP | OCT N | IOV DEC | JAN | I FEB | MAR | APR N | ЛΑΥ | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR I | MAY | JUN J | IUL | AUG S | EP ( | ОСТ | NOV | DEC | JAN | FEB  | MAR |
| М | Southwest End-Around<br>Taxiway |     |     |     |     |      |     |       |         |     |       |     |       |     |     |     |     |     |     |     |     |     |     |     |       |     |       |     |       |      |     |     |     |     |      |     |
| N | TWYs A, J and EF                |     |     |     |     |      |     |       |         |     |       |     |       |     |     |     |     |     |     |     |     |     |     |     |       |     |       |     |       |      |     |     |     |     |      |     |
| 0 | TWY WR                          |     |     |     |     |      |     |       |         |     |       |     |       |     |     |     |     |     |     |     |     |     |     |     |       |     |       |     |       |      |     |     |     |     |      |     |
| Р | TWYs F2, G8, and G9.            |     |     |     |     |      |     |       |         |     |       |     |       |     |     |     |     |     |     |     |     |     |     |     |       |     |       |     |       |      |     |     |     |     |      |     |
| Q | TWY EL & Q                      |     |     |     |     |      |     |       |         |     |       |     |       |     |     |     |     |     |     |     |     |     |     |     |       |     |       |     |       |      |     |     |     |     |      |     |

|   | Project                         | Description of Work   | Estimated Dates          | Status      | Impact | Notes   |
|---|---------------------------------|---|--------------------------|-------------|--------|---|
|   |                                 | RWYs 36L and 36R Southwest End-Around Taxiway (EAT).<br>Package I, 3/1/2020 to 4/30/2021.   | 03/01/2020 to 12/31/2023 | In Progress |        |   |
| M | Southwest End-Around<br>Taxiway | Runway 36L & 36R South Section.<br>Package II.  | 07/01/2021 to 09/30/2022 | Upcoming    |        | Possible increase to taxi-in/taxi-out times.    |
|   |                                 | Southwest End-Around Taxiway (EAT).<br>Package III.   | 07/01/2022 to 12/31/2023 | Upcoming    |        |   |
| N | TWYs A, J and EF                | TWYs A, J and EF closed. TWY EF closed between approach end of RWY 17R and TWY J. TWY J north 200 feet closed. TWY A closed between TWYs E and G.                                   | 04/15/2020 to 08/31/2020 | In Progress |        | Part of Northeast End-Around Taxiway Package 3. |
| О | TWY WR                          | TWY WR closed between taxilane H1 and TWY G.  | 04/19/2020 to 06/30/2020 | In Progress |        |   |
| Р | TWYs F2, G8, and G9.            | TWYs F2, G8 and G9 closed between RWY 18L/36R and TWYs F and G.   | 05/02/2020 to 07/31/2020 | In Progress |        |   |
| Q | TWY EL & Q                      | TWY EL closed between Runway 17C/35C and TWY Q. TWY EL closed between TWYs P and Q to aircraft with wingspans greater than 118 feet. TWY P and Q restrictions from 3/17/20-6/30/20. | 05/02/2020 to 06/30/2020 | In Progress |        |   |



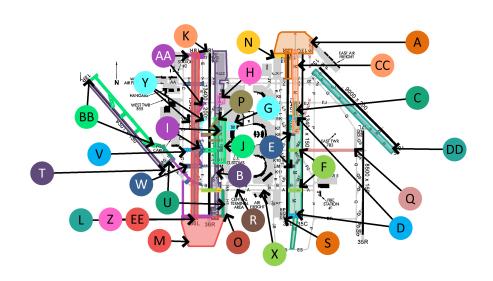
|   |                             |     |    |     |     | 202 | 0   |       |         |       |       |        |     | 20  | )21 |     |     |     |     |     |     |     |     |       |         | 2022   |     |     |     |     |     | 2   | 2023    |
|---|-----------------------------|-----|----|-----|-----|-----|-----|-------|---------|-------|-------|--------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|---------|--------|-----|-----|-----|-----|-----|-----|---------|
|   | Project                     | APR | MA | JUN | JUL | AUG | SEP | OCT N | IOV DEC | JAN F | FEB M | AR APF | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR N | /IAY JI | JN JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB MAR |
| R | TWY A Bridge                |     |    |     |     |     |     |       |         |       |       |        |     |     |     |     |     |     |     |     |     |     |     |       |         |        |     |     |     |     |     |     |         |
| S | RWY 17R/35L                 |     |    |     |     |     |     |       |         |       |       |        |     |     |     |     |     |     |     |     |     |     |     |       |         |        |     |     |     |     |     |     |         |
| T | RWY 13R/31L                 |     |    |     |     |     |     |       |         |       |       |        |     |     |     |     |     |     |     |     |     |     |     |       |         |        |     |     |     |     |     |     |         |
| U | Multi-Area Aircraft Parking |     |    |     |     |     |     |       |         |       |       |        |     |     |     |     |     |     |     |     |     |     |     |       |         |        |     |     |     |     |     |     |         |
| V | TWY WL                      |     |    |     |     |     |     |       |         |       |       |        |     |     |     |     |     |     |     |     |     |     |     |       |         |        |     |     |     |     |     |     |         |

|   | Project                     | Description of Work                                    | Estimated Dates          | Status      | Impact | Notes   |
|---|-----------------------------|--|--------------------------|-------------|--------|---|
| R | TWY A Bridge                | TWY A bridge repairs (East bridge).                    | 05/04/2020 to 06/14/2020 | Complete    |        |   |
| S | RWY 17R/35L                 | RWY 17R/35L partially closed                           | 05/04/2020 to 07/18/2020 | In Progress |        | Work is limited to the north end of the runway.<br>Runway is usable from Y and Z southward. |
| T | RWY 13R/31L                 | RWY 13R/31L closed.                                    | 05/04/2020 to 06/30/2020 | In Progress |        | No operational impact. Runway can be recalled.  |
| U | Multi-Area Aircraft Parking | Multi-area aircraft parking.                           | 05/05/2020 to 06/30/2020 | In Progress |        | TWYs A, A6, B, and HS and P will be closed for aircraft parking.                            |
| V | TWY WL                      | TWY WL closed between RWY 18R/36L and TWY E and TWY C. | 05/18/2020 to 03/31/2021 | In Progress |        |   |



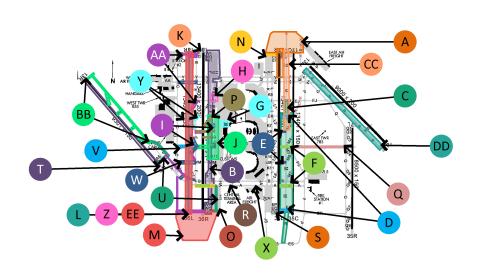
|   |                    |       |     |     |     | 2020 | 0   |     |     |     |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |         | 20  | 22  |     |     |     |     |     | :   | 2023 |     |
|---|--------------------|-------|-----|-----|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|---------|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project            | APR N | ЛΑΥ | JUN | JUL | AUG  | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | ИAR |
| W | Multi TWYs         |       |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |         |     |     |     |     |     |     |     |     |      |     |
| Х | TWY A              |       |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |         |     |     |     |     |     |     |     |     |      |     |
| Υ | TWYs E2, E3 and WK |       |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |         |     |     |     |     |     |     |     |     |      |     |

| Γ |   | Project            | Description of Work   | Estimated Dates          | Status      | Impact | Notes |
|---|---|--------------------|---|--------------------------|-------------|--------|-------|
|   | W | Multi TWYs         | TWY B closed between RWY 18R/36L and TWY C and TWY E. TWY D closed between TWY A and TWY B. TWY WM closed between TWY C TWY E. TWYS E4 and E5 closed between RWY 18R/36L and TWY E. TWY Z closed between TWY C and E. | 05/18/2020 to 10/31/2020 | In Progress |        |       |
|   | Х | TWY A              | TWY A closed between TWYs G and E.  | 05/22/2020 to 08/31/2020 | In Progress |        |       |
|   | Υ | TWYs E2, E3 and WK | TWY WK closed between TWY C and TWY E. TWYs E2 and E3 closed.   | 05/27/2020 to 12/31/2020 | In Progress |        |       |



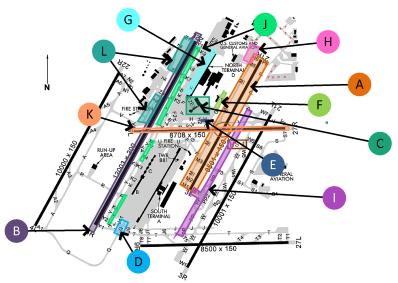
|    |                                     |     |    |       |    | 2   | 2020 | )   |     |     |     |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |       |       | 2022  |       |     |     |     |     |     | 2023 | 3   |
|----|-------------------------------------|-----|----|-------|----|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------|-------|-------|-----|-----|-----|-----|-----|------|-----|
|    | Project                             | APR | MA | AY JU | JN | JUL | AUG  | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR | APR N | ЛАY J | UN JL | L AUG | SEP | ОСТ | NOV | DEC | JAN | FEB  | MAR |
| Z  | RWY 18R/36L Rehab                   |     |    |       |    |     |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |       |     |     |     |     |     |      |     |
| AA | TWYs B, C, WR, WF, WG,<br>E1 and E6 |     |    |       |    |     |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |       |     |     |     |     |     |      |     |

|    | Project                             | Description of Work  | Estimated Dates          | Status      | Impact | Notes   |
|----|-------------------------------------|--|--------------------------|-------------|--------|---|
| Z  | RWY 18R/36L Rehab                   | RWY 18R/36L closed for rehabilitation.   | 06/01/2020 to 02/28/2021 | In Progress |        | Lowered AAR for the duration of construction will require greater use of TMIs, GDP, and MIT.  Expecting TWYs A and B to reopen before runway completion date. |
| AA | TWYs B, C, WR, WF, WG, E1<br>and E6 | Multiple TWY closures.  TWY B closed between TWY A6 and TWY D.  TWY C closed between TWY A and approach end of RWY 36R.  TWY WF closed between UPS RAMP and TWY E.  TWY WG closed between RWY 18R/36L and TWY E.  TWYS E1 and E6 closed. | 06/01/2020 to 02/28/2021 | In Progress |        |   |



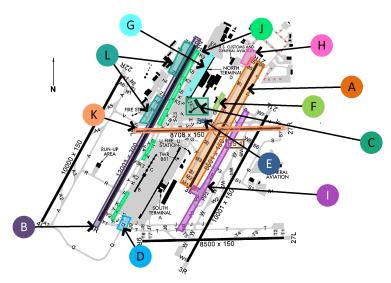
|    |                                 |         |     | 20     | 20     |     |         |     |     |     |     |     | 202 | 21  |     |     |     |     |     |     |     |     |       |        | 2022  |      |        |     |     |     | - 2 | 2023 |     |
|----|---------------------------------|---------|-----|--------|--------|-----|---------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|--------|-------|------|--------|-----|-----|-----|-----|------|-----|
|    | Project                         | APR MAY | JUN | JUL AL | IG SEP | OCT | NOV DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR N | 1AY JU | JN JU | L AL | JG SEF | OCT | NOV | DEC | JAN | FEB  | ИAR |
| BB | TWYs A, A1,A2, A3, A4           |         |     |        |        |     |         |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |       |      |        |     |     |     |     |      |     |
| CC | TWY M North                     |         |     |        |        |     |         |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |       |      |        |     |     |     |     |      |     |
| DD | TWY R                           |         |     |        |        |     |         |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |       |      |        |     |     |     |     |      |     |
| EE | RWY 18R/36L Rehab<br>Completion |         |     |        |        |     |         |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |       |      |        |     |     |     |     |      |     |

|    | Project                         | Description of Work   | Estimated Dates          | Status      | Impact | Notes  |
|----|---------------------------------|---|--------------------------|-------------|--------|--|
| ВІ | TWYs A, A1,A2, A3, A4           | TWY A, A1, A2, A3, closed between the approach end of Runway 13R and TWY A4.                          | 06/03/2020 to 07/31/2020 | In Progress |        |  |
| C  | TWY M North                     | TWY M North closed for construction.<br>Package II.   | 01/01/2021 to 06/30/2021 | Upcoming    |        | Lessened access to high speed turn-offs in North flow. |
| DI | TWY R                           | TWY R closed for rehabilitation and electrical improvements.  | 01/01/2021 to 06/30/2021 | Upcoming    |        |  |
| El | RWY 18R/36L Rehab<br>Completion | RWY 18R/36L closed for completion of rehabilitation. Closed nightly between 2300 to 0600 (as needed). | 03/01/2021 to 06/30/2021 | Upcoming    |        | Nightly work estimated for 122 Calendar Days.          |



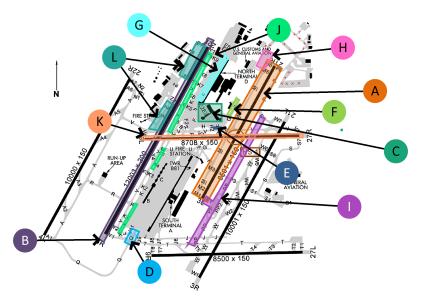
|   |                                       |     |    |     |    | 202  | 20    |      |      |       |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 2022   | 2     |        |     |     |       | :   | 2023    |
|---|---------------------------------------|-----|----|-----|----|------|-------|------|------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|--------|-------|--------|-----|-----|-------|-----|---------|
|   | Project                               | APR | MA | JUN | JU | L AU | G SEI | P OC | T NO | V DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN JL | JL AL | JG SEP | OCT | NOV | / DEC | JAN | FEB MAR |
| Α | RWY 3L/21R and TWY M                  |     |    |     |    |      |       |      |      |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |        |       |        |     |     |       |     |         |
| В | RWY 4R/22L                            |     |    |     |    |      |       |      |      |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |        |       |        |     |     |       |     |         |
| С | Centralized Deicing Facility<br>(CDF) |     |    |     |    |      |       |      |      |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |        |       |        |     |     |       |     |         |

|   | Project                               | Description of Work  | Estimated Dates          | Status      | Impact | Notes  |
|---|---------------------------------------|--|--------------------------|-------------|--------|--|
| A | RWY 3L/21R and TWY M                  | Taxiway will be closed for rehabilitation and construction.  | 04/01/2020 to 09/16/2020 | In Progress |        | Project has been divided up into multiple phases to allow for crossings to be maintained to facilitate ground movement of aircraft from RWY 3R/21L and tenant locations.   |
|   |                                       | Taxiways will be closed for rehabilitation and construction.   | 04/01/2020 to 09/16/2020 | In Progress |        | Project has been divided up into multiple phases to allow for crossings to be maintained to facilitate ground movement of aircraft from Runway 3R/21L and tenant locations.  |
| В | RWY 4R/22L                            | The planned closure of RWY 4R/22L will give DTW a max rate of 86. The triple arrival configuration will be unavailable during this time. | 04/01/2020 to 06/19/2020 | In Progress |        |  |
| С | Centralized Deicing Facility<br>(CDF) | New deicing facility and RON parking will be constructed. Work location is north of TWY H, west of TWY G, east of TWY K.                 | 04/01/2020 to 11/02/2020 | In Progress |        | Project is in non-movement area and is phased to minimize disruption to adjacent deicing facilities. Project will impact the number of RON parking positions and three or four gates at the south end of the North Terminal. |



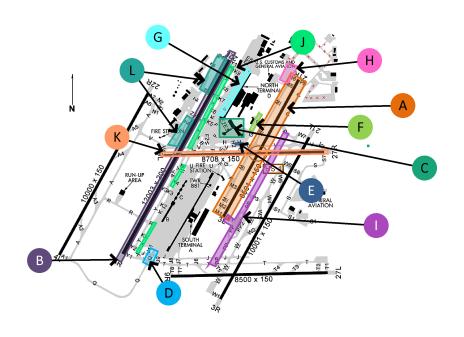
|   |                                  |       |        |       | 202    | 0   |     |     |       |       |      |        |       |       | 202 | 21  |     |     |     |     |     |     |       |       |      | 2      | 022   |     |     |     |     |     | 1   | 2023 | }   |
|---|----------------------------------|-------|--------|-------|--------|-----|-----|-----|-------|-------|------|--------|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------|------|--------|-------|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project                          | APR N | /AY JU | JN JU | UL AUG | SEP | OCT | NOV | DEC J | JAN F | EB N | /IAR / | APR I | MAY . | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB I | MAR A | PR M | 1UL YA | N JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR |
| D | McNamara Apron<br>Rehabilitation |       |        |       |        |     |     |     |       |       |      |        |       |       |     |     |     |     |     |     |     |     |       |       |      |        |       |     |     |     |     |     |     |      |     |
| Е | TWY H                            |       |        |       |        |     |     |     |       |       |      |        |       |       |     |     |     |     |     |     |     |     |       |       |      |        |       |     |     |     |     |     |     |      |     |
| F | Apron Taxilane G                 |       |        |       |        |     |     |     |       |       |      |        |       |       |     |     |     |     |     |     |     |     |       |       |      |        |       |     |     |     |     |     |     |      |     |
| G | North Terminal Expansion         |       |        |       |        |     |     |     |       |       |      |        |       |       |     |     |     |     |     |     |     |     |       |       |      |        |       |     |     |     |     |     |     |      |     |

|   | Project                          | Description of Work   | Estimated Dates          | Status      | Impact | Notes  |
|---|----------------------------------|---|--------------------------|-------------|--------|--|
| D | McNamara Apron<br>Rehabilitation | Apron around the south terminal (McNamara) will<br>be rehabilitated. May include Phase 1 of Taxilanes<br>U9 and Q rehabilitation. | 04/01/2020 to 11/15/2021 | In Progress |        | Project is in non-movement area and will be broken into phases. Project is not expected to have much impact on ground movement.  |
| E | TWY H                            | TWY H closed between TWY G and H2.  | 04/01/2020 to 07/31/2020 | In Progress |        |  |
| F | Apron Taxilane G                 | Apron Taxilane G closed.  | 04/01/2020 to 08/31/2020 | In Progress |        |  |
| G | North Terminal Expansion         | North Terminal Apron rehabilitation in the vicinity of Taxilane E7and E8.   | 04/15/2023 to 07/30/2023 | Upcoming    |        | Project is in non-movement area. Minimal impact to aircraft ground movement is expected. Project scope was expanded and will continue into 2023 and included non-movement areas of Taxilane K. |
| G | Noi tii Terminal Expansion       | North Terminal gate expansion (three gates),<br>Apron rehabilitation, and return overnight (RON)<br>parking.                      | 04/15/2020 to 07/30/2020 | In Progress |        | Project is in non-movement area, minimal impact to aircraft ground movement is expected. Project scope was expanded and will continue into 2020 and included non-movement areas of taxilane K. |



|   |                                   |     |     |     |     | 2020 | )   |       |        |     |       |     |       |     | 20  | 21  |     |     |     |     |     |     |       |       |        | 20    | )22 |     |     |     |     |     | 2   | 2023 |     |
|---|-----------------------------------|-----|-----|-----|-----|------|-----|-------|--------|-----|-------|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------|--------|-------|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project                           | APR | MAY | JUN | JUL | AUG  | SEP | OCT I | NOV DE | CJA | N FEE | MAI | R APF | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB N | MAR A | APR MA | Y JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR |
| Н | Runway 21R Deicing Pad<br>Removal |     |     |     |     |      |     |       |        |     |       |     |       |     |     |     |     |     |     |     |     |     |       |       |        |       |     |     |     |     |     |     |     |      |     |
| 1 | TWYs P & PP                       |     |     |     |     |      |     |       |        |     |       |     |       |     |     |     |     |     |     |     |     |     |       |       |        |       |     |     |     |     |     |     |     |      |     |
| J | TWYs K and Y<br>Rehabilitation    |     |     |     |     |      |     |       |        |     |       |     |       |     |     |     |     |     |     |     |     |     |       |       |        |       |     |     |     |     |     |     |     |      |     |

|   | Project  | Description of Work   | Estimated Dates          | Status      | Impact | Notes   |
|---|--|---|--------------------------|-------------|--------|---|
| Н | Runway 21R Deicing Pad<br>Removal  | RWY 21R deicing pad will be removed and a new taxiway hold bay created.   | 06/01/2020 to 09/10/2020 | In Progress |        | Project will demolish RWY 21R deicing pad and construct a hold bay. RWY 3L/21R will remain open during construction.  |
| 1 | TWYs P & PP  | TWY PP will be reconstructed from TWY T to TWY P3. TWY P will be extended from TWY P3 to the north to connect with TWY P north of TWY V. The remaining portion of TWY P will be reconstructed and will be decoupled from TWY W. | 06/05/2020 to 09/16/2020 | In Progress |        | Multi-phased project to allow for crossings to be maintained and facilitate ground movement of aircraft from RWY 3R/21L and tenant locations.   |
|   |  | Rehabilitate TWY Y between TWY Y9 and TWY V.<br>Rehabilitate TWY K between TWY Y2 and TWY R<br>and TWY K between TWY Y4 and TWY U.  | 07/01/2020 to 11/15/2020 | Upcoming    |        | Project is in movement area and will be broken up into phases to minimize impact to aircraft ground movement. It is not anticipated to require closure of RWY 4R/22L                                |
| J | TIVETS IN CHICALITY OF THE PROPERTY OF THE PRO | TWYs K and Y closed for rehabilitation and reconstruction.  | 04/01/2021 to 11/15/2021 | Upcoming    |        | Project is in movement area and will be broken up into phases to minimize impact to aircraft ground movement. It is not anticipated to require closure of RWY 4R/22L. Most work will occur in 2021. |

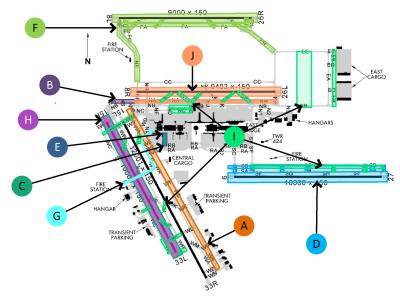


|   |            |        |        | 202     | 0     |        |       |       |        |        |     | 20  | 21  |     |     |     |     |     |     |       |       |       | 2       | 022   |     |     |     |       |       | 20   | 23    |
|---|------------|--------|--------|---------|-------|--------|-------|-------|--------|--------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------|-------|---------|-------|-----|-----|-----|-------|-------|------|-------|
|   | Project    | APR MA | AY JUN | JUL AUC | SEP C | OCT NO | V DEC | JAN I | FEB MA | AR APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB I | MAR A | APR N | /IAY JU | N JUL | AUG | SEP | OCT | NOV D | EC JA | N FE | B MAR |
| K | RWY 9L/27R |        |        |         |       |        |       |       |        |        |     |     |     |     |     |     |     |     |     |       |       |       |         |       |     |     |     |       |       |      |       |
| L | TWY Z      |        |        |         |       |        |       |       |        |        |     |     |     |     |     |     |     |     |     |       |       |       |         |       |     |     |     |       |       |      |       |

| ľ |   | Project    | Description of Work   | Estimated Dates          | Status   | Impact | Notes  |
|---|---|------------|---|--------------------------|----------|--------|--|
|   | K | RWY 9L/27R | Runway will be closed so that TWY P can be constructed to cross RWY 9L/27R.  Runway closed except for taxiing between TWYs Y and G. | 07/07/2020 to 12/31/2020 | Upcoming |        | RWY 9L/27R is the primary departure runway during crosswind conditions (<3% of the time). Phasing has been scheduled outside of the crosswind season to minimize potential need for use. |
|   | L | TWY Z      | TWY Z relocation between TWY V and TWY Z5, and rehabilitation of pavement section between Z7 and Z10.                               | 04/01/2022 to 11/15/2022 | Upcoming |        | Taxiway Z will be relocated out to standard separation.  |

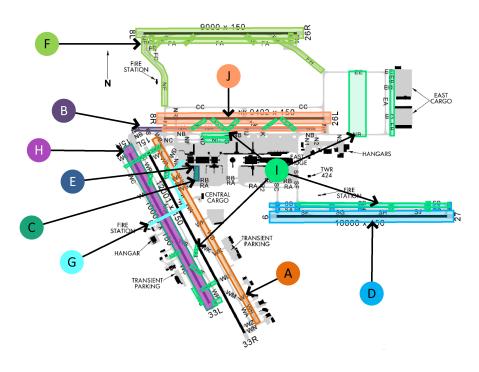
# IAH (1 of 3)—George Bush Intercontinental/Houston Airport

# **Q3 2020 Airport Construction Outlook**



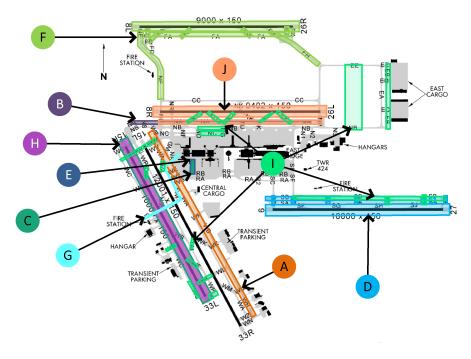
|   |             |         |     | 20    | 20    |       |       |       |       |       |      |       |       | 202   | 21    |     |     |     |     |     |     |     |     |       |     | 202 | 22  |     |     |     |     |     | 4   | 2023 | ,   |
|---|-------------|---------|-----|-------|-------|-------|-------|-------|-------|-------|------|-------|-------|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project     | APR MAY | JUN | JUL A | UG SE | P OCT | NOV I | DEC . | JAN F | FEB N | /IAR | APR I | MAY . | JUN . | JUL / | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR | APR I | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR |
| Α | TWY WB      |         |     |       |       |       |       |       |       |       |      |       |       |       |       |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |      |     |
| В | TWY NA      |         |     |       |       |       |       |       |       |       |      |       |       |       |       |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |      |     |
| С | Taxilane RC |         |     |       |       |       |       |       |       |       |      |       |       |       |       |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |      |     |
| D | RWY 9/27    |         |     |       |       |       |       |       |       |       |      |       |       |       |       |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |      |     |

|   | Project     | Description of Work  | Estimated Dates            | Status      | Impact | Notes   |
|---|-------------|--|----------------------------|-------------|--------|---|
| Α | TWY WB      | Complete reconstruction of TWY WB.   | Jan 2020 TBD to 12/03/2021 | In Progress |        | Phased closures in effect   |
| A | I VV T VVD  | Complete reconstruction of Taxiway WB.   | Jan 2020 TBD to 12/03/2021 | In Progress |        | Phased closures in effect.  |
| В | TWY NA      | TWY NA phased closures in conjunction for widening to accommodate ADG VI aircraft.   | 2020 TBD to 2021 TBD       | Upcoming    |        | Expecting project to start late 2020 or early 2021.<br>Runway 8R/26L will be closed at some point during<br>this project for tie-in taxiways and lighting.  |
| С | Taxilane RC | Apron Taxilane RC closed between gate A19 and A20 daily 0300-1200.                   | 03/09/2020 to 10/31/2020   | In Progress |        |   |
| D | RWY 9/27    | RWY 9/27 and adjacent taxiways closed for maintenance.  Continuous closure - 21 days | 04/10/2020 to 04/30/2020   | Complete    |        | *No capacity effect due to COVID-19.  RWY 9/27 is a primary arrival runway. Arrival rate will be reduced to a 68-64 (VMC/IMC). Up to 45 minute delays during closure due to limited airport RWY capacity. |



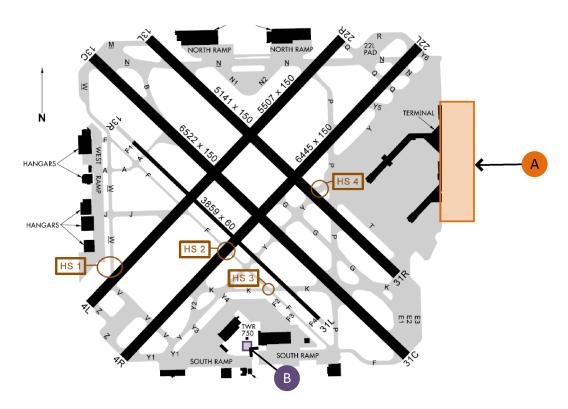
|   |                                 |     |     |     | 2     | 020   |       |      |         |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 2022   |      |        |     |     |     |     | 2023    |
|---|---------------------------------|-----|-----|-----|-------|-------|-------|------|---------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|--------|------|--------|-----|-----|-----|-----|---------|
|   | Project                         | APR | MAY | JUN | JUL A | AUG S | EP OC | T NC | DEC DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN JU | L AU | IG SEP | OCT | NOV | DEC | JAN | FEB MAR |
| Е | Terminal A Apron Areas          |     |     |     |       |       |       |      |         |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |        |      |        |     |     |     |     |         |
| F | RWY 8L/26R & TWYs               |     |     |     |       |       |       |      |         |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |        |      |        |     |     |     |     |         |
| G | Airport Sanitary Sewer<br>Mains |     |     |     |       |       |       |      |         |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |        |      |        |     |     |     |     |         |

|   | Project                      | Description of Work  | Estimated Dates               | Status      | Impact | Notes   |
|---|------------------------------|--|-------------------------------|-------------|--------|---|
| E | Terminal A Apron Areas       | Apron Terminal Alpha South ramp and Apron<br>Taxilane RC closed to aircraft with wingspans<br>greater than 118 feet. | 04/14/2020 to 08/31/2020      | In Progress |        |   |
| F | RWY 8L/26R & TWYs            | RWY 8L/26R and associated TWYs closed for maintenance.  Continuous closure - 21 days                                 | 04/30/2020 to 06/02/2020      | Complete    |        | *No capacity effect due to COVID-19.  RWY 8L/26R is a primary arrival runway. Arrival rate will be reduced to a 68-64 (VMC/IMC).  Possible delays up to 45 minutes. |
| G | Airport Sanitary Sewer Mains | Rehabilitation of sewer line from Terminal A<br>Southbound, then West of Taxilane (TWY) WC.                          | 05/01/2020 to Spring 2021 TBD | In Progress |        | Estimated project duration 419 days. Will affect Runway 15L/15R for nightly closures.   |



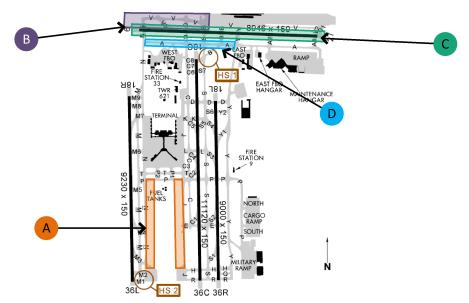
|   |                                 |       |        | 2     | 020   |        |         |       |        |       |       |     | 20  | )21 |     |     |     |     |     |     |     |     |         | 2022   |       |       |     |     |     | 2   | 2023    |
|---|---------------------------------|-------|--------|-------|-------|--------|---------|-------|--------|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|---------|--------|-------|-------|-----|-----|-----|-----|---------|
|   | Project                         | APR M | AY JUN | JUL / | AUG S | SEP OC | T NOV E | DEC . | JAN FI | EB MA | R APF | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR MAY | JUN JU | L AUG | G SEP | OCT | NOV | DEC | JAN | FEB MAR |
| Н | RWY 15R/33L Aircraft<br>Parking |       |        |       |       |        |         |       |        |       |       |     |     |     |     |     |     |     |     |     |     |     |         |        |       |       |     |     |     |     |         |
| 1 | TWYs Aircraft Parking           |       |        |       |       |        |         |       |        |       |       |     |     |     |     |     |     |     |     |     |     |     |         |        |       |       |     |     |     |     |         |
| J | RWY 8R/26L & TWYs               |       |        |       |       |        |         |       |        |       |       |     |     |     |     |     |     |     |     |     |     |     |         |        |       |       |     |     |     |     |         |

|     | Project                      | Description of Work   | Estimated Dates          | Status      | Impact | Notes   |
|-----|------------------------------|---|--------------------------|-------------|--------|---|
| Н   | RWY 15R/33L Aircraft Parking | Due to the temporary reduction in flying caused by COVID-19, Runway 15R will be closed to park or stage inactive aircraft. All NAVAIDS for the associated runway will be deactivated. | 05/11/2020 to 08/15/2020 | In Progress |        | Closures for long term parked aircraft.   |
| - 1 | TWYs Aircraft Parking        | Multiple taxiways used for aircraft parking.  | 05/12/2020 to 08/15/2020 | In Progress |        |   |
| J   |                              | RWY 8R/26L and associated TWYs closed for maintenance. Continuous closure - 21 days   | 06/03/2020 to 07/04/2020 | In Progress |        | *No capacity effect due to COVID-19. Runway 8R/26L is a primary arrival runway. Arrival rate will be reduced to a 68-64 (VMC/IMC). Possible 45 minute delays. |



|   |                         |     |      |      |      | 2     | 2020 |     |     |     |     |     |       |     |     |     | 20  | )21 |     |     |     |     |     |     |     |     |     |     | 20  | 22  |     |     |     |     |     |     | 2023 | 3   |
|---|-------------------------|-----|------|------|------|-------|------|-----|-----|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project                 | APF | R MA | Y JL | JN J | IUL . | AUG  | SEP | OCT | NOV | DEC | JAN | I FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OC1 | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB  | MAR |
| Α | Terminal Parking Garage |     |      |      |      |       |      |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| В | RTR Relocation          |     |      |      |      |       |      |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |

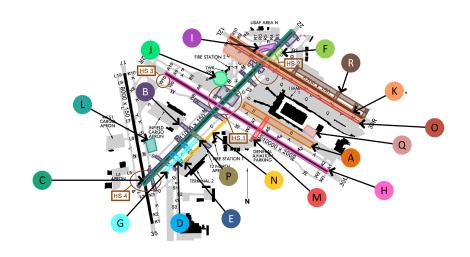
| I |   | Project                 | Description of Work  | Estimated Dates              | Status      | Impact | Notes  |
|---|---|-------------------------|--|------------------------------|-------------|--------|--|
|   | Α | Terminal Parking Garage | Expansion of the existing terminal parking structure.  | 01/01/2018 to 08/14/2020 TBD | In Progress |        | This project should have minimal impact. During occasional weather periods the RNAV 22L approach may have increased minimums.  |
|   | В | RTR Relocation          | Remote Transmitter Receiver (RTR) to be relocated from existing location to existing GA Apron. Moving RTR from middle of the airfield to the southwest corner of the airfield. | 2020 TBD to 07/01/2021       | Upcoming    |        | Project will be scheduled for limited impact. Main transmitters replaced and preliminary antenna grounding completed 2/12/2020. Next phase to replace standby transmitters scheduled for |
| ı |   |                         | Soil borings remain TBD. Estimated commissioning is Summer 2021. Schedule impacted by the maintenance alert extended to June 12, 2020.   |                              |             |        | 3/10/2020.   |



|   |                        |     |     |     | - 1 | 2020 |     |     |        |      |      |      |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 202 | 22  |     |     |     |     |     |     | 2023 |     |
|---|------------------------|-----|-----|-----|-----|------|-----|-----|--------|------|------|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project                | APR | MAY | JUN | JUL | AUG  | SEP | ОСТ | NOV DE | C JA | AN F | EB N | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR |
| Α | TWYs N & J Deicing Pad |     |     |     |     |      |     |     |        |      |      |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| В | Ramp Area              |     |     |     |     |      |     |     |        |      |      |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| С | RWY 9/27 Status Lights |     |     |     |     |      |     |     |        |      |      |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| D | TWY A                  |     |     |     |     |      |     |     |        |      |      |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |

|   | Project                | Description of Work  | Estimated Dates               | Status      | Impact | Notes  |
|---|------------------------|--|-------------------------------|-------------|--------|--|
| Α | TWYs N & J Deicing Pad | TWYs N and J, deicing (glycol collection) pad<br>between RWYs 36L and 36C.<br>Phase 1 began September 2017, Phase 2 set to<br>begin Summer 2020.                             | September 2017 to August 2022 | In Progress | •      | Area affects approaches during CAT 2/3 conditions.<br>Airport will lower crane(s) when anticipating CAT 2/3<br>conditions to mitigate impact. However, some CAT<br>2/3 conditions may still add impact.                              |
| В | Ramp Area              | Fed Ex ramp western area expansion.  | 02/01/2019 to 11/30/2020      | In Progress |        | Sub projects associated with this operation expected to fluidly affect taxi operations. Crane operations planned.  |
| С | RWY 9/27 Status Lights | Runway 9/27 runway status lights (RWSL) system will be installed.  | 2021 TBD                      | Upcoming    |        | Construction dates are TBD.<br>Impact level will be changed if there is any effect on<br>capacity or delays.   |
| D |                        | TWY A (West) full-depth reconstruction of approx. 4,125 ft. Includes demolition, grading, drainage, airfield signage, markings, and electrical lighting.  Duration 4 months. | Summer 2022                   | Upcoming    |        | Preconstruction meeting with airport authorities and discussion included construction dates and potential impacts. Construction will be done in sections. Impact level will be changed if there is any effect on capacity or delays. |

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|   |                  |       |         | 2     | 020    |      |     |       |       |       |        |     | 20  | 21  |     |     |     |     |     |     |     |     |       | 2      | 2022  |     |     |     |     |       | 2   | 023     |
|---|------------------|-------|---------|-------|--------|------|-----|-------|-------|-------|--------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|--------|-------|-----|-----|-----|-----|-------|-----|---------|
|   | Project          | APR M | IAY JUN | JUL / | AUG SE | POCT | NOV | DEC J | IAN F | EB MA | AR APF | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR N | 1AY JU | N JUI | AUG | SEP | OCT | NOV | DEC . | JAN | FEB MAR |
| Α | TWY B            |       |         |       |        |      |     |       |       |       |        |     |     |     |     |     |     |     |     |     |     |     |       |        |       |     |     |     |     |       |     |         |
| В | RWY 4/22 & TWYs  |       |         |       |        |      |     |       |       |       |        |     |     |     |     |     |     |     |     |     |     |     |       |        |       |     |     |     |     |       |     |         |
| С | RWY 4/22         |       |         |       |        |      |     |       |       |       |        |     |     |     |     |     |     |     |     |     |     |     |       |        |       |     |     |     |     |       |     |         |
| D | TWYs C1 and C2   |       |         |       |        |      |     |       |       |       |        |     |     |     |     |     |     |     |     |     |     |     |       |        |       |     |     |     |     |       |     |         |
| Е | TWY D Restricted |       |         |       |        |      |     |       |       |       |        |     |     |     |     |     |     |     |     |     |     |     |       |        |       |     |     |     |     |       |     |         |

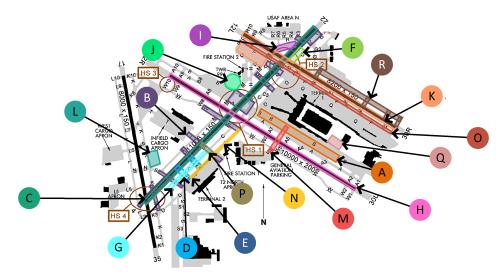
|   | Project          | Description of Work   | Estimated Dates          | Status      | Impact | Notes  |
|---|------------------|---|--------------------------|-------------|--------|--|
| Α | TWY B            | Adding Centerline Lighting for Taxiway B.   | 04/06/2020 to 10/15/2020 | In Progress |        | Work to be completed on overnights.  |
| A | IVVID            | Adding Centerline Lighting for Taxiway Q.   | 05/07/2019 to 11/29/2019 | Complete    |        | Work to be completed on overnights.  |
| В | RWY 4/22 & TWYs  | Runway and taxiways closed for LED lighting upgrades.                                   | 04/01/2020 to 11/30/2020 | In Progress |        | Limited operational impact is anticipated. During nighttime operations, the runway will not be available for taxi. |
| С | RWY 4/22         | Runway 4/22 closed except for crossing.   | 04/01/2020 to 10/31/2020 | In Progress |        |  |
| D | TWYs C1 and C2   | TWYs C1 and C2 closed.  | 04/30/2020 to 09/04/2020 | In Progress |        |  |
| E | TWY D Restricted | Taxiway D abeam closed gate H6 to H11 to aircraft with wingspans greater than 118 feet. | 04/30/2020 to 06/30/2020 | In Progress |        |  |

No capacity effect

Reduced Capacity and Delay impact

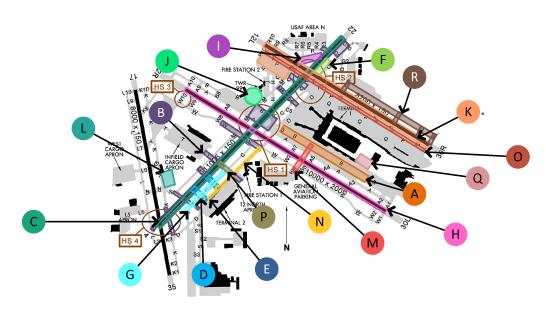
Reduced Capacity and Greater Delay Impact

To be determined



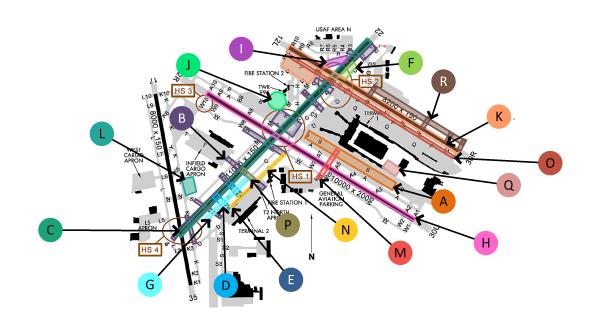
|   |   |     |    |       |      | 2    | 020 |     |     |     |       |     |     |     |       |     | 2   | 021 |    |      |     |     |     |     |     |     |     |     |       | 20  | )22 |     |     |     |     |     |     | 2023    |
|---|---|-----|----|-------|------|------|-----|-----|-----|-----|-------|-----|-----|-----|-------|-----|-----|-----|----|------|-----|-----|-----|-----|-----|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|---------|
|   | Project                                 | APR | MA | Y JUI | N JU | JL / | AUG | SEP | ОСТ | NOV | / DEC | JAN | FEB | MAI | R APF | MAY | JUN | JUI | AL | JG : | SEP | ОСТ | NOV | DEC | JAN | FEB | MAF | API | R MA' | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB MAR |
| F | Miscellaneous Airfield<br>Construction  |     |    |       |      |      |     |     |     |     |       |     |     |     |       |     |     |     |    |      |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |         |
| G | TWY C                                   |     |    |       |      |      |     |     |     |     |       |     |     |     |       |     |     |     |    |      |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |         |
| Н | Runway 12R/30L LED<br>Lighting Upgrades |     |    |       |      |      |     |     |     |     |       |     |     |     |       |     |     |     |    |      |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |         |
| 1 | Sanitary Sewer<br>Replacement TWY R     |     |    |       |      |      |     |     |     |     |       |     |     |     |       |     |     |     |    |      |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |         |
| J | New ARFF Station                        |     |    |       |      |      |     |     |     |     |       |     |     |     |       |     |     |     |    |      |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |         |

|   | Project                                 | Description of Work  | Estimated Dates             | Status      | Impact | Notes  |
|---|---|--|-----------------------------|-------------|--------|--|
| F | Miscellaneous Airfield<br>Construction  | Grading and drainage improvements to Runway Safety Areas (RSAs), airfield pavement marking modifications, and electrical upgrades to airfield signs and runway guard lights. | 05/01/2020 to 12/31/2020    | In Progress |        |  |
| G | TWY C                                   | Taxiway C closed between TWY D and TWY T.  | 05/01/2020 to 06/30/2020    | In Progress |        |  |
| Н | Runway 12R/30L LED Lighting<br>Upgrades | LED Lighting Upgrades will occur for RWY 12R/30L.  | May 2020 to October 2020    | In Progress |        | Limited operational impact is anticipated. Overnight construction.                                       |
| 1 | Sanitary Sewer Replacement<br>TWY R     | Relocate the sanitary sewer between Taxiway R and the USAF apron area.   | June 2020 to October 2020   | In Progress |        | The project will require replacement of portions of the apron pavement and connecting taxiways.          |
| J | New ARFF Station                        | Relocation and construction of Airport Rescue and Fire Fighting (ARFF) station-2nd.  | June 2020 to September 2020 | In Progress |        | Dates are tentative. Airspace impacts are currently being analyzed by FAA LOBs. Expecting crane impacts. |



|   |  |     |    |      |      | 2   | 020 |     |     |     |     |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 20  | )22 |     |     |     |     |     | :   | 2023 |     |
|---|--|-----|----|------|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project  | APR | MA | Y JU | JM J | IUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OC1 | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR |
| K | RWY 12L/30R and TWYs P<br>& Q LED Lighting Upgrade |     |    |      |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| L | Glycol Tanks Repair                                |     |    |      |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| M | RWY 12R/30L Tunnel Storm<br>Sewer                  |     |    |      |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| N | TWY D  |     |    |      |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |

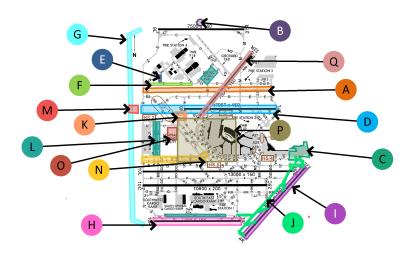
|   | Project   | Description of Work  | Estimated Dates              | Status      | Impact | Notes   |
|---|---|--|------------------------------|-------------|--------|---|
| K | RWY 12L/30R and TWYs P & Q LED Lighting Upgrade | Runway Edge Lights, Centerline lights, and touchdown zone lights to be replaced with LED lights on RWY 12L/30R.  Taxiway edge lights will be replaced with LED lights on TWY P and a portion of the West end of TWY Q. | Jun 2020 TBD to Oct 2020 TBD | In Progress |        |   |
| L | Glycol Tanks Repair                             | Repair of leaking construction joints and cracks in the glycol tanks.  | 07/01/2020 to 08/01/2020     | Upcoming    |        |   |
| М | RWY 12R/30L Tunnel Storm<br>Sewer               | Replacing storm sewer main inside the existing RWY 12R/30L vehicular tunnel.   | 07/01/2020 to 10/01/2020     | Upcoming    |        |   |
| N | TWY D   | TWY D closed for reconstruction. Reconstruction of a portion of TWY D between TWY W and Connector C1.  | July 2020 to October 2020    | Upcoming    |        | Multi-phased project. Limited taxi restrictions on ADG III and IV aircraft. |



|   |  |     |    |       |     | 202 | 0   |     |     |     |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |       |       | 2022  |      |       |     |     |     | :   | 2023 |     |
|---|--|-----|----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------|-------|------|-------|-----|-----|-----|-----|------|-----|
|   | Project                                  | APR | MA | Y JUN | JUI | AUC | SEF | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR N | MAY J | UN JU | L AU | G SEF | OCT | NOV | DEC | JAN | FEB  | MAR |
| 0 | TWY P Reconstruction                     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |      |       |     |     |     |     |      |     |
| Р | TWY T Centerline lights                  |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |      |       |     |     |     |     |      |     |
| Q | Terminal 1 Apron Pavement Reconstruction |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |      |       |     |     |     |     |      |     |
| R | Parallel TWY North of 30R                |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |      |       |     |     |     |     |      |     |

|   | Project                                     | Description of Work  | Estimated Dates      | Status   | Impact | Notes   |
|---|---|--|----------------------|----------|--------|---|
| 0 | TWY P Reconstruction                        | Taxiway P to be reconstructed in 2021.   | 2021 TBD             | Upcoming |        |   |
| Р | TWY T Centerline lights                     | Taxiway T centerline lights to be replaced in 2021.                            | 2021                 | Upcoming |        |   |
| Q | Terminal 1 Apron Pavement<br>Reconstruction | Terminal 1 apron will be reconstructed tentatively scheduled to begin in 2022. | 2022 TBD to 2027 TBD | Upcoming |        |   |
| R | Parallel TWY North of 30R                   | RWY 30R parallel taxiway construction.   | 2023 TBD to 2025 TBD | Upcoming |        | Construction of a parallel Taxiway on north side of 30R from approach end to Taxiway G. |

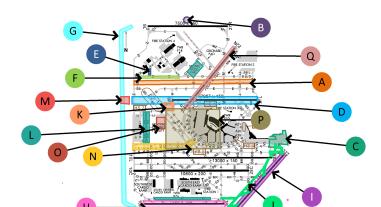




|   |                        |       |        |      | 202    | 20    |     |     |     |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 20  | 22  |     |     |     |     |     |     | 2023 | ;   |
|---|------------------------|-------|--------|------|--------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project                | APR N | 1AY JI | UN J | JUL AU | G SEF | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR |
| Α | RWY 9C/27C             |       |        |      |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| В | North ASDE             |       |        |      |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| С | Terminal 5 M Extension |       |        |      |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| D | RWY 9R/27L             |       |        |      |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |

|   | Pr         | oject       | Description of Work  | Estimated Dates              | Status      | Impact | Notes   |
|---|------------|-------------|--|------------------------------|-------------|--------|---|
| , | RWY        | 9C/27C      | New center runway construction (11,245 ft. long x 200 ft. wide).  RWY 9R/27L glideslope outage during IMC conditions lowers airport to a 76 AAR. | 05/01/2017 to 11/05/2020 TBD | In Progress | •      | Expected commissioning date is 11/5/2020.<br>RWY 9R ILS currently in-service for Cat I approaches.<br>Impact level may change due to weather. Delays<br>during IMC conditions are expected and weather<br>below 500-1/2. GDPs, MIT, airborne holding, and<br>arrival delays of up to 60 minutes possible.           |
| ŀ | Nort       | h ASDE      | Construction of a new North ASDE SMR (airport surface detection radar antenna) site.   | 06/18/2018 to 08/27/2020     | In Progress |        | Construction completion and commissioning date tentatively scheduled for 8/27/2020.   |
| ( | Terminal 5 | M Extension | Demolition of existing airside and landside facilities. New airside apron and TWY improvements.  | January 2019 to July 2022    | In Progress |        | Expecting RWY and TWY closures including RWY 4R/22L, 10L/28R, and 10C/28C. Runway closures primarily during midnight operations.  |
| ſ | RWY        | 9R/27L      | RWY 9R will be extended approximately 3,000 feet to the west. RWY 27L will be shortened approximately 300 feet to the west.                      | 03/01/2019 to 12/02/2021     | In Progress |        | Multi-phased construction during three seasons (2019, 2020, & 2021). After commissioning, the runway will only be available for departures and RNAV approaches. CAT I is anticipated in 2022 and CAT II/III in 2023. Work during 2020 season may necessitate a temporary 9R GS outage resulting in higher minimums. |

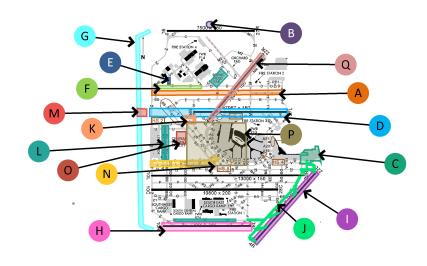
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|   |                                  |     |     |     |     | 2020 | )   |       |       |     |       |     |       |       | 20  | )21 |     |     |     |     |       |     |     |     |     |       | 202 | 22  |     |     |     |     |     | 1   | 2023 | }   |
|---|----------------------------------|-----|-----|-----|-----|------|-----|-------|-------|-----|-------|-----|-------|-------|-----|-----|-----|-----|-----|-----|-------|-----|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project                          | APR | MAY | JUN | JUL | AUG  | SEP | OCT N | OV DE | JAN | I FEB | MAI | R API | R MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | / DEC | JAN | FEB | MAR | APR | MAY . | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR |
| Ε | TWY YY1                          |     |     |     |     |      |     |       |       |     |       |     |       |       |     |     |     |     |     |     |       |     |     |     |     |       |     |     |     |     |     |     |     |     |      |     |
| F | TWY D                            |     |     |     |     |      |     |       |       |     |       |     |       |       |     |     |     |     |     |     |       |     |     |     |     |       |     |     |     |     |     |     |     |     |      |     |
| G | Western toll-way bypass          |     |     |     |     |      |     |       |       |     |       |     |       |       |     |     |     |     |     |     |       |     |     |     |     |       |     |     |     |     |     |     |     |     |      |     |
| Н | RWY 10R/28L- aircraft<br>parking |     |     |     |     |      |     |       |       |     |       |     |       |       |     |     |     |     |     |     |       |     |     |     |     |       |     |     |     |     |     |     |     |     |      |     |
| 1 | RWY 4R/22L Rehabilitation        |     |     |     |     |      |     |       |       |     |       |     |       |       |     |     |     |     |     |     |       |     |     |     |     |       |     |     |     |     |     |     |     |     |      |     |

|   | Project                          | Description of Work  | Estimated Dates          | Status      | Impact | Notes  |
|---|----------------------------------|--|--------------------------|-------------|--------|--|
| E | TWY YY1                          | Taxiway YY1 closed.  | 01/07/2020 to 05/15/2020 | Complete    |        |  |
| F | TWY D                            | TWY D closed between TWY KK and TWY C3.  | 01/07/2020 to 08/31/2020 | In Progress |        | TWY D open between TWYs KK and YY2.  |
| G | Western toll-way bypass          | Tollway construction along the western airport boundary from Interstate 90 to the north, along S.R.19 connecting to Interstate 294 to the south. Proposed roadway runs adjacent to the east of the York Road and UPRR corridor with an interchange connecting to Interstate 390 to the connecting to the west. | 2020 TBD to 2023 TBD     | Upcoming    |        | Construction is currently on hold. During construction, cranes will impact approach minimums by increasing decision height (DH).       |
| Н | RWY 10R/28L- aircraft<br>parking | RWY 10R/28L closed for additional parking space along the adjacent taxiways and the runway itself.   | 03/29/2020 to 07/31/2020 | In Progress |        | There is no expected impact as the system demand can be serviced by other available runways. RWY 10R/28L is not recallable.            |
| ı | RWY 4R/22L Rehabilitation        | RWY 4R/22L closed for rehabilitation.  | 05/18/2020 to 09/12/2020 | In Progress |        | During 5/18/20-7/11/20, the runway will be closed. From 7/12/20-9/12/20, the closures will occur primarily during the nighttime hours. |



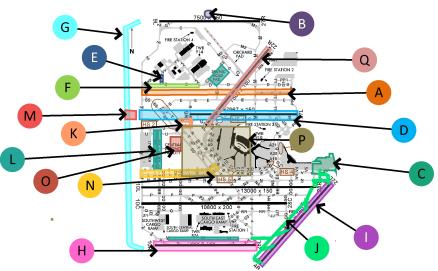


|   |                                  |       |     |     |     | 202   | 0   |     |     |     |     |     |     |     |     | 20  | )21 |     |     |     |    |       |     |     |     |     |     | 20  | 22  |     |     |     |     |     |     | 2023 | }   |
|---|----------------------------------|-------|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project                          | APR I | MAY | JUN | JUI | L AUC | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NO | V DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR |
| J | TWYs W, Y, Y1, Y2, Y3, Y4,<br>Y5 |       |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| K | TWYs G, J and T                  |       |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| L | TWYs Aircraft Parking            |       |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| М | RWY 9R Glideslope                |       |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| N | Core TWY Reconstruction          |       |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |    |       |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |

|   | Project                       | Description of Work  | Estimated Dates          | Status      | Impact | Notes   |
|---|-------------------------------|--|--------------------------|-------------|--------|---|
| J | TWYs W, Y, Y1, Y2, Y3, Y4, Y5 | Taxiways W, Y, Y1, Y2, Y3 Y4 and Y5 closed.  | 05/18/2020 to 07/18/2020 | In Progress |        |   |
| K | TWYs G, J and T               | Taxiways G, J, T closed.   | 06/01/2020 to 10/31/2020 | In Progress |        |   |
| L | TWYs Aircraft Parking         | Multiple taxiways closed for aircraft parking.   | 06/03/2020 to 07/31/2020 | In Progress |        |   |
| М | RWY 9R Glideslope             | RWY 9R Glideslope is required to be removed from service due to construction associated with the runway extension. | 06/15/2020 to 08/16/2020 | In Progress |        |   |
| N | Core TWY Reconstruction       | Reconstructing TWYs K and L into TWYs A and B.   | Jul 2020 TBD to 2022 TBD | Upcoming    |        | Alternate taxi routes to be utilized during multi-<br>phase construction plan |

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IATA Level 2



|   |                               |     |     |     |     | 2020 | )   |     |     |       |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 202   | 22  |     |     |     |     |     |     | 2023    |
|---|-------------------------------|-----|-----|-----|-----|------|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|---------|
|   | Project                       | APR | MAY | JUN | JUL | AUG  | SEP | ОСТ | NOV | DEC . | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN . | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB MAR |
| N | Core TWY Reconstruction       |     |     |     |     |      |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |         |
| 0 | FAA Facilities Relocation     |     |     |     |     |      |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |         |
| Р | Terminal Area Plan (TAP)      |     |     |     |     |      |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |         |
| Q | Relocation of 22R LOC and LDA |     |     |     |     |      |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |         |

|   | Project                       | Description of Work   | Estimated Dates          | Status   | Impact | Notes  |
|---|-------------------------------|---|--------------------------|----------|--------|--|
| N | Core TWY Reconstruction       | Reconstructing TWYs K and L into TWYs A and B.  | Jul 2020 TBD to 2022 TBD | Upcoming |        | Alternate taxi routes to be utilized during multi-<br>phase construction plan  |
| 0 | FAA Facilities Relocation     | Relocation of FAA facilities: Remote Transmitter<br>Receiver (RTR)-U, Low Level Wind Shear Alert<br>System (LLWAS)-16, Airport Surface Detection<br>Equipment, Model X (ASDE-X), and Fixed Target<br>Reflector (FTR). | Q4 2020 to Q3 2022       | Upcoming |        |  |
| Р | Terminal Area Plan (TAP)      | Terminal areas redevelopment and construction.  | 2021 TBD to 2028 TBD     | Upcoming |        | Multi-year phased projects. Taxiway closures may change taxi routes and increase taxi in/out times during construction. Total Airport and Airspace Modeling (TAAM) in process for Environmental Assessment.      |
| Q | Relocation of 22R LOC and LDA | Relocation of RWY 22R LOC and LDA for 22R arrivals.   | April 2021 to 06/17/2021 | Upcoming |        | Airport Sponsor has requested 4L/22R to be unidirectional. Runway 4L will be available for departures only. Runway 22R will be available for arrivals only. Change should take place within the next few months. |

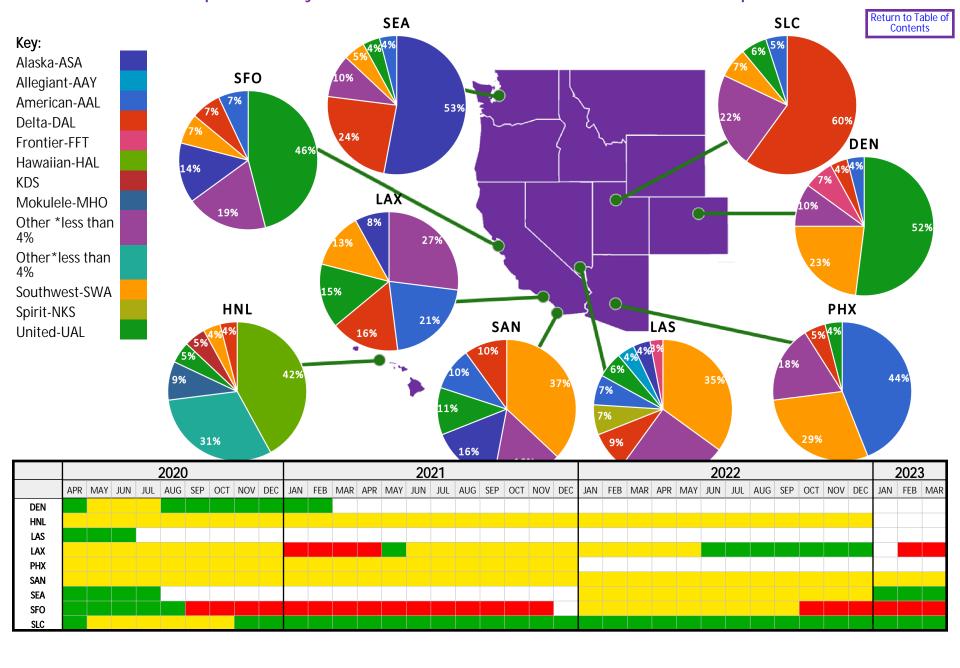
No capacity effect

Reduced Capacity and Delay impact

Reduced Capacity and Greater Delay Impact

To be determined

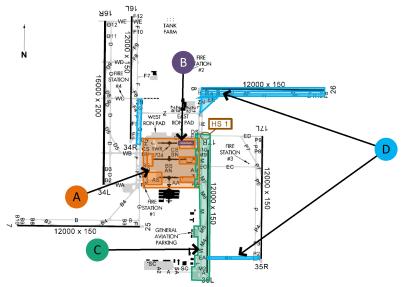
No capacity effect



Reduced Capacity and Greater Delay Impact

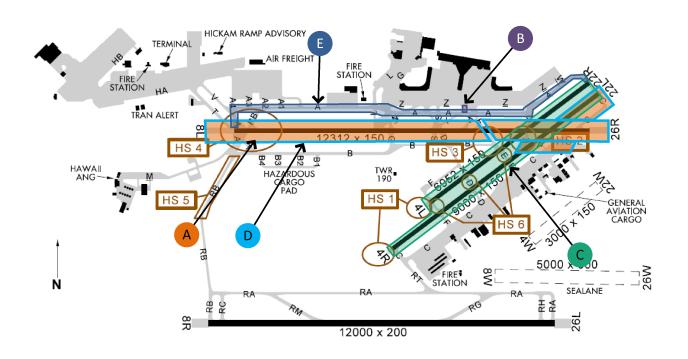
Reduced Capacity and Delay impact

To be determined



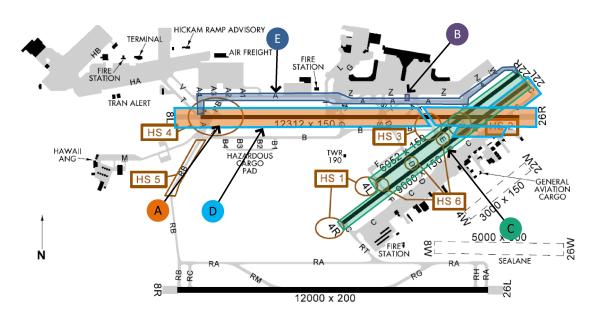
|   |                             |     |     |     | 2   | 2020 | )   |       |       |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |       |       | 20    | )22 |     |     |     |     |     | - 2 | 2023 | Ţ   |
|---|-----------------------------|-----|-----|-----|-----|------|-----|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------|-------|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project                     | APR | MAY | JUN | JUL | AUG  | SEP | OCT N | DV DE | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR A | PR MA | Y JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR |
| Α | Terminals A, B, & C         |     |     |     |     |      |     |       |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |     |     |     |     |     |     |     |      |     |
| В | Taxiway CN                  |     |     |     |     |      |     |       |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |     |     |     |     |     |     |     |      |     |
| С | RWY 17R/35L<br>TWYs M & L   |     |     |     |     |      |     |       |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |     |     |     |     |     |     |     |      |     |
| D | Multi-Area Aircraft Parking |     |     |     |     |      |     |       |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |     |     |     |     |     |     |     |      |     |

|   | Project                     | Description of Work   | Estimated Dates          | Status      | Impact | Notes   |
|---|-----------------------------|---|--------------------------|-------------|--------|---|
| Α | Terminals A, B, & C         | Ramp and Apron Construction for Terminals A, B, and C expansion and redevelopment: Concourse A - 12 new gates Concourse B - 11 new gates Concourse C - 16 new gates                                     | 05/10/2018 to 02/28/2021 | In Progress |        | Ramp and apron construction coinciding with the concourse expansion plan. Expecting increased taxi times. New gates will increase gate capacity by 30%.                                 |
| В | Taxiway CN                  | TWY CN closed between gate C51 and Taxiway K to aircraft with wingspans greater than 118 feet.  | 03/26/2020 to 07/10/2020 | In Progress |        |   |
| С | RWY 17R/35L<br>TWYs M & L   | TWYs M and L closed for rehabilitation and expansion. Including electrical and lighting upgrades. Project will widen TWY L safety area for ADG group V aircraft.  RWY 17R/35L closed except for taxiing | 05/04/2020 to 07/18/2020 | In Progress |        | Expecting TMI's to accommodate increased demand with reduced capacity. Longer taxi times due to ramp and taxiway congestion. RWY will be available for taxiing aircraft during closure. |
| D | Multi-Area Aircraft Parking | Multi-Area Aircraft Parking.  | 05/06/2020 to 08/05/2020 | In Progress |        | Runways 8/26, 17R/35L, and Taxiways G, EA, R and CN will be closed for aircraft parking.  |



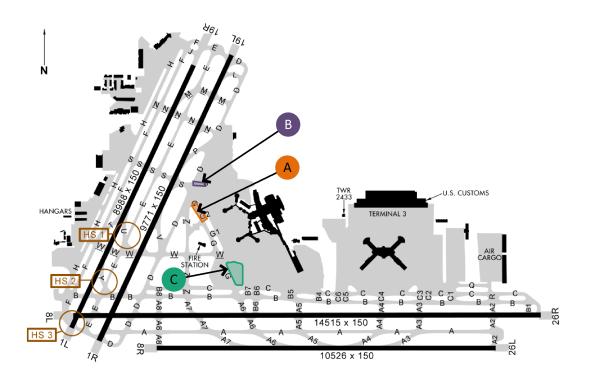
|   |                      |         |     |     | 2020 |     |     |         |     |     |     |     |       | 202  |       |     |     |     |     |     |     |     |     |         | 20  | 22  |     |     |     |     |     |     | 2023    |
|---|----------------------|---------|-----|-----|------|-----|-----|---------|-----|-----|-----|-----|-------|------|-------|-----|-----|-----|-----|-----|-----|-----|-----|---------|-----|-----|-----|-----|-----|-----|-----|-----|---------|
|   | Project              | APR MAY | JUN | JUL | AUG  | SEP | OCT | NOV DEC | JAN | FEB | MAR | APR | MAY J | UN . | JUL . | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB MAI |
| Α | RWY 8L/26R - Phase 1 |         |     |     |      |     |     |         |     |     |     |     |       |      |       |     |     |     |     |     |     |     | Ì   |         |     |     |     |     |     |     |     |     |         |

|   | Project              | Description of Work  | Estimated Dates              | Status      | Impact | Notes  |
|---|----------------------|--|------------------------------|-------------|--------|--|
| Α | RWY 8L/26R - Phase 1 | RWY 8L/26R widening project from 150 to 200 feet.  RWY 26R shortened 3200' for east-end work, 9,100ft remaining.  Phase 1 (stages 1-2) completion by Sep. 2019  Stage 1 (east) = 79 days Stage 2 (center) = 193 days, full closure | 03/19/2019 to 2020 TBD       | In Progress |        | 9 Stage project. West and center stages RWY 8L requires full closures resulting in lower AARs. TMIs will be in place for arrivals during peak periods (0900-1500 HST), miles in trail (MIT), and/or call for release may be implemented.  Expecting arrival/departure delays 15 minutes. Expect delays for RWY 8R. Possible delays for RWYs 22L/26L, for RWY 22L departures due to RWY 26L arrivals. Increased taxi times for aircraft requesting RWY 26L departure. |
|   |                      | Phase 2 (stages 3-9) of 8L/26R should start January 2020 and should be completed by 2021. Design is being finalized. Stages 3-9 = full closures.   | 01/04/2021 to 03/03/2021 TBD | Upcoming    |        | Expect TMIs for arrivals during peak periods.  Expect airborne and departure delays.   |



|   |                      | 2020                                | 2021  | 2022  | 2023        |
|---|----------------------|-------------------------------------|---|---|-------------|
|   | Project              | APR MAY JUN JUL AUG SEP OCT NOV DEC | JAN FEB MAR APR MAY JUN JUL AUG SEP OCT NOV DEC | JAN FEB MAR APR MAY JUN JUL AUG SEP OCT NOV DEC | JAN FEB MAR |
| В | TWY Y                |                                     |   |   |             |
| С | RWYs 4L/22R & 4R/22L |                                     |   |   |             |
| D | RWY 8L/26R - Phase 2 |                                     |   |   |             |
| Е | TWY A                |                                     |   |   |             |

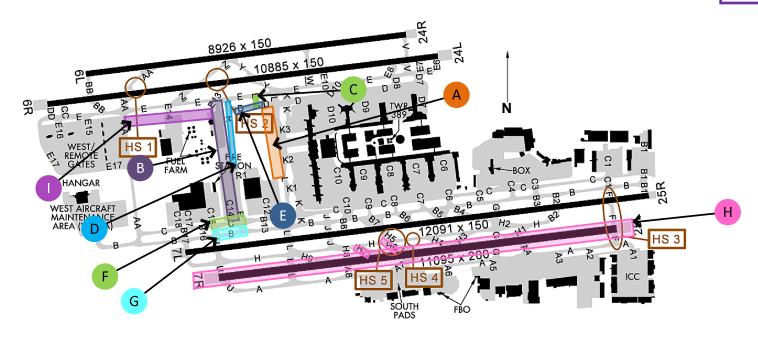
|   | Project              | Description of Work  | Estimated Dates             | Status   | Impact | Notes  |
|---|----------------------|--|-----------------------------|----------|--------|--|
| В | TWY Y                | TWY Y closed between TWY A and Z   | 01/24/2020 to 06/04/2020    | Complete |        |  |
| С | RWYs 4L/22R & 4R/22L | Install Runway Guard Lights (RGL) for Runway Incursion Mitigation program (RIM).   | 2020 TBD to Winter 2020 TBD | Upcoming |        | Awaiting completion of RWY 8L widening phase 1 to start project.                     |
| D | RWY 8L/26R - Phase 2 | Phase 2 (stages 3-9) of 8L/26R should start January 2021 and should be completed by 2022. Design is being finalized.  Stages 3-9 = full closures | 01/01/2021 to 2022 TBD      | Upcoming |        | Expect TMIs for arrivals during peak periods.  Expect airborne and departure delays. |
| E | TWY A                | TWY A realignment. Estimated start construction near end of year 2021.   | 2021 TBD                    | Upcoming |        | Taxiway reconfigurations based on HNL geometry study completed May 2018.             |



|   |               | 2020                |                 |         |         | 2      | 021   |       |       |         |         |       |     |         | 2022    |     |       |        |       | 2   | 2023    |
|---|---------------|---------------------|-----------------|---------|---------|--------|-------|-------|-------|---------|---------|-------|-----|---------|---------|-----|-------|--------|-------|-----|---------|
|   | Project       | APR MAY JUN JUL AUG | SEP OCT NOV DEC | JAN FEB | MAR APR | MAY JU | N JUL | AUG S | EP OC | T NOV D | DEC JAN | N FEB | MAR | APR MAY | JUN JUL | AUG | SEP C | OCT NO | V DEC | JAN | FEB MAR |
| Α | TWY G         |                     |                 |         |         |        |       |       |       |         |         |       |     |         |         |     |       |        |       |     |         |
| В | TWYS          |                     |                 |         |         |        |       |       |       |         |         |       |     |         |         |     |       |        |       |     |         |
| С | Holding Pad 2 |                     |                 |         |         |        |       |       |       |         |         |       |     |         |         |     |       |        |       |     |         |

|   | Project | Description of Work   | Estimated Dates          | Status   | Impact | Notes  |
|---|---------|---|--------------------------|----------|--------|--|
| Α | TWY G   | TWY G closed between D and G2.  | 12/02/2019 to 05/28/2020 | Complete |        |  |
| В | TWY S   | TWY S closed between TWY D and Terminal Ramp<br>Spot 19   | 12/11/2019 to 04/16/2020 | Complete |        |  |
| С |         | Holding Pad 2 and adjacent TWYs surrounding the holding pad will be closed and/or restricted intermittently during the project. | 01/24/2020 to 06/14/2020 | Complete |        | Higher impacts will be coordinated with ATC in advance to schedule during periods of lower demand. |

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|                 |   |     |    |       |     | 2020   |      |     |     |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 202 | 22  |     |     |     |     |     |     | 2023    |
|-----------------|---|-----|----|-------|-----|--------|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|---------|
|                 | Project                                       | APR | MA | Y JUN | JUL | AUG SE | P OC | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB MAR |
| Α               | Midfield Satellite<br>Concourse (MSC) - North |     |    |       |     |        |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |         |
| Not<br>Depicted | Taxiway Re-Designation<br>Project             |     |    |       |     |        |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |         |

|                 | Project                                       | Description of Work  | Estimated Dates          | Status      | Impact | Notes   |
|-----------------|---|--|--------------------------|-------------|--------|---|
| А               | Midfield Satellite Concourse<br>(MSC) - North | The MSC North project includes construction of a new passenger concourse facility and will be located in the central area of the airfield. The MSC North project consists of a multi-gate concourse, aircraft parking aprons, taxiways/lanes, and utilities. | 08/01/2016 to 09/01/2020 | In Progress |        | LAX Tower will release control of Taxilanes L and K (previously named Taxilanes S and T) to Los Angeles World Airports (LAWA) when Taxiway P construction has been completed. Ramp Tower opening has been delayed to Fall 2020. Project team anticipates turnover of the RCT to LAWA OPS end of May 2020 for testing. |
| Not<br>Depicted | Taxiway Re-Designation<br>Project             | Airfield wide project to re-designate LAX TWYs.  | 02/28/2019 to 2022 TBD   | In Progress |        | Multi-phased project to rename airport taxiways. Renaming the South airfield first will enable the North airfield to utilize single letter TWYs.  Next publication will be TWY R to N on July 16, 2020  |

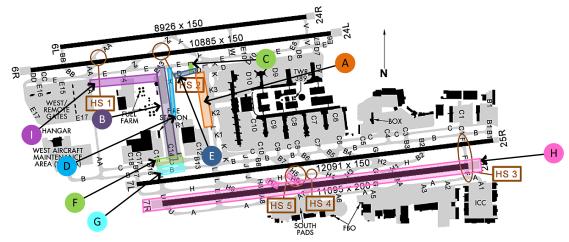
No capacity effect

Reduced Capacity and Delay impact

Reduced Capacity and Greater Delay Impact

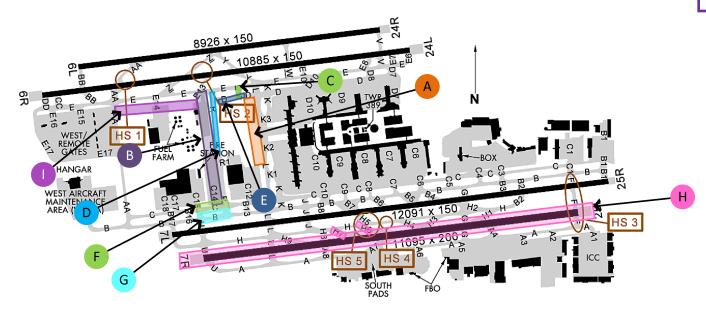
To be determined





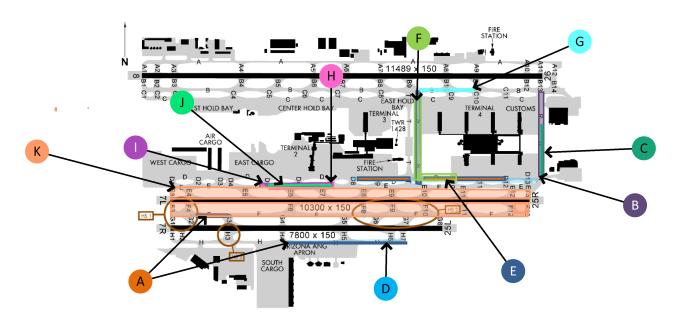
|   |                      |        |     | 202    | 20    |     |        |       |     |     |     |     | 20  | 21  |     |       |       |     |     |     |       |       |       | 20  | 22  |     |     |     |     |     | 2   | 2023 |     |
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|   | Project              | APR MA | JUN | JUL AU | G SEP | OCT | NOV DE | C JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP C | OCT N | VOV | DEC | JAN | FEB M | AR AP | R MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | ИAR |
| В | TWY P (Formerly C14) |        |     |        |       |     |        |       |     |     |     |     |     |     |     |       |       |     |     |     |       |       |       |     |     |     |     |     |     |     |     |      |     |
| С | TWY E12              |        |     |        |       |     |        |       |     |     |     |     |     |     |     |       |       |     |     |     |       |       |       |     |     |     |     |     |     |     |     |      |     |
| D | TWY R                |        |     |        |       |     |        |       |     |     |     |     |     |     |     |       |       |     |     |     |       |       |       |     |     |     |     |     |     |     |     |      |     |
| Ε | TWY D                |        |     |        |       |     |        |       |     |     |     |     |     |     |     |       |       |     |     |     |       |       |       |     |     |     |     |     |     |     |     |      |     |
| F | TWY C (R and Q)      |        |     |        |       |     |        |       |     |     |     |     |     |     |     |       |       |     |     |     |       |       |       |     |     |     |     |     |     |     |     |      |     |

|   | Project              | Description of Work  | Estimated Dates          | Status      | Impact | Notes   |
|---|----------------------|--|--------------------------|-------------|--------|---|
| В | TWY P (Formerly C14) | New TWY P between TWY E and TWY B and parallel to TWY R.                                   | 02/01/2020 to 01/11/2021 | In Progress |        | New taxiway construction. Capacity will be reduced with limited impact.  Extended closure of TWY R and D west of E12 from April 6, 2020 to September 12, 2020.                      |
| С | TWY E12              | TWY E12 closed between TWY D and TWY E to aircraft with wingspans greater than 213 feet.   | 03/03/2020 to 07/17/2020 | In Progress |        |   |
| D | TWY R                | TWY R closed between TWY E and Taxilane R1.  | 04/06/2020 to 07/04/2020 | In Progress |        | TWY R will be closed between TWY D to TL R1 from 04/06/20 to 09/12/20.  |
| E | TWY D                | TWY D closed between TWY R and TWY E12.  | 04/06/2020 to 07/04/2020 | In Progress |        |   |
| F | TWY C (R and Q)      | TWY C will be closed between TWY Q and TWY R associated with phase 4 of the TWY P project. | 06/01/2020 to 09/30/2020 | In Progress |        | Increased surface congestion. Longer taxi route expected for aircraft landing and parking on north complex. ADG-VI movement restriction affecting Runway 7L/25R.  Dates may change. |



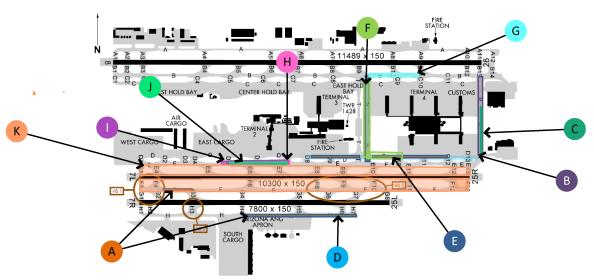
|     |                        |     |     |     |      | 202  | 20    |         |     |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |       |        |        | 20  | 22  |     |     |        |       |     | 2023 |     |
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|     | Project                | APR | MA' | JUN | I JU | L AU | G SEP | OCT NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB N | ЛAR AI | PR MAY | JUN | JUL | AUG | SEP | OCT NO | V DEC | JAN | FEB  | MAR |
| G   | TWY B (R and Q)        |     |     |     |      |      |       |         |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |        |     |     |     |     |        |       |     |      |     |
| Н   | RWY 7R/25L & TWY H     |     |     |     |      |      |       |         |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |        |     |     |     |     |        |       |     |      |     |
| - 1 | TWY D Extension & TWYs |     |     |     |      |      |       |         |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |        |     |     |     |     |        |       |     |      |     |

| Ī |   | Project                | Description of Work  | Estimated Dates          | Status   | Impact | Notes  |
|---|---|------------------------|--|--------------------------|----------|--------|--|
|   | G | TWY B (R and Q)        | TWY B will be closed between TWY Q and TWY R associated with phase 3 of the TWY P project.                   | 10/05/2020 to 02/01/2021 | Upcoming |        | Increased surface congestion. Longer taxi route expected for aircraft landing and parking on north complex. ADG-VI movement restrictions affecting Runway 7L/25R.  Dates may change.   |
|   | Н |                        | RWY 7R/25L, TWYs H6 and H7 closed for rehabilitation. Full runway closure: 60 days.                          | 01/18/2021 to 04/01/2021 | Upcoming |        | 60-day runway closure will occur in phases.<br>Expecting nighttime closures of RWY 7L/25R during<br>the initial phase and end phase of the project.  |
|   | ı | TWY D Extension & TWYs | TWY D extension (new construction) from TWY C14 (TWY P) to TWY AA. Includes associated TWYs tie-in to TWY D. | 06/08/2021 to 05/01/2022 | Upcoming | _      | Capacity will be reduced with limited impact. Longer taxi route expected for aircraft landing and parking on north complex.  Additional TWY D construction west from TWY AA to TWY E17 will provide a second full TWY for RWY 6R/24L (dates TBD) |



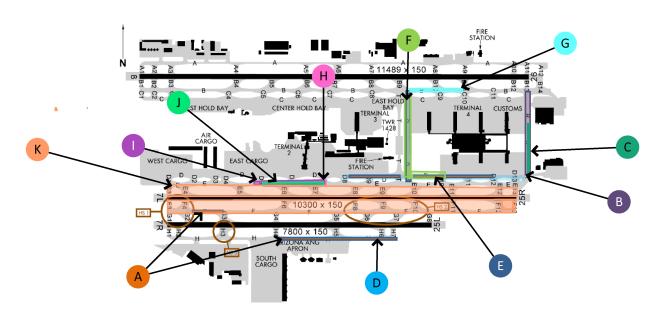
|   |                    |       |        |    | 202     | 0   |     |     |     |     |       |        |      | 20    | )21 |     |     |     |     |     |     |     |     |     |     | 202 | 22  |     |     |     |     |     | 2   | 2023    |
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|   | Project            | APR N | /IAY J | UN | JUL AUG | SEP | OCT | NOV | DEC | JAN | FEB N | IAR AP | R MA | Y JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB MAR |
| Α | TWYs D, F and H    |       |        |    |         |     |     |     |     |     |       |        |      |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |         |
| В | TWY R Restrictions |       |        |    |         |     |     |     |     |     |       |        |      |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |         |

|   | Project            | Description of Work  | Estimated Dates          | Status      | Impact | Notes  |
|---|--------------------|--|--------------------------|-------------|--------|--|
| A | TWYs D, F and H    | Multiple TWY closures with aircraft wingspan restrictions.   | 01/01/2019 to 01/01/2021 | In Progress |        | TWY F closed between G2 and G3 to aircraft with wingspans greater than 135 feet.  TWY D closed between TWY S and C10 to aircraft with wingspans greater than 135 feet  TWY D closed between TWY D8 and TWY T to aircraft with wingspans greater than 135 feet.  TWY H closed between TWY H4 and H7 to aircraft with wingspans greater than 170 feet. |
| В | TWY R Restrictions | Taxiway Romeo is restricted to Group III aircraft and below to support the SWA Hangar expansion. Aug. 29, 2019 - Apr. 1, 2020.  Taxiway Romeo is restricted to Group IV aircraft and below to support the SWA Hangar expansion. Apr. 1, 2020 - Jan. 8, 2021. | 08/29/2019 to 01/08/2021 | In Progress |        | Additional taxi times for larger aircraft, but no delays anticipated.  |



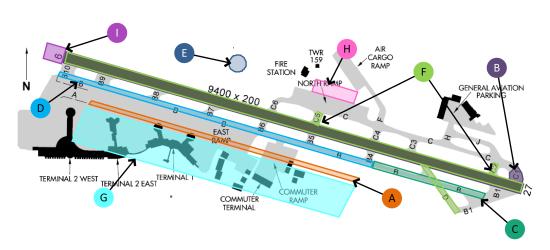
|   |                      |     |     |     |     |    | 2    | 020 | )   |    |      |      |     |     |      |    |     |     |    |      | 202 | 21  |     |     |   |    |     |     |     |     |    |      |     |       | 202 | 22  |     |     |     |    |      |       | 2   | 023 |     |
|---|----------------------|-----|-----|-----|-----|----|------|-----|-----|----|------|------|-----|-----|------|----|-----|-----|----|------|-----|-----|-----|-----|---|----|-----|-----|-----|-----|----|------|-----|-------|-----|-----|-----|-----|-----|----|------|-------|-----|-----|-----|
|   | Project              | API | R N | ΙΑΥ | JUN | JL | JL A | AUG | SEF | 00 | CT N | OV I | DEC | JAN | I FE | ВМ | 1AR | APR | MA | Y JL | JN  | JUL | AUG | SEF | 0 | CT | VOV | DEC | JAN | FEB | MA | R AF | R M | 1AY . | JUN | JUL | AUG | SEP | OC. | NO | V DE | EC JA | N I | FEB | MAR |
| С | TWY R                |     |     |     |     |    |      |     |     |    |      |      |     |     |      |    |     |     |    |      |     |     |     |     |   |    |     |     |     |     |    |      |     |       |     |     |     |     |     |    |      |       |     |     |     |
| D | TWYs D, F, F8, and H |     |     |     |     |    |      |     |     |    |      |      |     |     |      |    |     |     |    |      |     |     |     |     |   |    |     |     |     |     |    |      |     |       |     |     |     |     |     |    |      |       |     |     |     |
| Е | TWY S Closure        |     |     |     |     |    |      |     |     |    |      |      |     |     |      |    |     |     |    |      |     |     |     |     |   |    |     |     |     |     |    |      |     |       |     |     |     |     |     |    |      |       |     |     |     |
| F | TWY D Closure        |     |     |     |     |    |      |     |     |    |      |      |     |     |      |    |     |     |    |      |     |     |     |     |   |    |     |     |     |     |    |      |     |       |     |     |     |     |     |    |      |       |     |     |     |
| G | TWY C                |     | Ī   |     |     |    | Ī    |     |     |    |      |      |     |     |      |    |     |     |    | Ī    |     |     |     |     |   |    |     |     |     |     |    |      |     |       |     |     |     |     |     |    |      |       |     |     |     |

|   | Project              | Description of Work  | Estimated Dates             | Status      | Impact | Notes   |
|---|----------------------|--|-----------------------------|-------------|--------|---|
| С | TWY R                | TWY R closed between Terminal 4 North Ramp<br>Green Spot and TWY D closed to aircraft with<br>wingspans greater than 118 feet.   | 01/01/2020 to 05/01/2020    | Complete    |        |   |
| D | TWYs D, F, F8, and H | TWYs D and F closed to aircraft with wingspans greater than 135 feet. TWY H closed to aircraft with wingspans greater than 170 feet. TWY F8 closed to aircraft exiting RWY 7L/25R. | 01/01/2020 to 01/01/2021    | In Progress |        |   |
| E | TWY S Closure        | Taxiway Sierra will close for approximately 2 months to support construction of T4, South Concourse 1.   | Winter 2020 TBD to 2021 TBD | Upcoming    |        | No reduced capacity, but taxi times will increase for most aircraft and departure delays may occasionally be attributed to the project. |
| F | TWY D Closure        | Taxiway Delta will close from Taxiway Sierra to Delta 10 for approximately 2-4 weeks to support the construction of T4, South Concourse 1.   | Winter 2020 TBD to 2021 TBD | Upcoming    |        | No major impact.  |
| G | TWY C                | TWY C closed between TWY S and TWY C10 to aircraft with wingspans greater than 171 feet.   | 01/31/2020 to 04/06/2020    | Complete    |        |   |



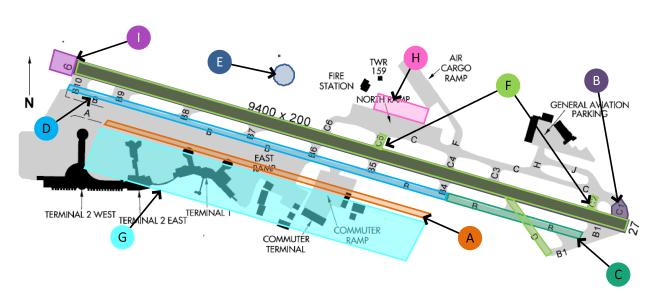
|   |   |     |     |     |     | 2020 | )   |        |       |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 202 | 22  |     |     |     |     |     | 2   | 2023 | ,   |
|---|---|-----|-----|-----|-----|------|-----|--------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project                                 | APR | MAY | JUN | JUL | AUG  | SEP | OCT NO | V DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR |
| Н | TWY D Closure and Aircraft restrictions |     |     |     |     |      |     |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| 1 | TWY D Restricted                        |     |     |     |     |      |     |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| J | TWY D6                                  |     |     |     |     |      |     |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| K | TWY E and F Infield Paving<br>Project   |     |     |     |     |      |     |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |

|     | Project                                 | Description of Work  | Estimated Dates          | Status      | Impact | Notes   |
|-----|---|--|--------------------------|-------------|--------|---|
| Н   | TWY D Closure and Aircraft restrictions | Taxiway Delta is closed and restricted to Aircraft Design Group (ADG) III aircraft and below between D5 and D7 to support the T2 demolition. | 02/05/2020 to 07/10/2020 | In Progress |        | Taxiway Delta ADG III and below restrictions from February 5, 2020 - March 31, 2020.  Minor taxi adjustments.                                   |
| - 1 | TWY D Restricted                        | TWY D between TWY D5 and D7 closed to aircraft with wingspans greater than 118 feet.   | 02/05/2020 to 07/01/2020 | In Progress |        | ivinor taxraajastinorits.   |
| J   | TWY D6                                  | TWY D6; TWY D closed between TWY D5 and TWY D7.  | 04/06/2020 to 08/10/2020 | In Progress |        |   |
| K   | TWY E and F Infield Paving<br>Project   | Paving of all infields between Taxiway F and Rwy<br>7L/25R and Taxiway E and Rwy 7L/25R.   | Fall 2020 TBD            | Upcoming    |        | All of the paving work will be accomplished during the nighttime and low demand hours. Overnight closures and daytime restrictions anticipated. |



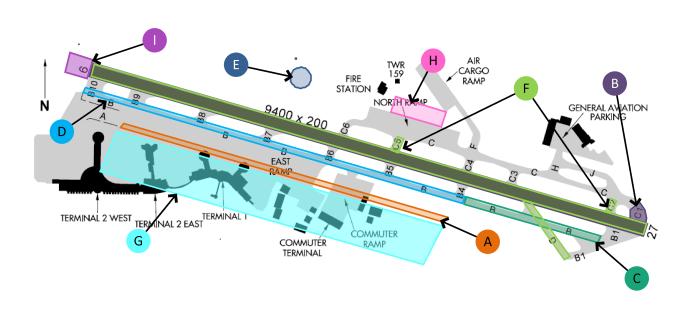
|   |                    |        |       | 20:    | 20     |       |        |       |      |        |     | 20  | 21    |       |       |      |       |     |       |        |        | 20:   | 22  |     |     |     |     |       | 2    | 023     |
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|   | Project            | APR MA | Y JUN | JUL AU | IG SEP | OCT N | OV DEC | JAN F | EB M | AR APF | MAY | JUN | JUL / | AUG S | EP OC | T NO | V DEC | JAN | FEB I | MAR AI | PR MAY | Y JUN | JUL | AUG | SEP | OCT | NOV | DEC J | AN I | FEB MAR |
| Α | Hydrant Fuel Lines |        |       |        |        |       |        |       |      |        |     |     |       |       |       |      |       |     |       |        |        |       |     |     |     |     |     |       |      |         |
| В | RWY 9/27, TWY C1   |        |       |        |        |       |        |       |      |        |     |     |       |       |       |      |       |     |       |        |        |       |     |     |     |     |     |       |      |         |
| С | TWY B (East)       |        |       |        |        |       |        |       |      |        |     |     |       |       |       |      |       |     |       |        |        |       |     |     |     |     |     |       |      |         |
| D | TWY B (West)       |        |       |        |        |       |        |       |      |        |     |     |       |       |       |      |       |     |       |        |        |       |     |     |     |     |     |       |      |         |
| Е | Fuel Storage Tanks |        |       |        |        |       |        |       |      |        |     |     |       |       |       |      |       |     |       |        |        |       |     |     |     |     |     |       |      |         |

|   | Project            | Description of Work   | Estimated Dates          | Status      | Impact | Notes  |
|---|--------------------|---|--------------------------|-------------|--------|--|
| Α | Hydrant Fuel Lines | Installation of new hydrant fuel lines to Terminal 2 West end and continuing to New Terminal 1.   | 03/11/2019 to 05/31/2023 | In Progress |        | Two to three gates unavailable during project as inground fuel lines are installed.  |
| В | RWY 9/27, TWY C1   | RWY 9/27 and TWY C1 closed for rehabilitation of TWY intersections. RWY 9/27 Closed 0000L-0500L with no recall. TWY connector rehabilitation at TWY C1 (removal of asphalt and installation of concrete), | 10/01/2019 to 04/04/2020 | Complete    |        | Expect TMIs to regulate inbound flow for SAN ATCT while meeting two (2) curfews. Departure Curfew at 2330L and an Arrival Curfew at 0000L. The increased demand attempting to get into the airport prior to 0000L continues to cause significant departure delays. |
| С | TWY B (East)       | TWY B closed for rehabilitation of TWY B from B1 to B4.   | 03/01/2020 to 04/01/2020 | Complete    |        | Removal and repaving of the complete surface of TWY B from B1 to B4. Nightly work 0000-0500L.  |
| D | TWY B (West)       | Removal and repaving 50 ft. of the center portion of taxiway B from B4 to B10.  | 03/01/2020 to 04/30/2020 | Complete    |        | Removal and repave 50 ft. of the center of TWY Bravo B4-B10. Nightly work 0000-0500L.  |
| E | Fuel Storage Tanks | Three new fuel storage tanks to be installed west of the ATCT.  | 06/23/2020 to 12/01/2021 | In Progress |        | Construction expected to last 18 months, three new tanks to be installed. Upon project completion the two existing tanks will be taken out of service for 12 months to perform maintenance.  |



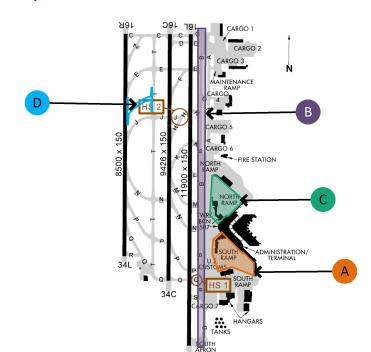
|                 |                             |     |     |     |     | 2020 |     |     |        |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 202   | 22  |     |     |     |     |     | - 2 | 2023    |
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|                 | Project                     | APR | MAY | JUN | JUL | AUG  | SEP | ОСТ | NOV DE | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN . | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB MAR |
| Not<br>Depicted | Electrical Vault Relocation |     |     |     |     |      |     |     |        |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |         |
| F               | TWYs C2, C5 and D           |     |     |     |     |      |     |     |        |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |         |
| G               | Terminal Replacement        |     |     |     |     |      |     |     |        |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |         |

|                 | Project                     | Description of Work  | Estimated Dates              | Status   | Impact | Notes   |
|-----------------|-----------------------------|--|------------------------------|----------|--------|---|
| Not<br>Depicted | Electrical Vault Relocation | Electrical vault moved approximately 150 feet SE to allow for taxiway expansion. | 08/01/2020 to 05/01/2021     | Upcoming |        | Phased to avoid reduction in services/capabilities. Also relocation of security fences keeps equipment shelters inside the Air Operations Area (AOA).   |
| F               | TWYs C2, C5 and D           | TWY C2, TWY C5, and TWY D. RWY 9/27 closed Mon-Sat 0000 to 0500L                 | 10/01/2020 to 04/30/2021     | Upcoming |        | TWY C2 will require additional space on final; if LUAW aircraft is required to exit the runway, it will have to taxi 2000 feet down the runway to exit at TWY C3.  Expect TMIs to regulate inbound flow for SAN ATCT while meeting two (2) curfews. Departure Curfew at 2330L and an Arrival Curfew at 0000L. The increased demand attempting to get into the airport prior to 0000L continues to cause significant departure delays. |
| G               | Terminal Replacement        | Airport will replace passenger terminals.  | October 2020 to January 2023 | Upcoming |        | Gates will be added before legacy gates are demolished.  Phase 1A consists of 19 new gates. Gates 1 – 2 will be nonoperational during construction.   |



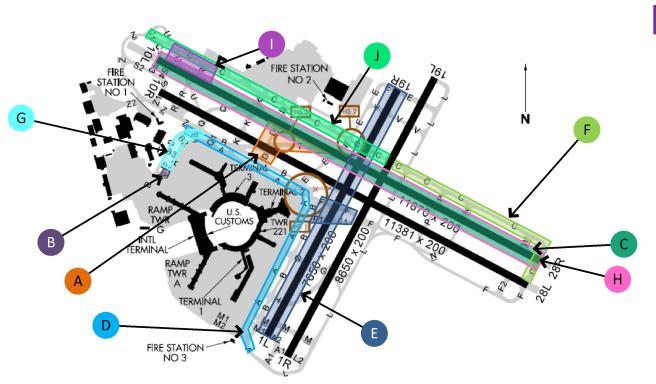
|   |                    |        |        |       | 2020   |       |       |        |      |       |       |        | 2021  |      |      |      |     |     |     |     |     |     |       | 2022   |     |     |     |     |       | 2   | 2023    |
|---|--------------------|--------|--------|-------|--------|-------|-------|--------|------|-------|-------|--------|-------|------|------|------|-----|-----|-----|-----|-----|-----|-------|--------|-----|-----|-----|-----|-------|-----|---------|
|   | Project            | APR MA | AY JUN | N JUL | AUG SE | P OCT | NOV I | DEC JA | N FE | B MAR | APR N | /AY JI | JN JL | L AU | G SE | P OC | NOV | DEC | JAN | FEB | MAR | APR | MAY J | UN JUI | AUG | SEP | OCT | NOV | DEC . | JAN | FEB MAR |
| Н | New Cargo Facility |        |        |       |        |       |       |        |      |       |       |        |       |      |      |      |     |     |     |     |     |     |       |        |     |     |     |     |       |     |         |
| 1 | EMAS Replacement   |        |        |       |        |       |       |        |      |       |       |        |       |      |      |      |     |     |     |     |     |     |       |        |     |     |     |     |       |     |         |

| I |   | Project            | Description of Work  | Estimated Dates          | Status   | Impact | Notes  |
|---|---|--------------------|--|--------------------------|----------|--------|--|
|   | Н | New Cargo Facility | Planned cargo facility at current transient aircraft parking location is being relocated due to line-of-sight issues with ATC. New structure is in preliminary planning phase, but should not pose any ATC issues. | 01/01/2021 to 10/31/2021 | Upcoming |        | SDIA is determining if they will be able to continue with the new proposal site as planned. 7460 is in review process  |
|   | _ |                    | Engineered Materials Arresting System (EMAS) removal and replacement.  | 01/01/2021 to 05/03/2021 | Upcoming |        | This will affect the RWY 9 Medium Intensity<br>Approach Lighting System (MALSR) 1200 feet and<br>1400 feet alignment indicator bars. Additional<br>impact to RWY 27 LOC is possible. 7460 is in review<br>process and independent consultant is determining<br>the deconstruction and rebuild process. Start date<br>may move further into 2021. |



|   |                           |     |     |     |     | 2020 | 0   |     |     |       |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |       |       | 202 | 22  |         |     |       |     | •   | 2023  |     |
|---|---------------------------|-----|-----|-----|-----|------|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------|-----|-----|---------|-----|-------|-----|-----|-------|-----|
|   | Project                   | APR | MAY | JUN | JUL | AUG  | SEP | ОСТ | NOV | / DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR I | MAY . | JUN | JUL | AUG SEI | OC. | T NOV | DEC | JAN | FEB I | ИAR |
| Α | South Ramp Rehabilitation |     |     |     |     |      |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |     |     |         |     |       |     |     |       |     |
| В | TWY B                     |     |     |     |     |      |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |     |     |         |     |       |     |     |       |     |
| С | North Ramp Rehabilitation |     |     |     |     |      |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |     |     |         |     |       |     |     |       |     |
| D | RWY 34L High-speed TWY    |     |     |     |     |      |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |     |     |         |     |       |     |     |       |     |

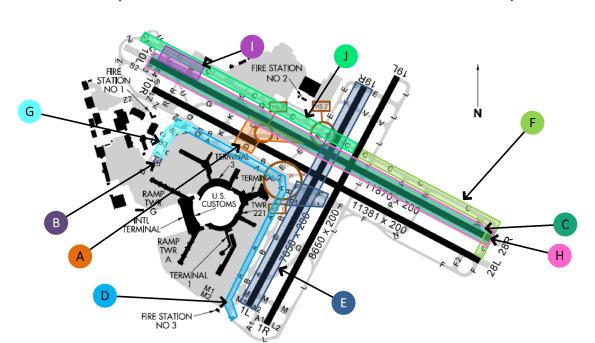
|   | Project                   | Description of Work   | Estimated Dates          | Status      | Impact | Notes   |
|---|---------------------------|---|--------------------------|-------------|--------|---|
| Α | South Damp Dahahilitation | Concourse A, B, and South-ramp rehabilitation.  Spot 88 and Taxilane W closed for the first 60 days (June 26, 2020) | 04/15/2020 to 07/11/2020 | In Progress |        | Expecting one-way in/out of the South Satellite area for large aircraft which impacts surface movement. |
| В | TWY B                     | TWY B closed for reconstruction.  | 2022 TBD                 | Upcoming    |        | TWY B 500 ft. separation and runway incursion mitigation (RIM).   |
| С | North Ramp Rehabilitation | Concourse C, D, and North-ramp rehabilitation.  | 2022 TBD                 | Upcoming    |        | Possible limitations on aircraft ground movement.   |
| D | RWY 34L High-speed TWY    | RWY 34L construction of high-speed exit.  | 2023 TBD                 | Upcoming    |        |   |



|                 |                   |     |     |     |     | 2020 | )   |        |       |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |       |       | 20    | )22 |     |     |     |     |     | :   | 2023 |     |
|-----------------|-------------------|-----|-----|-----|-----|------|-----|--------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-------|-------|-----|-----|-----|-----|-----|-----|-----|------|-----|
|                 | Project           | APR | MAY | JUN | JUL | AUG  | SEP | OCT NO | V DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR A | PR MA | Y JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR |
| Not<br>Depicted | Airfield Lighting |     |     |     |     |      |     |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |     |     |     |     |     |     |     |      |     |
| Α               | TWYs D & T        |     |     |     |     |      |     |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |       |       |     |     |     |     |     |     |     |      |     |

|                 | Project           | Description of Work   | Estimated Dates             | Status      | Impact | Notes  |
|-----------------|-------------------|---|-----------------------------|-------------|--------|--|
| Not<br>Depicted | Airfield Lighting | Airfield Lighting, Bldg. 1 electrical system upgrade and 5kV cable replacement.   | 11/01/2019 to 12/31/2020    | In Progress |        |  |
| Α               | TWYs D & T        | TWYs D/T closed for realignment, runway incursion mitigation (RIM) program. Phase A - RWY 28L nighttime closure Phase B - RWY 28R weekend closure Phase C - RWY 28L weekday closure Phase D - RWY 28L nighttime closure - 3 weeks Phase E - RWY 28L nighttime closure - 3 weeks | 09/01/2020 to 11/30/2021    | Upcoming    |        | Multi-phased project to realign TWYs in order to rectify deficiencies with the existing geometry.  Project being considered for Fall 2020 implementation due to reduced operations caused by COVID pandemic. |
|                 |                   | TWYs D/T closed for realignment, runway incursion mitigation (RIM) program.   | December 2020 to April 2021 | Upcoming    |        | Separate 28L and 28R closures; dates and duration TBD.  Expect increased surface congestion on TWY E.  |

IATA Level 2



|   |                         |     |     |     | - 1 | 2020 | )   |     |       |       |     |     |     |     |     | 20  | 21  |     |     |     |     |     |     |     |     |     |     | 202 | 22  |     |     |     |     |     |     | 2023 | 3   |
|---|-------------------------|-----|-----|-----|-----|------|-----|-----|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project                 | APR | MAY | JUN | JUL | AUG  | SEP | OCT | ION D | DEC J | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | MAR |
| В | TWY B5                  |     |     |     |     |      |     |     |       |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| С | RWY 10L/28R             |     |     |     |     |      |     |     |       |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| D | TWY A                   |     |     |     |     |      |     |     |       |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| Е | RWY 1L/19R, TWYs F & F1 |     |     |     |     |      |     |     |       |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |

|   | Project                 | Description of Work  | Estimated Dates              | Status   | Impact | Notes   |
|---|-------------------------|--|------------------------------|----------|--------|---|
| В | TWY B5                  | Taxiway B5 closed for reconstruction.  | 09/01/2020 to 10/01/2020     | Upcoming |        | ATC involved in discussions.  |
| С | RWY 10L/28R             | RWY 10L/28R closed for rehabilitation.<br>Shortened runway and weekend closures.   | 09/01/2020 to 11/30/2021     | Upcoming |        | Future project, exact dates unknown.Project being considered for Fall 2020 implementation due to reduced operations caused by COVID pandemic                              |
| D | TWY A                   | TWY A reconstruction.  | 09/01/2020 to 11/30/2021     | Upcoming |        | Future project, exact dates unknown. Project being considered for Fall 2020 implementation due to reduced operations caused by COVID pandemic                             |
| E | RWY 1L/19R, TWYs F & F1 | RWY 1L/19R closed for rehabilitation/realignment of non-standard taxiway geometry. TWY F1 will be TWY W, TWY W will be TWY C2. | September 2021 to 11/01/2021 | Upcoming |        | Repaving runway and realigning taxiways in order to rectify deficiencies. Impact will be closure of 1L or 1R when the new taxiways are constructed to tie-in the runways. |

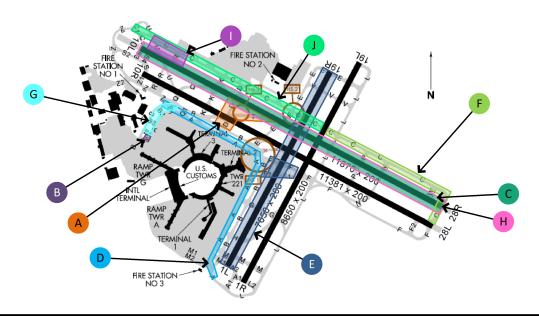
No capacity effect

Reduced Capacity and Delay impact

Reduced Capacity and Greater Delay Impact

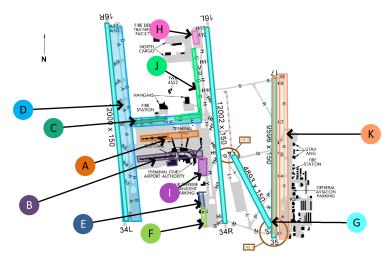
To be determined





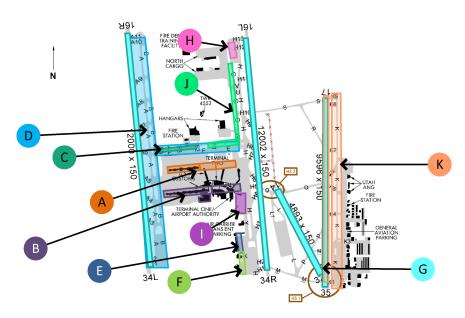
|   |                      |     |    |     |     | 2020 | )   |        |       |     |     |     |     |     | 20  | )21 |     |     |     |     |     |     |     |       |        | 20    | )22 |     |     |     |     |     | - 2 | 2023 |     |
|---|----------------------|-----|----|-----|-----|------|-----|--------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|--------|-------|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project              | APR | MA | JUN | JUL | AUG  | SEP | OCT NO | V DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR A | APR MA | Y JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | ИAR |
| F | TWY C (East Area)    |     |    |     |     |      |     |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |       |     |     |     |     |     |     |     |      |     |
| G | TWYs B1-B4           |     |    |     |     |      |     |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |       |     |     |     |     |     |     |     |      |     |
| Н | RWY 10L/28R Lighting |     |    |     |     |      |     |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |       |     |     |     |     |     |     |     |      |     |
| 1 | TWY C3 and R         |     |    |     |     |      |     |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |       |     |     |     |     |     |     |     |      |     |
| J | TWY C (West Area)    |     |    |     |     |      |     |        |       |     |     |     |     |     |     |     |     |     |     |     |     |     |     |       |        |       |     |     |     |     |     |     |     |      |     |

|   | Project              | Description of Work   | Estimated Dates                  | Status   | Impact | Notes  |
|---|----------------------|---|----------------------------------|----------|--------|--|
| F | TWY C (East Area)    | TWY C realignment/reconstruction on the East-<br>side. Realign TWY C, 50ft from 10L/28R.                  | 2022 TBD                         | Upcoming |        | Future project, exact dates unknown.                                   |
| G | TWYs B1-B4           | TWYs B1 to B4 closed for reconstruction.  | 03/01/2022 to 09/01/2022         | Upcoming |        | ATC involved in discussions.   |
| Н | RWY 10L/28R Lighting | RWY 10L/28R closed for new lighting cable.  | 04/01/2022 to 06/01/2022         | Upcoming |        |  |
| 1 | TWY C3 and R         | TWYs C3 and R closed for realignment/reconstruction.  | Fall 2022 TBD to Winter 2023 TBD | Upcoming |        | Project may be combined with RWY 10L/28R project. Exact dates unknown. |
| J | TWY C (West Area)    | TWY C realignment/reconstruction on the West side of the airfield. Realign TWY C, 50ft away from 10L/28R. | 04/01/2023 to 06/01/2023         | Upcoming |        |  |



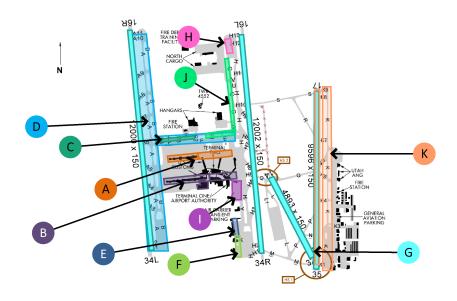
|   |                        |       |        |     | 2020 | )     |       |        |     |     |     |     |     | 202  | 1     |      |       |     |       |       |     |     |         | 20  | 22  |     |     |     |     |     | 2   | 2023 |     |
|---|------------------------|-------|--------|-----|------|-------|-------|--------|-----|-----|-----|-----|-----|------|-------|------|-------|-----|-------|-------|-----|-----|---------|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project                | APR M | AY JUN | JUL | AUG  | SEP ( | OCT N | OV DEC | JAN | FEB | MAR | APR | MAY | UN . | UL AL | G SI | EP OC | TNO | OV DE | C JAN | FEB | MAR | APR MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB  | ИAR |
| Α | North Terminal         |       |        |     |      |       |       |        |     |     |     |     |     |      |       |      |       |     |       |       |     |     |         |     |     |     |     |     |     |     |     |      |     |
| В | South Terminal         |       |        |     |      |       |       |        |     |     |     |     |     |      |       |      |       |     |       |       |     |     |         |     |     |     |     |     |     |     |     |      |     |
| С | TWY E Restricted       |       |        |     |      |       |       |        |     |     |     |     |     |      |       |      |       |     |       |       |     |     |         |     |     |     |     |     |     |     |     |      |     |
| D | Multiple TWYs rewiring |       |        |     |      |       |       |        |     |     |     |     |     |      |       |      |       |     |       |       |     |     |         |     |     |     |     |     |     |     |     |      |     |

|   | Project                | Description of Work  | Estimated Dates          | Status      | Impact | Notes   |
|---|------------------------|--|--------------------------|-------------|--------|---|
| A | North Terminal         | North terminal concourse and apron redevelopment. First phase: 20 gates Second phase: 11 gates   | June 2017 to 2024 TBD    | In Progress |        | Terminal redevelopment program. New concourses will accommodate larger planes. First phase (West side) to open in fall of 2020. Second phase to open in 2023/24.  |
| В | South Terminal         | South terminal concourse and apron redevelopment.  First phase: 25 gates (+6 international gates). Second phase: 22 gates. Demolition of existing three terminals. | June 2017 to 2024 TBD    | In Progress |        | Terminal redevelopment program. New concourses will accommodate larger planes, including doubling international capable gates from three (3) to six (6). 78 gates will have jet bridges. 1st phase (West) opening fall 2020. 2nd phase (East) opening 2024.   |
| C | TWY E Restricted       | TWY E closed between TWY F2 and TWY B to aircraft with wingspans greater than 171 feet.  | 12/18/2019 to 08/31/2020 | In Progress |        |   |
| С | Multiple TWYs rewiring | TWYs A, B, E, and F rewiring project.  | 2020 TBD                 | Upcoming    |        | For the most part, this is scheduled for night work. Some phases on TWYs A and B will be during the day, closing only one taxiway at a time. At the end of the project, there will be several weeks of nighttime closures to complete the work on the runway. |



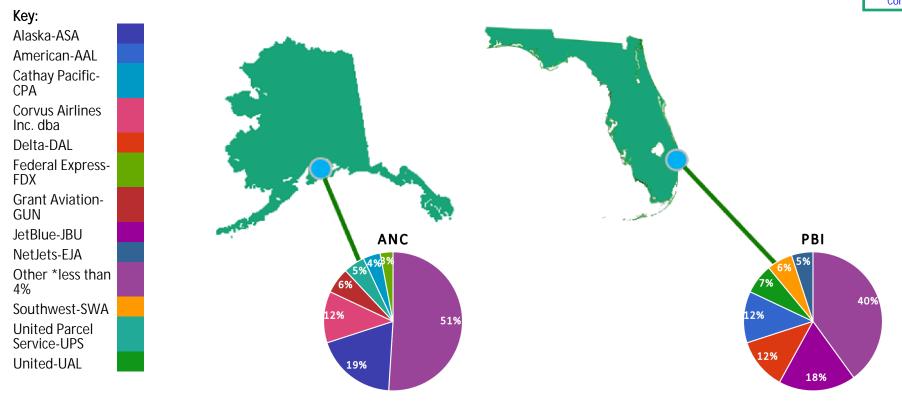
|   |                               |     |   |       |    |     | 202 | 0   |      |      |       |      |        |     |       |    | 2     | 02   | 1    |    |     |     |     |     |     |     |     |       |       | 20  | )22 |     |     |     |     |     |     | 202 | 3   |
|---|-------------------------------|-----|---|-------|----|-----|-----|-----|------|------|-------|------|--------|-----|-------|----|-------|------|------|----|-----|-----|-----|-----|-----|-----|-----|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
|   | Project                       | APF | M | AY JL | JN | JUL | AUG | SEI | P 00 | CT N | OV DE | C JA | AN FEB | MAF | R APR | MA | IUL Y | 1 JI | JL A | JG | SEP | ОСТ | NOV | DEC | JAN | FEB | MAI | R API | R MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB | MAR |
| Ε | Apron Area 13                 |     |   |       |    |     |     |     |      |      |       |      |        |     |       |    |       |      |      |    |     |     |     |     |     |     |     |       |       |     |     |     |     |     |     |     |     |     |     |
| F | Apron and Taxilanes 22,23     |     |   |       |    |     |     |     |      |      |       |      |        |     |       |    |       |      |      |    |     |     |     |     |     |     |     |       |       |     |     |     |     |     |     |     |     |     |     |
| G | Runway Maintenance<br>Project |     |   |       |    |     |     |     |      |      |       |      |        |     |       |    |       |      |      |    |     |     |     |     |     |     |     |       |       |     |     |     |     |     |     |     |     |     |     |

|   | Project                    | Description of Work   | Estimated Dates          | Status      | Impact | Notes   |
|---|----------------------------|---|--------------------------|-------------|--------|---|
| E | Apron Area 13              | Apron Air carrier access closed to aircraft with wingspans greater than 171 feet. | 02/09/2020 to 12/31/2020 | In Progress |        |   |
| F | Apron and Taxilanes 22,23  | Apron Air Carrier Access and Taxilanes 22 and 23 closed.                          | 04/09/2020 to 08/31/2020 | In Progress |        |   |
| G | Runway Maintenance Project | Semi-annual runway maintenance.   | Spring 2020              | Complete    | •      | These closures will be for multiple maintenance items including Runway Safety Area work, rubber removal, painting and lighting maintenance.  Runways 17/35, 14/32 - May 16-May 19 (midnight - 7AM) Runway 16R/34L - May 29- June 1 (midnight - 7AM) Runway 16L/34R - June 6 - June 9 (midnight - 7AM) Generally no delays/impact with these weekend closures. |

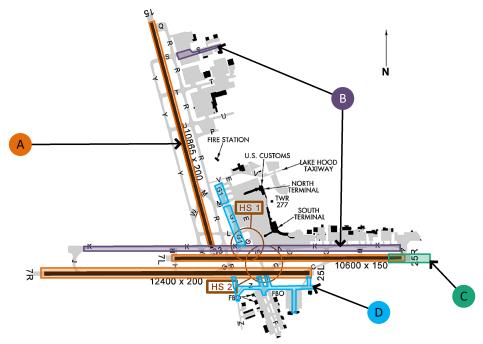


|   |                       |     |     |        |    | 20    | 20    |      |       |       |     |     |     |     |     | 20  | 21  |     |     |     |     |       |     |     |     |     |     | 20  | 22  |     |     |     |     |     |     | 2023 | Ţ   |
|---|-----------------------|-----|-----|--------|----|-------|-------|------|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|
|   | Project               | APF | R M | AY JUI | JU | IL AU | JG SE | EP O | CT NO | / DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | / DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | JAN | FEB  | MAR |
| Н | Apron 16L Deicing Pad |     |     |        |    |       |       |      |       |       |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| 1 | Apron Areas 7,8,9,10  |     |     |        |    |       |       |      |       |       |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| J | TWY E                 |     |     |        |    |       |       |      |       |       |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |
| K | TWY K                 |     |     |        |    |       |       |      |       |       |     |     |     |     |     |     |     |     |     |     |     |       |     |     |     |     |     |     |     |     |     |     |     |     |     |      |     |

|   | Project               | Description of Work  | Estimated Dates          | Status      | Impact | Notes   |
|---|-----------------------|--|--------------------------|-------------|--------|---|
| н | Apron 16L Deicing Pad | Apron 16L Deicing Pad closed.  | 05/02/2020 to 06/30/2020 | In Progress |        |   |
| 1 | Apron Areas 7,8,9,10  | Apron Air Carrier Access 7,8,9 and 10 closed.  | 05/04/2020 to 07/20/2020 | In Progress |        |   |
| J | TWY E                 | TWY E closed for rehabilitation between TWYs G and F1.   | May 2020 to October 2020 | In Progress |        | Project will be phased to minimize operational impact.  |
| K | TWY K                 | TWY K closed for rehabilitation. RWY 17/35 closed at nighttime for last 14 days during TWY lighting system upgrades. | May 2020 to August 2020  | In Progress |        | Multi-phased to minimize impact to traffic flow in<br>and around GA apron. All work will be outside RWY<br>17/35 RSA, except for lighting system upgrades. 100-<br>day closure. |

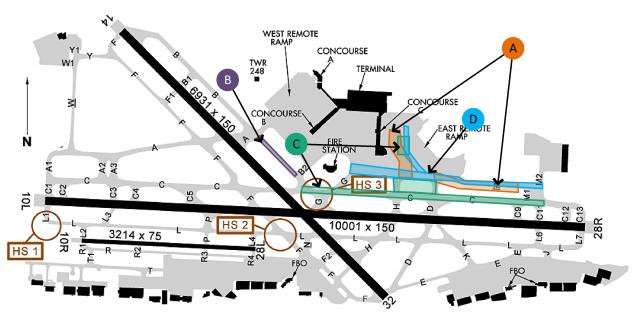


|     | 2020 |     |     |     |     |     |     |     | 2021 |     |     |     |     |     |     |     |     |     |     |     | 2022 |     |     |     |     |     |     |     |     |     |     |     |     | 2023 |     |     |
|-----|------|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|
|     | APR  | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC  | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC  | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN  | FEB | MAR |
| ANC |      |     |     |     |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |      |     |     |
| PBI |      |     |     |     |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |      |     |     |



|   |                     |        | 2020  |       |        |     |       |     | 2021 |     |     |       |     |     |     |     |     |     |     |     | 2022 |     |     |     |     |     |     |     |     |     |     |     |     |         |
|---|---------------------|--------|-------|-------|--------|-----|-------|-----|------|-----|-----|-------|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|---------|
|   | Project             | APR MA | Y JUN | JUL A | UG SEP | OCT | NOV [ | DEC | JAN  | FEB | MAR | APR I | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN  | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | JAN | FEB MAR |
| Α | RWY Maintenance     |        |       |       |        |     |       |     |      |     |     |       |     |     |     |     |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |         |
| В | TWYs S & K          |        |       |       |        |     |       |     |      |     |     |       |     |     |     |     |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |         |
| С | RWY 25R Safety Area |        |       |       |        |     |       |     |      |     |     |       |     |     |     |     |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |         |
| D | TWYs G1 & Z         |        |       |       |        |     |       |     |      |     |     |       |     |     |     |     |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |         |

|   | Project             | Description of Work   | Estimated Dates          | Status      | Impact | Notes  |
|---|---------------------|---|--------------------------|-------------|--------|--|
| Α | RWY Maintenance     | Seasonal runway maintenance.  | 05/11/2020 to 09/15/2020 | In Progress |        | Mondays and Tuesdays only.   |
| В | TWYs S & K          | TWYs S and TWY K reconstruction.<br>TWY K will be reconstructed/relocated North.  | 06/20/2020 to 09/30/2020 | In Progress |        |  |
| С | RWY 25R Safety Area | RWY 25R Runway Safety Area (RSA) construction at the approach end.  | 06/20/2020 to 08/20/2020 | In Progress |        | Will require 7L/25R closures for up to 30 days during Summer 2020. |
| D | TWYs G1 & Z         | TWY G1/Z East/West extension/reconstruction and associated TWYs/TXLs to accommodate Airplane Design Group (ADG VI) and TWY Design Group (TDG 7). TWY R extension (West side). | 2021 TBD                 | Upcoming    |        | Project includes road alignments parallel and South of TWY Z.      |



|   |                     |     | 2020 |     |     |     |     | 2021 |     |     |     |     |     |     |     |     |     |     |     | 2022 |     |     |     |     |     |     |     |     |     |     |     |     | 2023 |     |     |     |     |
|---|---------------------|-----|------|-----|-----|-----|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|-----|-----|
|   | Project             | APR | MAY  | JUN | JUL | AUG | SEP | ОСТ  | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT  | NOV | DEC | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV  | DEC | JAN | FEB | MAR |
| Α | TWY and Apron Areas |     |      |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |      |     |     |     |     |
| В | TWY B               |     |      |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |      |     |     |     |     |
| С | TWY C               |     |      |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |      |     |     |     |     |
| D | TWY M               |     |      |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |      |     |     |     |     |     |     |     |     |     |     |     |     |      |     |     |     |     |

|   | Project             | Description of Work  | Estimated Dates          | Status      | Impact | Notes  |
|---|---------------------|--|--------------------------|-------------|--------|--|
| Α | TWY and Apron Areas | Non-movement area and Apron rehabilitation.<br>Repaying areas by concourse C and behind east<br>remote parking.  | 08/22/2019 to 2020 TBD   | In Progress |        | The category IV air carrier aircraft park on western gates on Concourse C.   |
| В | TWY B               | Taxiway B closed as part of Northeast Airfield<br>Construction Project. TWY B closed between B2<br>and TWY A.  | June 2020 to 07/11/2020  | In Progress |        | Dates are tentative.   |
| С | TWY C               | TWY C closed as part of Northeast Airfield<br>Construction Project. TWY C closed from TWY B2<br>to C11.  | 06/29/2020 to 08/07/2020 | In Progress |        | Aircraft not permitted in work area 8A between TWY C7 and D or work area 2B near Concourse C. TWY C limited to aircraft with wingspans less than 171 feet.  Dates are tentative. |
| D | TWY M               | Taxiway M closed as part of Northeast Airfield<br>Construction Project. TWY M closed from M2 to<br>TWY C7. Closure also includes work area 4B<br>outside of Concourse C. | 06/29/2020 to 08/07/2020 | In Progress |        | TWY M limited to aircraft with wingspans less than 118 feet.  Dates are tentative.   |